

# *Haverhill School Committee*



*Meeting Portfolio*  
*12.12.24*





**Haverhill Public Schools - School Committee**  
**Hybrid Regular Meeting Agenda of December 12, 2024 @ 7:00 pm**  
**Theodore A. Pelosi, Jr. City Council Chambers**  
**City Hall, Room 202, 4 Summer Street, Haverhill MA 01830**

Governor Healey has extended pandemic-related authorizations thereby allowing remote and hybrid meeting options for public bodies through March 31, 2025. In order to register to participate in **remote public comment only** during the school committee meeting, please register here at least 6 hours prior to meeting: [google.com/forms/d/17Z87UgU](https://google.com/forms/d/17Z87UgU). A link to the public comment session of the meeting will be emailed to you at the address you supply at least two hours before the meeting. **There will also be in-person public comment, which does not require registration. This meeting will be broadcast over HCTV and WHAV. The full meeting recording will be posted on the HCTV website.**

**Statement to be read by mayor/chairperson at beginning of each meeting:** those attending tonight's meeting should be aware that the meeting is being audio and video recorded by HCTV, ET and WHAV. Any audience members who wish to record any part of the meeting must inform the Chairperson who will announce the recording. This is to comply with the MA wiretap statute.

1. Roll Call – Pledge of Allegiance.
2. Public Comment (In-person & Remote).
3. Superintendent Comments/Reports.
  - A) Wit & Wisdom Updates including student and teacher presentations.
  - B) Introduction of Ms. Lisa Marzilli, representing the Cogswell Club to make a donation to Haverhill Promise for the Grade Level Reading Campaign followed by a school committee vote to accept the donation.
  - C) Superintendent's Recommendation to amend the Haverhill High School Student Handbook regarding graduation requirements followed by school committee vote, as indicated in the agenda material.
  - D) Budget Update/Red/Green Report.
4. School Committee Reports/Communications.
  - A) Attorney Rosa: Introduction of Mollie MacIntosh, an eight-year-old Hunking student who won the National Championship in Major League Baseball's Pitch and Run contest and her father, Michael Macintosh.
  - B) Mrs. Lalumiere: Introduction of Ms. Anna Perracchio, RD, LDN, Haverhill Public Schools Food Service Director to discuss the fresh fruits and vegetables program.
  - C) Mayor Barrett: Introduction of Mr. Stephen Costa, Hunking Parent to speak on traffic safety.
  - D) Attorney Magliocchetti: Discussion of Crossing Guards.
  - E) Dr. Grannemann: Budget review and discussion to include: • Review expenditures to date and approve functional categories for quarterly reports. • Proposed change in policy DBJ on

*This meeting of the Haverhill School Committee will be held in-person the location provided on this notice as its official meeting location pursuant to the Open Meeting Law. As the meeting is held in person at a physical location that is open and accessible to the public, the School Committee is not required to provide remote access to a meeting. Members of the public are welcome to attend this in-person meeting. Please note that a live stream of the meeting is being provided only as a courtesy to the public, and the meeting will not be suspended or terminated if technological problems interrupt the virtual broadcast, unless otherwise required by law. Members of the public with particular interest in any specific item on this agenda should make plans for in-person vs. virtual attendance accordingly. Thank you.*

transfer authority. • Budget development tasks and roles • Identify a preliminary list of FY2026 Budget Priorities.

- F) Proposed School Committee Meeting Schedule 2025.
- 5. Subcommittee Reports.
  - A) Policy Subcommittee Recommendations: Request for Approval (Vote) of Policy IMGB Comfort Dog as indicated in the agenda material.
  - B) Finance Subcommittee Tasks: Hunking lighting conversion, solution and cost estimates see packet
- 6. Old Business.
  - A) Votes to accept the donation of 367 Main Street Haverhill, MA "Social Security Building" with an estimation of costs and potential funding sources related to retrofitting (start-up operational costs, and ongoing operational costs) along with a review of the deed (tabled at the 11.21.24 meeting).
- 7. New Business.
  - A) Superintendent's Recommendation to approve Warrant Number EV20241213 totaling \$8,541,196.12, as indicated in the agenda material.
  - B) Superintendent's Recommendation to approve Warrant Number EV20241213B totaling \$5,959.79, as indicated in the agenda material.
- 8. Items by Consensus.
  - A) Superintendent's Recommendation for approval of the Hybrid Regular Meeting Minutes of November 21, 2024, as indicated in the agenda material.
  - B) Superintendent's Recommendation for approval of use of facilities as indicated in the agenda material.
- 9. Adjournment.

*This meeting of the Haverhill School Committee will be held in-person the location provided on this notice as its official meeting location pursuant to the Open Meeting Law. As the meeting is held in person at a physical location that is open and accessible to the public, the School Committee is not required to provide remote access to a meeting. Members of the public are welcome to attend this in-person meeting. Please note that a live stream of the meeting is being provided only as a courtesy to the public, and the meeting will not be suspended or terminated if technological problems interrupt the virtual broadcast, unless otherwise required by law. Members of the public with particular interest in any specific item on this agenda should make plans for in-person vs. virtual attendance accordingly. Thank you.*

### **HHS Academic Policies**

Consistent with the class of 2024, twenty (20) credits are required for graduation from Haverhill High School; see table below for distribution of credit expectations. As in prior years, all seniors are required to submit an Exit Portfolio to their English teacher as a final exam requirement. The portfolio must demonstrate that the student has sufficient language arts skills to pass senior English and earn a diploma from Haverhill High School. It is noteworthy that on November 6, 2024, the voters of Massachusetts approved Ballot Question 2 to end MCAS as a graduation requirement for the class of 2025 and beyond. MCAS will not be a graduation requirement for the seniors of Haverhill Public Schools Class of 2025.

For the Class of 2025, HPS will enforce all previous graduation requirements, with the exception of a passing score on the MCAS examination and a 4th year of Math. In addition, Computer Technology and School-to-Career courses are considered elective courses to more closely align with MassCore expectations. However, graduates are strongly encouraged to meet the Mass Core graduation requirements set forth by the Department of Elementary and Secondary Education. **Mass Core is a state-recommended, rigorous program of study that aligns high school coursework with college and workforce expectations.** Mass Core requires an additional credit in Mathematics, one credit in both World Language and Fine Arts, and two and a half additional courses, for a total of 22 credits. HHS students completing the Mass Core graduation requirements will be acknowledged for their achievement of this distinction.

| <b>HHS 2025 Graduation Requirements</b>                                                                                |                                   |                                                                 |
|------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------|
| <b>Area of Study</b>                                                                                                   | <b>HHS Diploma<br/>Credits 20</b> | <b>HHS Diploma<br/>Mass Core<br/>Distinction<br/>Credits 24</b> |
| English (I, II, III, IV)                                                                                               | 4.0                               | 4.0                                                             |
| Social Studies                                                                                                         | 3.0                               | 3.0                                                             |
| Mathematics (*Must include Algebra II)                                                                                 | 4.0                               | 4.0*                                                            |
| Lab-based Science                                                                                                      | 3.0                               | 3.0                                                             |
| Computer Technology                                                                                                    | ---                               | ---                                                             |
| School-to-Career                                                                                                       | ---                               | ---                                                             |
| Fine Arts or World Languages                                                                                           | 1.0                               | ---                                                             |
| Fine Arts                                                                                                              | ---                               | 1.0                                                             |
| World Languages (*Must be the same language)                                                                           | ---                               | 2.0*                                                            |
| Wellness                                                                                                               | 2.0                               | 2.0**                                                           |
| Electives (*can include technology and/or school-to-career)                                                            | 3.0                               | ---                                                             |
| Additional Mass Core credits (*Must be from technology, school-to-career, business, or additional core academic areas) | ---                               | 5.0                                                             |

Note: Graduation requirements are subject to change with School Committee approval.

\*\* Required by law

### **Guidelines for Promotion:**

Grade 9 to 10: Earn 4.5 credits **and** pass both English I **and** Algebra I

Grade 10 to 11: Earn 9.0 accumulated credits **and** pass English II

Grade 11 to 12: Earn 13.5 accumulated credits **and** pass English III



# Literacy Celebrations

Wit & Wisdom

Study Sync

Ignite and Catapult Tutoring



# Implementation and Celebrations

We are thrilled to share how well the implementation of *Wit and Wisdom* has been received at HPS!

- Teachers and students have embraced the program with enthusiasm, and it's already making a positive impact in the classroom. To highlight some of the great work happening, we will have a few students, teachers and coaches share some student work.
- First, we are pleased to welcome Neil Nicholson and Kristi Madden, joining remotely, and Whitney Harding who is here with us in person. They are representatives from *Wit and Wisdom*, and will give us an overview of the program's implementation in Haverhill.

Introduction of Staff and Students by Jennifer Peterson:

From **Bradford Elementary**: Rachel White - Literacy Coach

1st grader - Alex Ferreira

2nd graders - Aleena Rosario

4th grader - Sophie Camasso

From **Tilton**: Jessica Todd - Literacy Coach

1st grader - Jaden Torres Inirio

We also wanted to Highlight tonight some great work that is happening in our Middle Schools with the Studysync Curriculum. These students will be sharing an excerpt from their Extended Writing Project.

From **Hunking**: Ali Lacoste - Literacy Coach

7th grade students: :

- Demmonique Duncombe
- Andrew Pelczar
- Emma Johnson

Part One - Wit and Wisdom and Study Sync completed

Questions or Comments:

## **PART 2- IGNITE AND CATAPULT**

## **Ignite Tutoring:**

23/24 School year

DESE funded

150 Elementary students across the district

March 7 - June 7

24/25 School year

DESE funded

50 First grade students across the district

First session 10/28/24

- Ignite is a 1-1, virtual tutoring program. Students participate 15 min per day, 75 min per week, during their WIN block. Students wear headphones and work with their tutor on Early Literacy Skills.
- Trained tutors use a curriculum grounded in the Science of Reading
- Differentiated instruction based on upfront diagnostics and routine progress monitoring
- Monthly data review meetings with Principals, coaches and classroom teachers

### **Ignite Results:**

- On average, the students that participated with Ignite tutoring last year made 2.2 weeks of progress per week of instruction.
- First data meeting for the District is scheduled for next week

**Catapult:**

23/24 School year

Golden Hill

Funded by Haverhill Promise

Students: 29

Staff: 8

24/25 School year

Golden Hill & Tilton

Funded by Haverhill Promise

Students: Tilton 40 GH 29

Staff: Tilton 7 GH 7

HPS Staff were trained by Catapult and students were/are instructed in small groups before and after school. Students receive 120 minutes of instruction per week in foundational skills

### **Catapult**

- Explicit instruction in phonemic awareness, phonics, reading fluency, vocabulary development, and reading comprehension
- A diagnostic and prescriptive approach that creates a personalized learning plan to guide instruction and differentiation
- Formative assessment and on-going growth monitoring

Catapult tutoring is just getting up and running at GH & Tilton before & after school. Once the first cycle is complete, we will have data to share



Questions?

Comments?

## Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                         | Budget       | YTD Transactions | Balance       | Encumbrance  | Budget Balance  |
|----------------------------------|-----|-------------------------------------|--------------|------------------|---------------|--------------|-----------------|
| 1010000.4.1110.6216.31.255.00.10 | 31  | Stenographer                        | \$14,135.82  | \$6,524.28       | \$7,611.54    | \$7,611.54   | \$0.00          |
| 1010000.4.1110.6370.31.255.00.10 | 31  | Salary-School Committee             | \$120,000.00 | \$55,384.80      | \$64,615.20   | \$64,615.20  | \$0.00          |
| 1010000.4.1110.6634.31.255.00.10 | 31  | Insurance-Ins Indemnity             | \$42,320.00  | \$43,130.50      | -\$(\$810.50) | \$0.00       | -\$(\$810.50)   |
| 1010000.4.1110.6645.31.255.00.10 | 31  | Memberships                         | \$10,000.00  | \$8,445.00       | \$1,555.00    | \$0.00       | \$1,555.00      |
| 1010000.4.1110.6679.31.255.00.10 | 31  | Travel-Contractual                  | \$5,000.00   | \$0.00           | \$5,000.00    | \$0.00       | \$5,000.00      |
| 1010000.4.1430.6440.31.255.00.10 | 31  | Legal Services                      | \$123,600.00 | \$15,751.84      | \$107,848.16  | \$104,248.16 | \$3,600.00      |
|                                  |     | <b>School Committee</b>             | \$315,055.82 | \$129,236.42     | \$185,819.40  | \$176,474.90 | \$9,344.50      |
|                                  |     |                                     |              |                  |               |              |                 |
| 1010000.4.1210.6111.32.310.00.10 | 32  | Superintendent                      | \$235,610.00 | \$115,843.80     | \$119,766.20  | \$127,033.80 | -\$(\$7,267.60) |
| 1010000.4.1210.6219.32.310.00.10 | 32  | Clerk, Pr Central Office            | \$57,646.00  | \$26,605.80      | \$31,040.20   | \$31,040.20  | \$0.00          |
| 1010000.4.1210.6222.32.310.00.10 | 32  | Administrative Assistant Supt       | \$1,469.43   | \$0.00           | \$1,469.43    | \$0.00       | \$1,469.43      |
| 1010000.4.1210.6413.32.310.00.10 | 32  | Copier Leases                       | \$13,811.52  | \$5,754.80       | \$8,056.72    | \$8,056.72   | \$0.00          |
| 1010000.4.1210.6425.32.310.00.10 | 32  | Contracted Services-Supt Office     | \$34,500.00  | \$3,590.08       | \$30,909.92   | \$553.11     | \$30,356.81     |
| 1010000.4.1210.6560.32.310.00.10 | 32  | Office Supplies                     | \$18,000.00  | \$4,352.34       | \$13,647.66   | \$4,880.04   | \$8,767.62      |
| 1010000.4.1210.6570.32.310.00.10 | 32  | Postage                             | \$9,525.00   | \$8,997.50       | \$527.50      | \$0.00       | \$527.50        |
| 1010000.4.1210.6582.32.310.00.10 | 32  | Equipment-Admin                     | \$779.00     | \$0.00           | \$779.00      | \$0.00       | \$779.00        |
| 1010000.4.1210.6612.32.310.00.10 | 32  | Conferences-Travel Exp              | \$7,350.00   | \$325.00         | \$7,025.00    | \$0.00       | \$7,025.00      |
| 1010000.4.1210.6644.32.310.00.10 | 32  | Meeting Expense                     | \$3,000.00   | \$1,975.52       | \$1,024.48    | \$0.00       | \$1,024.48      |
| 1010000.4.1210.6645.32.310.00.10 | 32  | Memberships                         | \$13,440.00  | \$5,859.00       | \$7,581.00    | \$0.00       | \$7,581.00      |
| 1010000.4.1210.6679.32.310.00.10 | 32  | Travel-Contractual                  | \$6,000.00   | \$2,769.24       | \$3,230.76    | \$3,230.76   | \$0.00          |
| 1010000.4.1230.6114.32.310.00.10 | 32  | Safe & Supportive Schools           | \$98,993.61  | \$45,689.40      | \$53,304.21   | \$53,304.21  | \$0.00          |
| 1010000.4.1230.6679.32.310.00.10 | 32  | Travel-Contractual                  | \$1,000.00   | \$500.00         | \$500.00      | \$500.00     | \$0.00          |
| 1010000.4.1410.6112.32.310.00.10 | 32  | Assistant Superintendent Operations | \$179,557.00 | \$32,207.50      | \$147,349.50  | \$0.00       | \$147,349.50    |
| 1010000.4.1410.6211.32.310.00.10 | 32  | Business & Finance Management       | \$256,896.05 | \$97,010.53      | \$159,885.52  | \$147,606.35 | \$12,279.17     |
| 1010000.4.1410.6212.32.310.00.10 | 32  | Specialist-Business Payroll         | \$66,000.00  | \$30,461.52      | \$35,538.48   | \$35,538.48  | \$0.00          |
| 1010000.4.1410.6213.32.310.00.10 | 32  | Payroll Clerk, Bookkeeper           | \$51,266.00  | \$23,661.24      | \$27,604.76   | \$27,604.76  | \$0.00          |
| 1010000.4.1410.6219.32.310.00.10 | 32  | A/P Clerk, Bookkeeper               | \$60,108.00  | \$23,199.72      | \$36,908.28   | \$27,066.28  | \$9,842.00      |
| 1010000.4.1410.6222.32.310.00.10 | 32  | Administrative Assistant-Business   | \$64,963.00  | \$33,230.74      | \$31,732.26   | \$38,769.26  | -\$(\$7,037.00) |
| 1010000.4.1410.6425.32.310.00.10 | 32  | Contracted Services-Business        | \$48,058.00  | \$4,786.41       | \$43,271.59   | \$713.59     | \$42,558.00     |
| 1010000.4.1410.6612.32.310.00.10 | 32  | Conferences-Business                | \$2,000.00   | \$1,490.00       | \$510.00      | \$0.00       | \$510.00        |
| 1010000.4.1410.6645.32.310.00.10 | 32  | Memberships-Business                | \$5,000.00   | \$0.00           | \$5,000.00    | \$0.00       | \$5,000.00      |
| 1010000.4.1410.6679.32.310.00.10 | 32  | Travel-Contractual                  | \$6,600.00   | \$1,500.00       | \$5,100.00    | \$1,500.00   | \$3,600.00      |
| 1010000.4.1410.6681.32.310.00.10 | 32  | Travel - Mileage                    | \$400.00     | \$0.00           | \$400.00      | \$0.00       | \$400.00        |
| 1010000.4.1420.6114.32.312.00.10 | 32  | HR Director                         | \$121,908.99 | \$55,111.80      | \$66,797.19   | \$66,797.19  | \$0.00          |
| 1010000.4.1420.6212.32.312.00.10 | 32  | HR Specialist                       | \$118,009.64 | \$55,653.46      | \$62,356.18   | \$67,102.60  | -\$(\$4,746.42) |
| 1010000.4.1420.6215.32.312.00.10 | 32  | Benefits Specialist                 | \$70,766.60  | \$31,969.20      | \$38,797.40   | \$37,297.40  | \$1,500.00      |
| 1010000.4.1420.6223.32.312.00.10 | 32  | Coordinator                         | \$152,151.14 | \$69,392.88      | \$82,758.26   | \$82,758.26  | \$0.00          |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                             | Budget         | YTD Transactions | Balance         | Encumbrance  | Budget Balance      |
|----------------------------------|-----|-----------------------------------------|----------------|------------------|-----------------|--------------|---------------------|
| 1010000.4.1420.6232.32.312.00.10 | 32  | OT/Subs Clerical HR                     | \$15,000.00    | \$1,039.02       | \$13,960.98     | \$0.00       | <b>\$13,960.98</b>  |
| 1010000.4.1420.6370.32.312.00.10 | 32  | Stipends-HR                             | \$6,500.00     | \$2,750.00       | \$3,750.00      | \$0.00       | <b>\$3,750.00</b>   |
| 1010000.4.1420.6424.32.312.00.10 | 32  | Advertising/Recruitment-HR              | \$21,660.26    | \$17,360.28      | \$4,299.98      | \$3,000.00   | <b>\$1,299.98</b>   |
| 1010000.4.1420.6425.32.312.00.10 | 32  | Contracted Services-HR                  | \$25,802.53    | \$20,909.78      | \$4,892.75      | \$0.00       | <b>\$4,892.75</b>   |
| 1010000.4.1420.6460.32.312.00.10 | 32  | Medical Evaluations                     | \$3,000.00     | \$1,355.00       | \$1,645.00      | \$0.00       | <b>\$1,645.00</b>   |
| 1010000.4.1420.6470.32.312.00.10 | 32  | Para Pro Test                           | \$220.00       | \$0.00           | \$220.00        | \$220.00     | \$0.00              |
| 1010000.4.1420.6612.32.312.00.10 | 32  | Conferences-HR                          | \$200.00       | \$250.00         | <b>-\$50.00</b> | \$0.00       | <b>-\$50.00</b>     |
| 1010000.4.1420.6645.32.312.00.10 | 32  | Memberships-HR                          | \$1,000.00     | \$300.00         | \$700.00        | \$0.00       | <b>\$700.00</b>     |
| 1010000.4.1420.6650.32.312.00.10 | 32  | Prof/Staff Dev HR                       | \$300.00       | \$0.00           | \$300.00        | \$0.00       | <b>\$300.00</b>     |
| 1010000.4.1420.6679.32.312.00.10 | 32  | Travel-Contractual                      | \$3,000.00     | \$1,500.00       | \$1,500.00      | \$0.00       | <b>\$1,500.00</b>   |
| 1010000.4.2305.6130.32.210.00.20 | 32  | Teacher                                 | \$290,659.29   | \$6,012.84       | \$284,646.45    | \$54,115.64  | <b>\$230,530.81</b> |
| 1010000.4.2356.6125.32.312.87.10 | 32  | HEA Teacher Tuition Reimbursement       | \$40,000.00    | \$29,338.67      | \$10,661.33     | \$0.00       | <b>\$10,661.33</b>  |
| 1010000.4.2356.6305.32.312.73.10 | 32  | Security Tuition Reimbursement          | \$2,600.00     | \$0.00           | \$2,600.00      | \$0.00       | <b>\$2,600.00</b>   |
| 1010000.4.4110.6345.32.310.00.10 | 32  | Custodian-Bldg                          | \$25,221.50    | \$11,640.72      | \$13,580.78     | \$13,580.78  | \$0.00              |
| 1010000.4.5150.6215.32.310.00.10 | 32  | Separation Costs DW                     | \$35,000.00    | \$18,860.41      | \$16,139.59     | \$0.00       | <b>\$16,139.59</b>  |
|                                  |     | <b>Superintendent</b>                   | \$2,174,972.56 | \$793,254.20     | \$1,381,718.36  | \$832,269.43 | <b>\$549,448.93</b> |
|                                  |     |                                         |                |                  |                 |              |                     |
| 1010000.4.1230.6112.33.135.00.10 | 33  | Chief of Teaching, Learning and Leading | \$173,400.00   | \$78,461.52      | \$94,938.48     | \$91,538.48  | <b>\$3,400.00</b>   |
| 1010000.4.1230.6114.33.135.00.10 | 33  | Student Success Coordinator             | \$97,489.76    | \$37,496.10      | \$59,993.66     | \$59,993.66  | \$0.00              |
| 1010000.4.1230.6219.33.135.00.10 | 33  | Principal Clerk                         | \$51,302.00    | \$23,677.80      | \$27,624.20     | \$27,624.20  | \$0.00              |
| 1010000.4.1230.6222.33.135.00.10 | 33  | Administrative Assistant-Curr.          | \$66,233.00    | \$34,165.08      | \$32,067.92     | \$39,859.35  | <b>-\$7,791.43</b>  |
| 1010000.4.1230.6644.33.135.00.10 | 33  | Meeting Expense                         | \$2,774.50     | \$0.00           | \$2,774.50      | \$0.00       | <b>\$2,774.50</b>   |
| 1010000.4.1230.6645.33.135.00.10 | 33  | Memberships-Curr                        | \$323.00       | \$0.00           | \$323.00        | \$0.00       | <b>\$323.00</b>     |
| 1010000.4.1230.6679.33.135.00.10 | 33  | Travel-Contractual                      | \$3,600.00     | \$1,661.52       | \$1,938.48      | \$1,938.48   | \$0.00              |
| 1010000.4.1230.6681.33.135.00.10 | 33  | Travel-Mileage                          | \$1,500.00     | \$96.35          | \$1,403.65      | \$0.00       | <b>\$1,403.65</b>   |
| 1010000.4.2110.6117.33.110.00.20 | 33  | Supervisor Fine Arts/Music              | \$118,597.00   | \$49,415.50      | \$69,181.50     | \$69,181.50  | \$0.00              |
| 1010000.4.2110.6117.33.165.00.20 | 33  | Supervisor-Language Arts                | \$121,105.73   | \$46,579.30      | \$74,526.43     | \$74,526.70  | <b>-\$0.27</b>      |
| 1010000.4.2110.6117.33.190.00.20 | 33  | Supervisor-Math                         | \$115,686.53   | \$48,203.00      | \$67,483.53     | \$67,484.00  | <b>-\$0.47</b>      |
| 1010000.4.2110.6117.33.250.00.20 | 33  | Supervisor-Science                      | \$117,686.53   | \$42,427.40      | \$75,259.13     | \$2,280.92   | <b>\$72,978.21</b>  |
| 1010000.4.2110.6560.33.135.00.10 | 33  | Curriculum Office Supplies              | \$3,000.00     | \$473.25         | \$2,526.75      | \$0.00       | <b>\$2,526.75</b>   |
| 1010000.4.2110.6679.33.135.00.20 | 33  | Travel - Contractual                    | \$7,000.00     | \$4,088.09       | \$2,911.91      | \$500.00     | <b>\$2,411.91</b>   |
| 1010000.4.2305.6130.33.110.00.20 | 33  | Stipend Fine Art Lead                   | \$2,366.00     | \$525.76         | \$1,840.24      | \$1,840.24   | \$0.00              |
| 1010000.4.2305.6130.33.150.00.20 | 33  | Stipend World Language Lead             | \$1,183.00     | \$0.00           | \$1,183.00      | \$0.00       | <b>\$1,183.00</b>   |
| 1010000.4.2305.6130.33.195.00.20 | 33  | Stipend Music Lead                      | \$2,366.00     | \$525.76         | \$1,840.24      | \$1,840.24   | \$0.00              |
| 1010000.4.2305.6130.33.210.00.20 | 33  | Stipend Health-Wellness Lead            | \$5,915.00     | \$525.76         | \$5,389.24      | \$1,840.24   | <b>\$3,549.00</b>   |
| 1010000.4.2305.6130.33.250.00.20 | 33  | Stipend Science Lead                    | \$14,196.00    | \$2,365.92       | \$11,830.08     | \$8,281.08   | <b>\$3,549.00</b>   |
| 1010000.4.2305.6130.33.277.00.20 | 33  | Stipend Social Studies Lead             | \$15,379.00    | \$2,891.68       | \$12,487.32     | \$10,121.32  | <b>\$2,366.00</b>   |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                              | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|------------------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2305.6130.33.316.00.20 | 33  | Stipend Technology Lead                  | \$1,183.00     | \$0.00           | \$1,183.00     | \$0.00         | \$1,183.00     |
| 1010000.4.2352.6172.33.000.00.20 | 33  | Coaches - Instructional                  | \$197,818.00   | \$64,654.96      | \$133,163.04   | \$132,073.92   | \$1,089.12     |
| 1010000.4.2356.6123.33.215.00.20 | 33  | Professional Development                 | \$162,414.77   | \$29,624.77      | \$132,790.00   | \$1,274.00     | \$131,516.00   |
| 1010000.4.2358.6425.33.135.00.10 | 33  | Prof Dev Contract Services               | \$48,618.00    | \$28,680.00      | \$19,938.00    | \$3,500.00     | \$16,438.00    |
| 1010000.4.2410.6595.33.135.00.10 | 33  | Textbooks                                | \$56,100.00    | \$1,501.70       | \$54,598.30    | \$1,272.00     | \$53,326.30    |
| 1010000.4.2410.6595.33.145.00.40 | 33  | Textbooks- MIL                           | \$16,570.00    | \$15,552.00      | \$1,018.00     | \$0.00         | \$1,018.00     |
| 1010000.4.2420.6413.33.135.00.20 | 33  | Copier Leases                            | \$2,239.80     | \$933.25         | \$1,306.55     | \$1,306.55     | \$0.00         |
| 1010000.4.2420.6425.33.135.00.20 | 33  | Instruct Equip Contract Services         | \$3,062.00     | \$0.00           | \$3,062.00     | \$0.00         | \$3,062.00     |
| 1010000.4.2420.6582.33.135.00.10 | 33  | Equipment-Curriculum                     | \$225.00       | \$0.00           | \$225.00       | \$0.00         | \$225.00       |
| 1010000.4.2430.6580.33.135.00.10 | 33  | Supplies Instructional                   | \$776,385.44   | \$608,671.45     | \$167,713.99   | \$9,019.20     | \$158,694.79   |
| 1010000.4.2440.6680.33.000.00.20 | 33  | Travel - Encore Teacher                  | \$200.00       | \$0.00           | \$200.00       | \$0.00         | \$200.00       |
| 1010000.4.2440.6680.33.110.00.20 | 33  | Travel-Teacher-Art                       | \$200.00       | \$0.00           | \$200.00       | \$0.00         | \$200.00       |
| 1010000.4.2440.6680.33.195.00.20 | 33  | Travel-Teacher Music                     | \$200.00       | \$0.00           | \$200.00       | \$0.00         | \$200.00       |
| 1010000.4.3520.6154.33.815.00.20 | 33  | DC Trip Lead Administrator               | \$1,000.00     | \$0.00           | \$1,000.00     | \$0.00         | \$1,000.00     |
| 1010000.4.3520.6164.33.105.00.10 | 33  | Stipends (Prof)-Academic Enrichment      | \$2,000.00     | \$0.00           | \$2,000.00     | \$0.00         | \$2,000.00     |
| 1010000.4.3520.6370.33.135.80.20 | 33  | Activity Stipends                        | \$8,100.00     | \$0.00           | \$8,100.00     | \$0.00         | \$8,100.00     |
| 1010000.4.3520.6474.33.105.00.10 | 33  | Transportation-Other Academic Enrichment | \$1,500.00     | \$0.00           | \$1,500.00     | \$0.00         | \$1,500.00     |
| 1010000.4.3520.6665.33.105.00.10 | 33  | Student Activity Expense-Academic Bowl   | \$2,100.00     | \$0.00           | \$2,100.00     | \$0.00         | \$2,100.00     |
|                                  |     | <b>Curriculum</b>                        | \$2,201,019.06 | \$1,123,197.92   | \$1,077,821.14 | \$607,296.08   | \$470,525.06   |
| 1010000.4.2110.6114.34.280.00.30 | 34  | Director (Instr) SPED                    | \$157,664.00   | \$71,844.96      | \$85,819.04    | \$83,819.04    | \$2,000.00     |
| 1010000.4.2110.6115.34.280.00.30 | 34  | Assistant Sped Director                  | \$108,307.00   | \$56,418.96      | \$51,888.04    | \$65,822.04    | -\$13,934.00   |
| 1010000.4.2110.6117.34.280.00.20 | 34  | Supervisor Guid/Counseling/Student Serv  | \$120,412.66   | \$55,575.12      | \$64,837.54    | \$64,837.54    | \$0.00         |
| 1010000.4.2110.6117.34.280.00.30 | 34  | Supervisor                               | \$214,987.93   | \$90,682.80      | \$124,305.13   | \$147,187.63   | -\$22,882.50   |
| 1010000.4.2110.6213.34.280.00.30 | 34  | Bookkeeper-Pr SPED                       | \$73,164.98    | \$35,692.28      | \$37,472.70    | \$40,946.20    | -\$3,473.50    |
| 1010000.4.2110.6219.34.280.00.30 | 34  | Clerk, Pr SPED                           | \$212,552.00   | \$97,220.72      | \$115,331.28   | \$114,451.28   | \$880.00       |
| 1010000.4.2110.6440.34.280.00.30 | 34  | Legal Services                           | \$164,800.00   | \$28,492.40      | \$136,307.60   | \$121,507.60   | \$14,800.00    |
| 1010000.4.2120.6145.34.280.00.30 | 34  | ETF/Case Worker-Stipends                 | \$21,500.00    | \$7,315.46       | \$14,184.54    | \$13,203.42    | \$981.12       |
| 1010000.4.2305.6130.34.280.00.30 | 34  | Teachers-Districtwide-SPED               | \$292,609.00   | \$96,626.28      | \$195,982.72   | \$195,980.75   | \$1.97         |
| 1010000.4.2320.6142.34.280.00.30 | 34  | Sped Outside Placement-Coordinator       | \$107,286.00   | \$41,749.79      | \$65,536.21    | \$65,537.21    | -\$1.00        |
| 1010000.4.2320.6143.34.280.00.30 | 34  | BCBA (Board Certified) District          | \$448,818.40   | \$148,229.39     | \$300,589.01   | \$246,829.29   | \$53,759.72    |
| 1010000.4.2320.6147.34.280.00.30 | 34  | SLP District                             | \$1,520,012.76 | \$527,897.04     | \$992,115.72   | \$1,080,898.62 | -\$88,782.90   |
| 1010000.4.2320.6149.34.280.00.30 | 34  | Orientation & Mobility Specialist        | \$73,885.17    | \$26,867.36      | \$47,017.81    | \$47,017.81    | \$0.00         |
| 1010000.4.2320.6321.34.280.00.30 | 34  | COTA (Cert Occ Ther Asst)-Systemwide     | \$326,230.00   | \$118,629.12     | \$207,600.88   | \$207,600.88   | \$0.00         |
| 1010000.4.2320.6323.34.280.00.30 | 34  | OTR (Reg Occ Therap)-Systemwide          | \$817,591.50   | \$269,411.35     | \$548,180.15   | \$473,948.32   | \$74,231.83    |
| 1010000.4.2320.6324.34.280.00.30 | 34  | RPT (Reg Phys Therap)                    | \$124,003.50   | \$38,304.18      | \$85,699.32    | \$82,272.02    | \$3,427.30     |
| 1010000.4.2320.6334.34.280.00.30 | 34  | PTA (Phys Therapy Asst)-Systemwide       | \$111,850.00   | \$40,672.72      | \$71,177.28    | \$71,177.28    | \$0.00         |

# Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                             | Budget          | YTD Transactions | Balance         | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------------|-----------------|------------------|-----------------|----------------|----------------|
| 1010000.4.2320.6338.34.280.00.30 | 34  | RBT/ABA Therapist Non Lic               | \$391,993.60    | \$110,305.76     | \$281,687.84    | \$185,447.19   | \$96,240.65    |
| 1010000.4.2320.6425.34.280.78.30 | 34  | Contracted Services SLP                 | \$216,305.64    | \$63,795.00      | \$152,510.64    | \$114,522.50   | \$37,988.14    |
| 1010000.4.2330.6327.34.280.00.30 | 34  | SLPA (Speech Lang Path Asst)-Systemwide | \$459,050.00    | \$148,576.60     | \$310,473.40    | \$258,597.88   | \$51,875.52    |
| 1010000.4.2330.6366.34.300.00.30 | 34  | ESP Sub SPED                            | \$12,652.00     | \$0.00           | \$12,652.00     | \$0.00         | \$12,652.00    |
| 1010000.4.2800.6151.34.280.00.30 | 34  | Psychologist                            | \$563,570.00    | \$176,151.52     | \$387,418.48    | \$325,084.48   | \$62,334.00    |
| 1010000.4.2800.6475.34.000.00.30 | 34  | Psych Contract Services                 | \$80,000.00     | \$9,000.00       | \$71,000.00     | \$16,000.00    | \$55,000.00    |
| 1010000.4.3100.6316.34.122.00.10 | 34  | M-V Liaison                             | \$56,000.00     | \$25,846.20      | \$30,153.80     | \$30,153.80    | \$0.00         |
| 1010000.4.4230.6555.34.280.00.30 | 34  | Maintenance/Repair Equipment SPED       | \$42.00         | \$0.00           | \$42.00         | \$0.00         | \$42.00        |
| 1010000.4.9200.6485.34.280.00.30 | 34  | Tuition Services-Out of State Schools   | \$106,371.31    | \$0.00           | \$106,371.31    | \$46,063.60    | \$60,307.71    |
| 1010000.4.9305.6485.34.280.00.30 | 34  | Tuition Services-Day                    | \$3,896,691.40  | \$217,440.98     | \$3,679,250.42  | \$1,528,928.29 | \$2,150,322.13 |
| 1010000.4.9306.6485.34.280.00.30 | 34  | Tuition ServicesResidential             | \$4,041,286.21  | \$33,894.00      | \$4,007,392.21  | \$1,437,044.94 | \$2,570,347.27 |
| 1010000.4.9307.6485.34.280.00.30 | 34  | Tuition Services-Hospital               | \$21,000.00     | \$8,734.00       | \$12,266.00     | \$11,266.00    | \$1,000.00     |
| 1010000.4.9464.6485.34.280.00.30 | 34  | Tuition Services-Collaborative          | \$2,781,751.45  | \$861,913.97     | \$1,919,837.48  | \$1,466,580.59 | \$453,256.89   |
|                                  |     | <b>Student Support Services</b>         | \$17,522,388.51 | \$3,407,287.96   | \$14,115,100.55 | \$8,542,726.20 | \$5,572,374.35 |
| 1010000.4.2110.6117.35.145.00.40 | 35  | Director of MLEP                        | \$135,149.55    | \$62,376.72      | \$72,772.83     | \$72,772.83    | \$0.00         |
| 1010000.4.2305.6130.35.145.00.40 | 35  | Teachers-Systemwide ELD                 | \$24,493.00     | \$0.00           | \$24,493.00     | \$0.00         | \$24,493.00    |
| 1010000.4.2330.6359.35.145.00.40 | 35  | Translation Services DW & Registration  | \$90,000.00     | \$84,351.63      | \$5,648.37      | \$0.00         | \$5,648.37     |
| 1010000.4.2352.6172.35.145.00.40 | 35  | Coaches - Instructional                 | \$214,972.00    | \$65,376.00      | \$149,596.00    | \$149,596.00   | \$0.00         |
| 1010000.4.2410.6595.35.145.00.40 | 35  | Textbooks                               | \$5,930.00      | \$0.00           | \$5,930.00      | \$0.00         | \$5,930.00     |
| 1010000.4.2415.6425.35.000.00.40 | 35  | Contracted Services                     | \$27,600.00     | \$0.00           | \$27,600.00     | \$0.00         | \$27,600.00    |
| 1010000.4.2420.6413.35.145.00.20 | 35  | Copier Leases                           | \$1,581.48      | \$658.95         | \$922.53        | \$922.53       | \$0.00         |
| 1010000.4.2430.6580.35.145.00.40 | 35  | Supplies, Instructional-MLEP            | \$483.00        | \$0.00           | \$483.00        | \$0.00         | \$483.00       |
| 1010000.4.2430.6582.35.145.00.40 | 35  | Office Supplies-Non Instructional       | \$2,045.00      | \$80.94          | \$1,964.06      | \$0.00         | \$1,964.06     |
| 1010000.4.2440.6680.35.145.00.40 | 35  | Travel-Teacher ELD                      | \$250.00        | \$0.00           | \$250.00        | \$0.00         | \$250.00       |
| 1010000.4.2720.6328.35.145.00.40 | 35  | Testing Services                        | \$62,100.00     | \$1,829.99       | \$60,270.01     | \$0.00         | \$60,270.01    |
| 1010000.4.3100.6425.35.145.40.00 | 35  | Contracted Services ELL                 | \$10,300.00     | \$1,344.57       | \$8,955.43      | \$8,955.43     | \$0.00         |
|                                  |     | <b>Multi Language Learners</b>          | \$574,904.03    | \$216,018.80     | \$358,885.23    | \$232,246.79   | \$126,638.44   |
| 1010000.4.1230.6105.36.130.00.20 | 36  | Director of Title I/Community Outreach  | \$148,852.72    | \$67,316.64      | \$81,536.08     | \$81,536.08    | \$0.00         |
| 1010000.4.1230.6115.36.000.00.10 | 36  | Mentor Program Coordinator              | \$40,861.80     | \$18,985.76      | \$21,876.04     | \$22,883.42    | -\$1,007.38)   |
| 1010000.4.1230.6222.36.130.00.10 | 36  | Enrichment Asst/Community Outreach      | \$41,400.00     | \$15,054.56      | \$26,345.44     | \$26,345.44    | \$0.00         |
| 1010000.4.1230.6679.36.130.00.10 | 36  | Travel-Contractual                      | \$1,000.00      | \$500.00         | \$500.00        | \$500.00       | \$0.00         |
| 1010000.4.2305.6130.36.551.00.20 | 36  | Teachers - Vacation Academies           | \$2,571.00      | \$0.00           | \$2,571.00      | \$0.00         | \$2,571.00     |
| 1010000.4.2352.6172.36.130.00.10 | 36  | Assessment and Data Coach               | \$104,671.00    | \$31,437.52      | \$73,233.48     | \$73,234.48    | -\$1.00)       |
| 1010000.4.2356.6425.36.132.08.20 | 36  | Contracted Services                     | \$315.00        | \$0.00           | \$315.00        | \$0.00         | \$315.00       |
| 1010000.4.3100.6117.36.120.00.10 | 36  | Supervisor-Attendance                   | \$121,105.73    | \$50,460.90      | \$70,644.83     | \$70,645.10    | -\$0.27)       |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                            | Budget       | YTD Transactions | Balance      | Encumbrance  | Budget Balance |
|----------------------------------|-----|----------------------------------------|--------------|------------------|--------------|--------------|----------------|
| 1010000.4.3100.6219.36.120.00.10 | 36  | Clerk, Pr-Attendance                   | \$58,646.00  | \$27,067.32      | \$31,578.68  | \$31,578.68  | \$0.00         |
| 1010000.4.3100.6219.36.130.00.10 | 36  | Clerk, Pr-Parent Reg                   | \$158,860.00 | \$57,198.02      | \$101,661.98 | \$83,292.60  | \$18,369.38    |
| 1010000.4.3100.6230.36.120.00.10 | 36  | Substitute Clerical                    | \$10,000.00  | \$7,455.21       | \$2,544.79   | \$0.00       | \$2,544.79     |
| 1010000.4.3100.6232.36.130.00.10 | 36  | Clerical Overtime                      | \$0.00       | \$1,619.63       | -\$1,619.63  | \$0.00       | -\$1,619.63    |
| 1010000.4.3100.6377.36.130.00.10 | 36  | Family Center Coordinator              | \$77,288.63  | \$35,671.68      | \$41,616.95  | \$41,616.95  | \$0.00         |
| 1010000.4.3100.6413.36.130.00.10 | 36  | Copier Leases                          | \$3,821.28   | \$1,592.20       | \$2,229.08   | \$2,229.08   | \$0.00         |
| 1010000.4.3100.6425.36.120.00.10 | 36  | Contracted Services-Attendance         | \$3,007.00   | \$921.43         | \$2,085.57   | \$2,978.57   | -\$893.00      |
| 1010000.4.3100.6582.36.120.00.10 | 36  | Office Supplies-Non Instr Attendance   | \$3,090.00   | \$0.00           | \$3,090.00   | \$0.00       | \$3,090.00     |
| 1010000.4.3100.6582.36.130.00.10 | 36  | Office Supplies-Non Instr Registration | \$5,910.00   | \$918.19         | \$4,991.81   | \$0.00       | \$4,991.81     |
| 1010000.4.3100.6679.36.120.00.10 | 36  | Travel-Contractual-Attendance          | \$1,000.00   | \$500.00         | \$500.00     | \$0.00       | \$500.00       |
| 1010000.4.3100.6679.36.130.00.10 | 36  | Travel-Contractual-Registration        | \$1,000.00   | \$500.00         | \$500.00     | \$0.00       | \$500.00       |
| 1010000.4.4110.6345.36.700.00.20 | 36  | Custodian, Bldg                        | \$25,221.50  | \$11,640.72      | \$13,580.78  | \$13,580.78  | \$0.00         |
| 1010000.4.4120.6486.36.185.00.10 | 36  | Utilities-Heat (Gas)                   | \$29,488.61  | \$76.86          | \$29,411.75  | \$29,411.75  | \$0.00         |
| 1010000.4.4130.6487.36.185.00.10 | 36  | Utilities-Electricity                  | \$7,324.86   | \$2,936.69       | \$4,388.17   | \$4,388.17   | \$0.00         |
|                                  |     | Parent Registration                    | \$845,435.13 | \$331,853.33     | \$513,581.80 | \$484,221.10 | \$29,360.70    |
|                                  |     |                                        |              |                  |              |              |                |
| 1010000.4.3200.6117.37.000.00.10 | 37  | Supervisor-Nurse                       | \$112,000.00 | \$40,133.39      | \$71,866.61  | \$65,333.30  | \$6,533.31     |
| 1010000.4.3200.6177.37.000.00.10 | 37  | Physician Stipend                      | \$15,000.00  | \$0.00           | \$15,000.00  | \$15,000.00  | \$0.00         |
| 1010000.4.3200.6219.37.120.00.10 | 37  | Clerk-Pr                               | \$60,669.00  | \$27,378.00      | \$33,291.00  | \$31,941.00  | \$1,350.00     |
| 1010000.4.3200.6357.37.000.00.10 | 37  | CNA/LPN/Health Asst Bldg Based         | \$25,429.54  | \$7,043.92       | \$18,385.62  | \$15,816.50  | \$2,569.12     |
| 1010000.4.3200.6358.37.280.00.30 | 37  | CNA/LPN/Health Asst Classroom Based    | \$45,897.08  | \$14,122.16      | \$31,774.92  | \$31,774.92  | \$0.00         |
| 1010000.4.3200.6425.37.160.00.20 | 37  | Software                               | \$30,900.00  | \$0.00           | \$30,900.00  | \$30,900.00  | \$0.00         |
| 1010000.4.3200.6475.37.280.00.30 | 37  | Contract Nurses                        | \$83,848.00  | \$27,191.50      | \$56,656.50  | \$116,656.50 | -\$60,000.00   |
| 1010000.4.3200.6525.37.160.00.20 | 37  | First Aid/Health Supplies              | \$30,508.00  | \$13,671.65      | \$16,836.35  | \$1,734.64   | \$15,101.71    |
| 1010000.4.3200.6679.37.000.00.10 | 37  | Travel-Contractual-Nurse               | \$1,000.00   | \$500.00         | \$500.00     | \$0.00       | \$500.00       |
|                                  |     | Medical/Health Services                | \$405,251.62 | \$130,040.62     | \$275,211.00 | \$309,156.86 | -\$33,945.86   |
|                                  |     |                                        |              |                  |              |              |                |
| 1010000.4.2210.6122.39.709.00.30 | 39  | Head Teacher                           | \$4,597.00   | \$0.00           | \$4,597.00   | \$0.00       | \$4,597.00     |
| 1010000.4.2210.6173.39.709.00.30 | 39  | ECC Clinical Specialist                | \$87,586.67  | \$36,546.11      | \$51,040.56  | \$39,410.14  | \$11,630.42    |
| 1010000.4.2210.6219.39.709.00.20 | 39  | Clerk, Pr ECC Exp                      | \$44,903.00  | \$20,493.72      | \$24,409.28  | \$23,909.28  | \$500.00       |
| 1010000.4.2210.6230.39.300.00.20 | 39  | Substitute-Clerical                    | \$0.00       | \$217.50         | -\$217.50    | \$0.00       | -\$217.50      |
| 1010000.4.2210.6679.39.709.00.20 | 39  | Travel-Contractual                     | \$400.00     | \$275.00         | \$125.00     | \$0.00       | \$125.00       |
| 1010000.4.2305.6130.39.110.00.20 | 39  | Teachers-Art                           | \$15,633.40  | \$7,936.96       | \$7,696.44   | \$17,858.15  | -\$10,161.71   |
| 1010000.4.2305.6130.39.195.00.20 | 39  | Teachers-Music                         | \$17,095.80  | \$5,259.12       | \$11,836.68  | \$11,836.68  | \$0.00         |
| 1010000.4.2305.6130.39.210.00.20 | 39  | Teachers-Phys Ed                       | \$18,972.00  | \$729.69         | \$18,242.31  | \$13,134.48  | \$5,107.83     |
| 1010000.4.2305.6130.39.280.00.30 | 39  | Teachers-SPED                          | \$660,154.00 | \$207,309.89     | \$452,844.11 | \$361,549.84 | \$91,294.27    |
| 1010000.4.2320.6145.39.280.00.30 | 39  | ETF/Case Worker                        | \$198,657.00 | \$73,126.18      | \$125,530.82 | \$127,970.82 | -\$2,440.00    |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                  | Budget         | YTD Transactions | Balance        | Encumbrance  | Budget Balance |
|----------------------------------|-----|------------------------------|----------------|------------------|----------------|--------------|----------------|
| 1010000.4.2325.6355.39.300.00.20 | 39  | Substitute (Inst)            | \$12,000.00    | \$5,668.94       | \$6,331.06     | \$7,954.56   | -\$1,623.50    |
| 1010000.4.2325.6355.39.300.00.30 | 39  | Substitute (Inst) SPED       | \$8,000.00     | \$2,293.00       | \$5,707.00     | \$0.00       | \$5,707.00     |
| 1010000.4.2330.6366.39.280.00.30 | 39  | ESP SPED                     | \$254,915.75   | \$52,215.54      | \$202,700.21   | \$127,874.92 | \$74,825.29    |
| 1010000.4.2330.6366.39.300.00.30 | 39  | ESP Sub SPED                 | \$3,000.00     | \$2,025.00       | \$975.00       | \$0.00       | \$975.00       |
| 1010000.4.3100.6218.39.145.00.40 | 39  | Parent Liaison               | \$22,173.84    | \$16,126.40      | \$6,047.44     | \$28,221.28  | -\$22,173.84   |
| 1010000.4.3200.6175.39.280.00.30 | 39  | Nurse, School SPED           | \$39,280.00    | \$15,691.23      | \$23,588.77    | \$9,689.96   | \$13,898.81    |
| 1010000.4.4110.6345.39.709.00.20 | 39  | Custodian, Bldg              | \$50,943.00    | \$23,281.44      | \$27,661.56    | \$28,161.56  | -\$500.00      |
| 1010000.4.4120.6486.39.185.00.10 | 39  | Utilities-Heat (Gas)         | \$34,114.27    | \$1,419.86       | \$32,694.41    | \$32,694.41  | \$0.00         |
| 1010000.4.4130.6487.39.185.00.10 | 39  | Utilities-Electricity        | \$7,013.16     | \$1,601.19       | \$5,411.97     | \$5,411.97   | \$0.00         |
|                                  |     | Moody Expansion Crowell      | \$1,479,438.89 | \$472,216.77     | \$1,007,222.12 | \$835,678.05 | \$171,544.07   |
| 1010000.4.2210.6121.41.700.00.20 | 41  | Principal                    | \$62,461.20    | \$32,970.35      | \$29,490.85    | \$65,940.60  | -\$36,449.75   |
| 1010000.4.2210.6122.41.140.00.30 | 41  | Head Teacher                 | \$6,049.00     | \$0.00           | \$6,049.00     | \$0.00       | \$6,049.00     |
| 1010000.4.2210.6219.41.140.00.20 | 41  | Clerk, Pr ECC                | \$58,146.00    | \$26,605.80      | \$31,540.20    | \$31,040.20  | \$500.00       |
| 1010000.4.2210.6230.41.300.00.20 | 41  | Substitute-Clerical          | \$0.00         | \$823.96         | -\$823.96      | \$0.00       | -\$823.96      |
| 1010000.4.2210.6679.41.775.00.20 | 41  | Travel-Contractual           | \$550.00       | \$200.00         | \$350.00       | \$0.00       | \$350.00       |
| 1010000.4.2305.6130.41.110.00.20 | 41  | Teachers-Art                 | \$15,633.40    | \$7,936.96       | \$7,696.44     | \$17,858.15  | -\$10,161.71   |
| 1010000.4.2305.6130.41.195.00.20 | 41  | Teachers-Music               | \$68,383.20    | \$21,040.96      | \$47,342.24    | \$47,342.24  | \$0.00         |
| 1010000.4.2305.6130.41.210.00.20 | 41  | Teachers-Phys Ed             | \$18,972.00    | \$10,945.35      | \$8,026.65     | \$13,134.48  | -\$5,107.83    |
| 1010000.4.2305.6130.41.280.00.30 | 41  | Teachers-SPED                | \$949,409.00   | \$264,251.92     | \$685,157.08   | \$513,243.00 | \$171,914.08   |
| 1010000.4.2305.6166.41.280.00.30 | 41  | Teacher-Kindergarten         | \$134,389.00   | \$49,130.88      | \$85,258.12    | \$100,322.12 | -\$15,064.00   |
| 1010000.4.2320.6145.41.280.00.30 | 41  | ETF/Case Worker              | \$89,981.00    | \$28,437.30      | \$61,543.70    | \$63,983.70  | -\$2,440.00    |
| 1010000.4.2325.6355.41.300.00.20 | 41  | Substitute (Inst)            | \$12,000.00    | \$4,780.94       | \$7,219.06     | \$7,954.56   | -\$735.50      |
| 1010000.4.2325.6355.41.300.00.30 | 41  | Substitute (Inst) SPED       | \$8,000.00     | \$1,744.50       | \$6,255.50     | \$0.00       | \$6,255.50     |
| 1010000.4.2330.6366.41.280.00.30 | 41  | ESP SPED                     | \$507,146.31   | \$135,009.38     | \$372,136.93   | \$261,787.44 | \$110,349.49   |
| 1010000.4.2330.6366.41.300.00.30 | 41  | ESP Sub SPED                 | \$3,000.00     | \$1,425.00       | \$1,575.00     | \$0.00       | \$1,575.00     |
| 1010000.4.2330.6378.41.280.00.30 | 41  | ESP Kindergarten             | \$179,568.48   | \$55,465.78      | \$124,102.70   | \$121,526.06 | \$2,576.64     |
| 1010000.4.2420.6413.41.140.00.20 | 41  | Copier Leases                | \$7,642.56     | \$3,184.40       | \$4,458.16     | \$4,458.16   | \$0.00         |
| 1010000.4.2710.6146.41.280.00.30 | 41  | SAC (School Adjust Couns)    | \$18,521.80    | \$5,699.04       | \$12,822.76    | \$12,822.96  | -\$0.20        |
| 1010000.4.3100.6218.41.145.00.40 | 41  | Parent Liaison               | \$22,173.84    | \$16,126.40      | \$6,047.44     | \$28,221.28  | -\$22,173.84   |
| 1010000.4.3200.6175.41.280.00.30 | 41  | Nurse, School SPED           | \$85,040.00    | \$30,923.60      | \$54,116.40    | \$54,116.40  | \$0.00         |
| 1010000.4.4110.6344.41.700.00.20 | 41  | Custodian, Sr                | \$53,058.00    | \$25,569.06      | \$27,488.94    | \$33,042.48  | -\$5,553.54    |
| 1010000.4.4110.6345.41.700.00.20 | 41  | Custodian, Bldg              | \$24,064.88    | \$11,315.34      | \$12,749.54    | \$12,958.04  | -\$208.50      |
| 1010000.4.4110.6372.41.700.00.20 | 41  | Custodian Overtime           | \$1,650.00     | \$200.69         | \$1,449.31     | \$0.00       | \$1,449.31     |
| 1010000.4.4120.6486.41.185.00.10 | 41  | Utilities-Heat (Gas)         | \$44,522.02    | \$240.51         | \$44,281.51    | \$44,281.51  | \$0.00         |
| 1010000.4.4130.6487.41.185.00.10 | 41  | Utilities-Electricity        | \$21,662.87    | \$6,811.81       | \$14,851.06    | \$14,851.06  | \$0.00         |
| 1010000.4.4230.6555.41.140.00.20 | 41  | Maintenance/Repair-Equipment | \$235.00       | \$0.00           | \$235.00       | \$0.00       | \$235.00       |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance            | Encumbrance    | Budget Balance      |
|----------------------------------|-----|-----------------------------------|----------------|------------------|--------------------|----------------|---------------------|
|                                  |     | Moody School                      | \$2,392,259.56 | \$740,839.93     | \$1,651,419.63     | \$1,448,884.44 | <b>\$202,535.19</b> |
| 1010000.4.2210.6121.42.700.00.20 | 42  | Principal                         | \$134,518.40   | \$62,085.36      | \$72,433.04        | \$72,433.04    | \$0.00              |
| 1010000.4.2210.6122.42.700.00.20 | 42  | Asst Principal                    | \$107,790.89   | \$44,833.34      | \$62,957.55        | \$62,957.66    | <b>-\$0.11</b>      |
| 1010000.4.2210.6219.42.700.00.20 | 42  | Principal Clerk                   | \$85,256.00    | \$35,940.76      | \$49,315.24        | \$48,815.24    | <b>\$500.00</b>     |
| 1010000.4.2210.6570.42.775.00.20 | 42  | Postage                           | \$442.00       | \$438.00         | \$4.00             | \$0.00         | <b>\$4.00</b>       |
| 1010000.4.2210.6582.42.775.00.20 | 42  | Office Supplies-Non Instructional | \$2,125.00     | \$1,551.32       | \$573.68           | \$215.74       | <b>\$357.94</b>     |
| 1010000.4.2210.6645.42.775.00.20 | 42  | Memberships                       | \$500.00       | \$349.00         | \$151.00           | \$0.00         | <b>\$151.00</b>     |
| 1010000.4.2210.6679.42.775.00.20 | 42  | Travel-Contractual                | \$800.00       | \$400.00         | \$400.00           | \$0.00         | <b>\$400.00</b>     |
| 1010000.4.2305.6130.42.110.00.20 | 42  | Teachers-Art                      | \$85,479.00    | \$26,301.20      | \$59,177.80        | \$59,177.80    | \$0.00              |
| 1010000.4.2305.6130.42.145.00.40 | 42  | ELD Teacher                       | \$283,763.00   | \$93,049.68      | \$190,713.32       | \$191,523.32   | <b>-\$810.00</b>    |
| 1010000.4.2305.6130.42.195.00.20 | 42  | Teachers-Music                    | \$98,111.00    | \$35,676.72      | \$62,434.28        | \$62,434.28    | \$0.00              |
| 1010000.4.2305.6130.42.210.00.20 | 42  | Teachers-Phys Ed                  | \$78,167.00    | \$23,617.10      | \$54,549.90        | \$54,115.64    | <b>\$434.26</b>     |
| 1010000.4.2305.6130.42.280.00.30 | 42  | Teachers-SPED                     | \$829,052.40   | \$254,116.31     | \$574,936.09       | \$559,831.87   | <b>\$15,104.22</b>  |
| 1010000.4.2305.6130.42.700.00.20 | 42  | Teachers-Instructional            | \$1,561,564.00 | \$522,005.54     | \$1,039,558.46     | \$1,036,096.32 | <b>\$3,462.14</b>   |
| 1010000.4.2305.6132.42.135.00.20 | 42  | Literacy Interventionist          | \$299,203.00   | \$103,176.48     | \$196,026.52       | \$196,027.52   | <b>-\$1.00</b>      |
| 1010000.4.2305.6132.42.190.00.20 | 42  | Math Interventionist              | \$186,462.00   | \$58,124.06      | \$128,337.94       | \$130,778.94   | <b>-\$2,441.00</b>  |
| 1010000.4.2305.6166.42.700.00.20 | 42  | Teacher-Kindergarten              | \$387,562.00   | \$132,377.14     | \$255,184.86       | \$242,560.86   | <b>\$12,624.00</b>  |
| 1010000.4.2320.6145.42.280.00.30 | 42  | ETF/Case Worker                   | \$102,986.00   | \$31,688.00      | \$71,298.00        | \$71,298.00    | \$0.00              |
| 1010000.4.2320.6339.42.270.00.20 | 42  | Intervention Support Technician   | \$33,047.55    | \$8,754.03       | \$24,293.52        | \$21,536.34    | <b>\$2,757.18</b>   |
| 1010000.4.2325.6355.42.300.00.20 | 42  | Substitute (Inst)                 | \$36,000.00    | \$12,560.14      | \$23,439.86        | \$15,272.74    | <b>\$8,167.12</b>   |
| 1010000.4.2325.6355.42.300.00.30 | 42  | Substitute (Inst) SPED            | \$6,000.00     | \$1,637.50       | \$4,362.50         | \$0.00         | <b>\$4,362.50</b>   |
| 1010000.4.2330.6366.42.280.00.30 | 42  | ESP-SPED                          | \$482,169.27   | \$145,664.66     | \$336,504.61       | \$300,819.33   | <b>\$35,685.28</b>  |
| 1010000.4.2330.6366.42.300.00.20 | 42  | ESP Sub Instructional             | \$2,000.00     | \$7,230.00       | <b>-\$5,230.00</b> | \$0.00         | <b>-\$5,230.00</b>  |
| 1010000.4.2330.6366.42.300.00.30 | 42  | ESP Sub SPED                      | \$4,000.00     | \$6,303.75       | <b>-\$2,303.75</b> | \$0.00         | <b>-\$2,303.75</b>  |
| 1010000.4.2330.6366.42.700.00.20 | 42  | ESP Instructional                 | \$24,373.44    | \$8,466.00       | \$15,907.44        | \$14,815.44    | <b>\$1,092.00</b>   |
| 1010000.4.2330.6378.42.000.00.20 | 42  | ESP Kindergarten                  | \$113,065.68   | \$39,626.56      | \$73,439.12        | \$73,439.12    | \$0.00              |
| 1010000.4.2340.6366.42.171.00.20 | 42  | ESP Library                       | \$24,373.44    | \$7,896.64       | \$16,476.80        | \$17,568.80    | <b>-\$1,092.00</b>  |
| 1010000.4.2352.6172.42.165.00.20 | 42  | Coaches - Instructional - ELA     | \$85,479.00    | \$27,052.00      | \$58,427.00        | \$60,867.00    | <b>-\$2,440.00</b>  |
| 1010000.4.2352.6172.42.190.00.20 | 42  | Coaches - Instructional - Math    | \$85,479.00    | \$27,052.00      | \$58,427.00        | \$60,867.00    | <b>-\$2,440.00</b>  |
| 1010000.4.2410.6595.42.775.00.20 | 42  | Textbooks                         | \$2,860.00     | \$0.00           | \$2,860.00         | \$141.40       | <b>\$2,718.60</b>   |
| 1010000.4.2420.6413.42.775.00.20 | 42  | Copier Leases                     | \$11,020.20    | \$4,591.75       | \$6,428.45         | \$6,428.45     | \$0.00              |
| 1010000.4.2430.6580.42.775.00.20 | 42  | Supplies, Instructional           | \$22,915.00    | \$18,519.04      | \$4,395.96         | \$325.32       | <b>\$4,070.64</b>   |
| 1010000.4.2710.6146.42.280.00.30 | 42  | SAC (School Adjust Couns)         | \$234,497.00   | \$78,775.96      | \$155,721.04       | \$163,034.04   | <b>-\$7,313.00</b>  |
| 1010000.4.2710.6332.42.295.63.20 | 42  | Student Support Coordinator       | \$65,082.35    | \$23,666.32      | \$41,416.03        | \$41,416.03    | \$0.00              |
| 1010000.4.3100.6218.42.145.00.40 | 42  | Parent Liaison                    | \$40,000.00    | \$14,545.44      | \$25,454.56        | \$25,454.56    | \$0.00              |
| 1010000.4.3100.6316.42.112.00.20 | 42  | At Risk Liaison                   | \$12,000.00    | \$4,363.60       | \$7,636.40         | \$7,636.40     | \$0.00              |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance            | Encumbrance    | Budget Balance     |
|----------------------------------|-----|-----------------------------------|----------------|------------------|--------------------|----------------|--------------------|
| 1010000.4.3200.6175.42.000.00.20 | 42  | Nurse, School                     | \$83,040.00    | \$30,196.40      | \$52,843.60        | \$52,843.60    | \$0.00             |
| 1010000.4.3200.6357.42.000.00.20 | 42  | CNA/LPN/Health Asst Bldg Based    | \$25,429.54    | \$7,228.64       | \$18,200.90        | \$16,256.58    | <b>\$1,944.32</b>  |
| 1010000.4.3520.6370.42.775.80.20 | 42  | Activity Stipends                 | \$1,183.00     | \$0.00           | \$1,183.00         | \$0.00         | <b>\$1,183.00</b>  |
| 1010000.4.4110.6344.42.700.00.20 | 42  | Custodian, Sr                     | \$56,047.00    | \$25,383.24      | \$30,663.76        | \$30,663.76    | \$0.00             |
| 1010000.4.4110.6345.42.700.00.20 | 42  | Custodian, Bldg                   | \$75,488.72    | \$34,622.16      | \$40,866.56        | \$40,878.56    | <b>-\$12.00</b>    |
| 1010000.4.4110.6372.42.700.00.20 | 42  | Custodian Overtime                | \$1,500.00     | \$549.70         | \$950.30           | \$0.00         | <b>\$950.30</b>    |
| 1010000.4.4120.6486.42.185.00.10 | 42  | Utilities-Heat (Gas)              | \$124,121.98   | \$1,053.46       | \$123,068.52       | \$123,068.52   | \$0.00             |
| 1010000.4.4130.6487.42.185.00.10 | 42  | Utilities-Electricity             | \$109,716.99   | \$25,461.83      | \$84,255.16        | \$84,255.16    | \$0.00             |
|                                  |     | <b>Silver Hill</b>                | \$6,004,670.85 | \$1,986,930.83   | \$4,017,740.02     | \$3,945,854.38 | <b>\$71,885.64</b> |
| 1010000.4.2210.6121.43.700.00.20 | 43  | Principal                         | \$131,270.40   | \$57,384.56      | \$73,885.84        | \$66,715.44    | <b>\$7,170.40</b>  |
| 1010000.4.2210.6122.43.700.00.20 | 43  | Asst Principal                    | \$116,299.50   | \$48,378.34      | \$67,921.16        | \$67,920.66    | <b>\$0.50</b>      |
| 1010000.4.2210.6219.43.700.00.20 | 43  | Principal Clerk                   | \$90,100.00    | \$38,274.40      | \$51,825.60        | \$51,325.60    | <b>\$500.00</b>    |
| 1010000.4.2210.6570.43.710.00.20 | 43  | Postage                           | \$381.00       | \$365.00         | \$16.00            | \$0.00         | <b>\$16.00</b>     |
| 1010000.4.2210.6582.43.710.00.20 | 43  | Office Supplies-Non Instructional | \$2,560.00     | \$787.58         | \$1,772.42         | \$0.00         | <b>\$1,772.42</b>  |
| 1010000.4.2210.6645.43.710.00.20 | 43  | Memberships                       | \$560.00       | \$559.00         | \$1.00             | \$0.00         | <b>\$1.00</b>      |
| 1010000.4.2210.6679.43.710.00.20 | 43  | Travel-Contractual                | \$800.00       | \$200.00         | \$600.00           | \$0.00         | <b>\$600.00</b>    |
| 1010000.4.2305.6130.43.110.00.20 | 43  | Teachers-Art                      | \$102,986.00   | \$37,449.44      | \$65,536.56        | \$65,536.56    | \$0.00             |
| 1010000.4.2305.6130.43.145.00.40 | 43  | ELD Teacher                       | \$266,637.00   | \$82,791.76      | \$183,845.24       | \$186,281.24   | <b>-\$2,436.00</b> |
| 1010000.4.2305.6130.43.195.00.20 | 43  | Teachers-Music                    | \$83,041.00    | \$25,550.80      | \$57,490.20        | \$57,489.20    | <b>\$1.00</b>      |
| 1010000.4.2305.6130.43.210.00.20 | 43  | Teachers-Phys Ed                  | \$68,412.00    | \$24,876.72      | \$43,535.28        | \$43,534.28    | <b>\$1.00</b>      |
| 1010000.4.2305.6130.43.280.00.30 | 43  | Teachers-SPED                     | \$837,488.00   | \$289,140.57     | \$548,347.43       | \$508,067.89   | <b>\$40,279.54</b> |
| 1010000.4.2305.6130.43.700.00.20 | 43  | Teachers-Instructional            | \$1,508,404.00 | \$475,131.48     | \$1,033,272.52     | \$974,749.52   | <b>\$58,523.00</b> |
| 1010000.4.2305.6132.43.135.00.20 | 43  | Literacy Interventionist          | \$289,453.00   | \$102,154.86     | \$187,298.14       | \$194,615.14   | <b>-\$7,317.00</b> |
| 1010000.4.2305.6132.43.190.00.20 | 43  | Math Interventionist              | \$197,847.00   | \$66,364.72      | \$131,482.28       | \$131,482.28   | \$0.00             |
| 1010000.4.2305.6166.43.700.00.20 | 43  | Teacher-Kindergarten              | \$399,749.00   | \$140,489.04     | \$259,259.96       | \$261,699.96   | <b>-\$2,440.00</b> |
| 1010000.4.2320.6145.43.280.00.30 | 43  | ETF/Case Worker                   | \$95,671.00    | \$34,789.84      | \$60,881.16        | \$60,882.16    | <b>-\$1.00</b>     |
| 1010000.4.2320.6339.43.270.00.20 | 43  | Intervention Support Technician   | \$32,857.11    | \$11,948.08      | \$20,909.03        | \$20,909.03    | \$0.00             |
| 1010000.4.2325.6355.43.300.00.20 | 43  | Substitute (Inst)                 | \$37,000.00    | \$17,142.04      | \$19,857.96        | \$15,909.12    | <b>\$3,948.84</b>  |
| 1010000.4.2325.6355.43.300.00.30 | 43  | Substitute (Inst) SPED            | \$6,000.00     | \$835.00         | \$5,165.00         | \$0.00         | <b>\$5,165.00</b>  |
| 1010000.4.2330.6366.43.280.00.30 | 43  | ESP SPED                          | \$413,867.02   | \$132,011.42     | \$281,855.60       | \$271,039.81   | <b>\$10,815.79</b> |
| 1010000.4.2330.6366.43.300.00.20 | 43  | ESP Sub Instructional             | \$2,000.00     | \$450.00         | \$1,550.00         | \$0.00         | <b>\$1,550.00</b>  |
| 1010000.4.2330.6366.43.300.00.30 | 43  | ESP Sub SPED                      | \$4,000.00     | \$8,542.50       | <b>-\$4,542.50</b> | \$0.00         | <b>-\$4,542.50</b> |
| 1010000.4.2330.6366.43.710.00.20 | 43  | ESP Instructional                 | \$31,023.72    | \$11,281.36      | \$19,742.36        | \$19,742.36    | \$0.00             |
| 1010000.4.2330.6378.43.000.00.20 | 43  | ESP Kindergarten                  | \$116,396.28   | \$40,837.68      | \$75,558.60        | \$75,558.60    | \$0.00             |
| 1010000.4.2340.6366.43.171.00.20 | 43  | ESP Library                       | \$28,785.12    | \$10,467.36      | \$18,317.76        | \$18,317.76    | \$0.00             |
| 1010000.4.2352.6172.43.165.00.20 | 43  | Coaches - Instructional - ELA     | \$100,546.00   | \$37,449.78      | \$63,096.22        | \$65,537.22    | <b>-\$2,441.00</b> |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                       | Budget                | YTD Transactions      | Balance               | Encumbrance           | Budget Balance       |
|----------------------------------|-----|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 1010000.4.2352.6172.43.190.00.20 | 43  | Coaches - Instructional - Math    | \$102,986.00          | \$31,688.00           | \$71,298.00           | \$71,298.00           | \$0.00               |
| 1010000.4.2410.6595.43.710.00.20 | 43  | Textbooks                         | \$2,200.00            | \$468.98              | \$1,731.02            | \$0.00                | <b>\$1,731.02</b>    |
| 1010000.4.2420.6413.43.710.00.20 | 43  | Copier Leases                     | \$11,020.20           | \$4,591.75            | \$6,428.45            | \$6,428.45            | \$0.00               |
| 1010000.4.2430.6580.43.710.00.20 | 43  | Supplies, Instructional           | \$22,985.00           | \$12,796.28           | \$10,188.72           | \$653.30              | <b>\$9,535.42</b>    |
| 1010000.4.2710.6146.43.280.00.30 | 43  | SAC (School Adjust Couns)         | \$217,435.00          | \$58,376.87           | \$159,058.13          | \$140,873.23          | <b>\$18,184.90</b>   |
| 1010000.4.3100.6218.43.145.00.40 | 43  | Parent Liaison                    | \$44,347.68           | \$16,126.40           | \$28,221.28           | \$28,221.28           | \$0.00               |
| 1010000.4.3200.6175.43.000.00.20 | 43  | Nurse, School                     | \$49,100.00           | \$17,854.56           | \$31,245.44           | \$31,245.44           | \$0.00               |
| 1010000.4.3200.6357.43.000.00.20 | 43  | CNA/LPN/Health Asst Bldg Based    | \$24,429.54           | \$8,883.44            | \$15,546.10           | \$15,546.10           | \$0.00               |
| 1010000.4.3520.6370.43.710.80.20 | 43  | Activity Stipends                 | \$660.00              | \$0.00                | \$660.00              | \$0.00                | <b>\$660.00</b>      |
| 1010000.4.4110.6344.43.700.00.20 | 43  | Custodian, Sr                     | \$52,558.00           | \$24,371.24           | \$28,186.76           | \$28,300.48           | <b>-\$113.72)</b>    |
| 1010000.4.4110.6345.43.700.00.20 | 43  | Custodian, Bldg                   | \$74,272.72           | \$34,048.92           | \$40,223.80           | \$40,223.80           | \$0.00               |
| 1010000.4.4110.6347.43.700.00.10 | 43  | Substitute (Cust)                 | \$0.00                | \$211.50              | <b>-\$211.50)</b>     | \$0.00                | <b>-\$211.50)</b>    |
| 1010000.4.4110.6372.43.700.00.20 | 43  | Custodian Overtime                | \$1,650.00            | \$1,640.77            | \$9.23                | \$0.00                | <b>\$9.23</b>        |
| 1010000.4.4120.6486.43.185.00.10 | 43  | Utilities-Heat (Gas)              | \$107,353.95          | \$3,479.87            | \$103,874.08          | \$103,874.08          | \$0.00               |
| 1010000.4.4130.6487.43.185.00.10 | 43  | Utilities-Electricity             | \$123,743.31          | \$30,210.78           | \$93,532.53           | \$93,532.53           | \$0.00               |
|                                  |     | <b>Bradford Elementary</b>        | <b>\$5,798,875.55</b> | <b>\$1,940,402.69</b> | <b>\$3,858,472.86</b> | <b>\$3,717,510.52</b> | <b>\$140,962.34</b>  |
| 1010000.4.2210.6121.45.700.00.20 | 45  | Principal                         | \$125,847.43          | \$56,698.80           | \$69,148.63           | \$69,148.63           | \$0.00               |
| 1010000.4.2210.6122.45.700.00.20 | 45  | Asst Principal                    | \$116,299.50          | \$44,698.84           | \$71,600.66           | \$71,600.16           | <b>\$0.50</b>        |
| 1010000.4.2210.6219.45.700.00.20 | 45  | Principal Clerk                   | \$84,756.00           | \$35,710.00           | \$49,046.00           | \$48,546.00           | <b>\$500.00</b>      |
| 1010000.4.2210.6570.45.735.00.20 | 45  | Postage                           | \$384.00              | \$384.00              | \$0.00                | \$0.00                | \$0.00               |
| 1010000.4.2210.6582.45.735.00.20 | 45  | Office Supplies-Non Instructional | \$3,231.00            | \$2,753.91            | \$477.09              | \$0.00                | <b>\$477.09</b>      |
| 1010000.4.2210.6645.45.735.00.20 | 45  | Memberships                       | \$500.00              | \$349.00              | \$151.00              | \$0.00                | <b>\$151.00</b>      |
| 1010000.4.2210.6679.45.735.00.20 | 45  | Travel-Contractual                | \$800.00              | \$400.00              | \$400.00              | \$0.00                | <b>\$400.00</b>      |
| 1010000.4.2305.6130.45.110.00.20 | 45  | Teachers-Art                      | \$87,729.00           | \$31,901.84           | \$55,827.16           | \$55,828.16           | <b>-\$1.00)</b>      |
| 1010000.4.2305.6130.45.145.00.40 | 45  | ELD Teacher                       | \$299,925.00          | \$73,035.68           | \$226,889.32          | \$164,330.32          | <b>\$62,559.00</b>   |
| 1010000.4.2305.6130.45.195.00.20 | 45  | Teachers-Music                    | \$85,479.00           | \$30,608.40           | \$54,870.60           | \$54,395.72           | <b>\$474.88</b>      |
| 1010000.4.2305.6130.45.210.00.20 | 45  | Teachers-Phys Ed                  | \$75,727.00           | \$28,424.40           | \$47,302.60           | \$49,742.60           | <b>-\$2,440.00)</b>  |
| 1010000.4.2305.6130.45.280.00.30 | 45  | Teachers-SPED                     | \$746,326.00          | \$263,865.69          | \$482,460.31          | \$575,975.86          | <b>-\$93,515.55)</b> |
| 1010000.4.2305.6130.45.700.00.20 | 45  | Teachers-Instructional            | \$1,504,728.00        | \$507,023.77          | \$997,704.23          | \$1,014,495.71        | <b>-\$16,791.48)</b> |
| 1010000.4.2305.6132.45.135.00.20 | 45  | Literacy Interventionist          | \$299,203.00          | \$97,278.16           | \$201,924.84          | \$201,924.84          | \$0.00               |
| 1010000.4.2305.6132.45.190.00.20 | 45  | Math Interventionist              | \$198,657.00          | \$73,126.16           | \$125,530.84          | \$127,970.84          | <b>-\$2,440.00)</b>  |
| 1010000.4.2305.6166.45.700.00.20 | 45  | Teacher-Kindergarten              | \$394,134.00          | \$114,389.84          | \$279,744.16          | \$257,377.16          | <b>\$22,367.00</b>   |
| 1010000.4.2320.6145.45.280.00.30 | 45  | ETF/Case Worker                   | \$102,986.00          | \$1,161.62            | \$101,824.38          | \$51,929.08           | <b>\$49,895.30</b>   |
| 1010000.4.2320.6339.45.270.00.20 | 45  | Intervention Support Technician   | \$32,857.11           | \$11,948.08           | \$20,909.03           | \$20,909.03           | \$0.00               |
| 1010000.4.2325.6355.45.300.00.20 | 45  | Substitute (Inst)                 | \$36,000.00           | \$6,729.25            | \$29,270.75           | \$0.00                | <b>\$29,270.75</b>   |
| 1010000.4.2325.6355.45.300.00.30 | 45  | Substitute (Inst) SPED            | \$6,000.00            | \$819.00              | \$5,181.00            | \$0.00                | <b>\$5,181.00</b>    |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2330.6366.45.145.00.40 | 45  | ESP Bilingual                     | \$29,931.72    | \$9,209.76       | \$20,721.96    | \$20,721.96    | \$0.00         |
| 1010000.4.2330.6366.45.280.00.30 | 45  | ESP SPED                          | \$402,358.32   | \$137,739.58     | \$264,618.74   | \$252,205.40   | \$12,413.34    |
| 1010000.4.2330.6366.45.300.00.20 | 45  | ESP Sub Instructional             | \$2,000.00     | \$4,545.00       | -\$2,545.00    | \$0.00         | -\$2,545.00    |
| 1010000.4.2330.6366.45.300.00.30 | 45  | ESP Sub SPED                      | \$4,000.00     | \$3,825.00       | \$175.00       | \$0.00         | \$175.00       |
| 1010000.4.2330.6366.45.700.00.20 | 45  | ESP Instructional                 | \$27,693.12    | \$8,520.96       | \$19,172.16    | \$19,172.16    | \$0.00         |
| 1010000.4.2330.6378.45.000.00.20 | 45  | ESP Kindergarten                  | \$136,347.12   | \$49,434.56      | \$86,912.56    | \$86,766.40    | \$146.16       |
| 1010000.4.2340.6366.45.171.00.20 | 45  | ESP Library                       | \$31,023.72    | \$11,281.36      | \$19,742.36    | \$19,742.36    | \$0.00         |
| 1010000.4.2352.6172.45.165.00.20 | 45  | Coaches - Instructional - ELA     | \$95,671.00    | \$34,789.84      | \$60,881.16    | \$60,882.16    | -\$1.00        |
| 1010000.4.2352.6172.45.190.00.20 | 45  | Coaches - Instructional - Math    | \$102,986.00   | \$37,449.44      | \$65,536.56    | \$65,536.56    | \$0.00         |
| 1010000.4.2410.6595.45.735.00.20 | 45  | Textbooks                         | \$2,230.00     | \$0.00           | \$2,230.00     | \$0.00         | \$2,230.00     |
| 1010000.4.2420.6413.45.735.00.20 | 45  | Copier Leases                     | \$11,020.20    | \$4,591.75       | \$6,428.45     | \$6,428.45     | \$0.00         |
| 1010000.4.2430.6580.45.735.00.20 | 45  | Supplies, Instructional           | \$25,340.00    | \$10,593.50      | \$14,746.50    | -\$268.79      | \$15,015.29    |
| 1010000.4.2710.6146.45.280.00.30 | 45  | SAC (School Adjust Couns)         | \$244,695.00   | \$82,277.28      | \$162,417.72   | \$167,285.72   | -\$4,868.00    |
| 1010000.4.3100.6218.45.145.00.40 | 45  | Parent Liaison                    | \$40,000.00    | \$15,384.61      | \$24,615.39    | \$24,615.39    | \$0.00         |
| 1010000.4.3100.6316.45.112.00.20 | 45  | At Risk Liaison                   | \$16,000.00    | \$5,818.16       | \$10,181.84    | \$10,181.84    | \$0.00         |
| 1010000.4.3200.6175.45.000.00.20 | 45  | Nurse, School                     | \$85,040.00    | \$24,666.80      | \$60,373.20    | \$55,500.20    | \$4,873.00     |
| 1010000.4.3200.6357.45.000.00.20 | 45  | CNA/LPN/Health Asst Bldg Based    | \$27,100.20    | \$9,854.64       | \$17,245.56    | \$17,245.56    | \$0.00         |
| 1010000.4.4110.6344.45.700.00.20 | 45  | Custodian, Sr                     | \$56,497.00    | \$25,383.24      | \$31,113.76    | \$31,113.76    | \$0.00         |
| 1010000.4.4110.6345.45.700.00.20 | 45  | Custodian, Bldg                   | \$74,988.72    | \$34,610.16      | \$40,378.56    | \$40,378.56    | \$0.00         |
| 1010000.4.4110.6347.45.700.00.10 | 45  | Substitute (Cust)                 | \$0.00         | \$180.00         | -\$180.00      | \$0.00         | -\$180.00      |
| 1010000.4.4110.6372.45.700.00.20 | 45  | Custodian Overtime                | \$1,650.00     | \$228.00         | \$1,422.00     | \$0.00         | \$1,422.00     |
| 1010000.4.4120.6486.45.185.00.10 | 45  | Utilities-Heat (Gas)              | \$128,747.65   | \$123.39         | \$128,624.26   | \$128,624.26   | \$0.00         |
| 1010000.4.4130.6487.45.185.00.10 | 45  | Utilities-Electricity             | \$122,808.22   | \$24,265.18      | \$98,543.04    | \$98,543.04    | \$0.00         |
|                                  |     | <b>Golden Hill</b>                | \$5,869,697.03 | \$1,916,078.65   | \$3,953,618.38 | \$3,868,849.10 | \$84,769.28    |
| 1010000.4.2210.6121.47.700.00.20 | 47  | Principal                         | \$125,674.15   | \$58,555.80      | \$67,118.35    | \$68,315.09    | -\$1,196.74    |
| 1010000.4.2210.6122.47.700.00.20 | 47  | Asst Principal                    | \$102,399.54   | \$42,851.86      | \$59,547.68    | \$61,048.14    | -\$1,500.46    |
| 1010000.4.2210.6219.47.700.00.20 | 47  | Principal Clerk                   | \$80,524.00    | \$34,281.78      | \$46,242.22    | \$46,742.22    | -\$500.00      |
| 1010000.4.2210.6570.47.765.00.20 | 47  | Postage                           | \$206.00       | \$0.00           | \$206.00       | \$0.00         | \$206.00       |
| 1010000.4.2210.6582.47.765.00.20 | 47  | Office Supplies-Non Instructional | \$3,336.00     | \$3,305.39       | \$30.61        | \$0.00         | \$30.61        |
| 1010000.4.2210.6645.47.765.00.20 | 47  | Memberships                       | \$500.00       | \$349.00         | \$151.00       | \$0.00         | \$151.00       |
| 1010000.4.2210.6679.47.765.00.20 | 47  | Travel-Contractual                | \$800.00       | \$400.00         | \$400.00       | \$200.00       | \$200.00       |
| 1010000.4.2305.6130.47.110.00.20 | 47  | Teachers-Art                      | \$78,167.00    | \$24,051.36      | \$54,115.64    | \$54,115.64    | \$0.00         |
| 1010000.4.2305.6130.47.145.00.40 | 47  | ELD Teacher                       | \$415,260.10   | \$132,539.80     | \$282,720.30   | \$296,460.46   | -\$13,740.16   |
| 1010000.4.2305.6130.47.195.00.20 | 47  | Teachers-Music                    | \$82,812.40    | \$6,434.35       | \$76,378.05    | \$53,130.75    | \$23,247.30    |
| 1010000.4.2305.6130.47.210.00.20 | 47  | Teachers-Phys Ed                  | \$93,231.00    | \$29,437.52      | \$63,793.48    | \$66,234.48    | -\$2,441.00    |
| 1010000.4.2305.6130.47.280.00.30 | 47  | Teachers-SPED                     | \$858,997.00   | \$308,937.10     | \$550,059.90   | \$599,306.14   | -\$49,246.24   |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                     | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|---------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2305.6130.47.700.00.20 | 47  | Teachers-Instructional          | \$1,646,819.00 | \$525,876.93     | \$1,120,942.07 | \$1,097,059.22 | \$23,882.85    |
| 1010000.4.2305.6132.47.135.00.20 | 47  | Literacy Interventionist        | \$317,965.71   | \$109,688.32     | \$208,277.39   | \$191,954.68   | \$16,322.71    |
| 1010000.4.2305.6132.47.190.00.20 | 47  | Math Interventionist            | \$196,217.00   | \$66,135.92      | \$130,081.08   | \$130,081.08   | \$0.00         |
| 1010000.4.2305.6166.47.700.00.20 | 47  | Teacher-Kindergarten            | \$350,543.00   | \$114,233.84     | \$236,309.16   | \$238,745.16   | -\$2,436.00    |
| 1010000.4.2320.6145.47.280.00.30 | 47  | ETF/Case Worker                 | \$93,231.00    | \$28,686.48      | \$64,544.52    | \$64,544.52    | \$0.00         |
| 1010000.4.2320.6339.47.270.00.20 | 47  | Intervention Support Technician | \$31,746.00    | \$11,544.00      | \$20,202.00    | \$20,202.00    | \$0.00         |
| 1010000.4.2325.6162.47.300.00.20 | 47  | Substitute (Inst)               | \$0.00         | \$50.00          | -\$50.00       | \$0.00         | -\$50.00       |
| 1010000.4.2325.6355.47.300.00.20 | 47  | Substitute (Inst)               | \$36,000.00    | \$15,558.88      | \$20,441.12    | \$15,909.12    | \$4,532.00     |
| 1010000.4.2325.6355.47.300.00.30 | 47  | Substitute (Inst) SPED          | \$6,000.00     | \$5,226.25       | \$773.75       | \$0.00         | \$773.75       |
| 1010000.4.2330.6366.47.280.00.30 | 47  | ESP SPED                        | \$488,441.66   | \$170,384.10     | \$318,057.56   | \$275,832.58   | \$42,224.98    |
| 1010000.4.2330.6366.47.300.00.20 | 47  | ESP Sub Instructional           | \$2,000.00     | \$0.00           | \$2,000.00     | \$0.00         | \$2,000.00     |
| 1010000.4.2330.6366.47.300.00.30 | 47  | ESP Sub SPED                    | \$4,000.00     | \$11,298.75      | -\$7,298.75    | \$0.00         | -\$7,298.75    |
| 1010000.4.2330.6366.47.700.00.20 | 47  | ESP Instructional               | \$27,693.12    | \$10,070.24      | \$17,622.88    | \$17,622.88    | \$0.00         |
| 1010000.4.2330.6378.47.000.00.20 | 47  | ESP Kindergarten                | \$116,396.28   | \$36,937.00      | \$79,459.28    | \$79,093.88    | \$365.40       |
| 1010000.4.2340.6366.47.171.00.20 | 47  | ESP Library                     | \$31,023.72    | \$11,281.36      | \$19,742.36    | \$19,742.36    | \$0.00         |
| 1010000.4.2352.6172.47.165.00.20 | 47  | Coaches - Instructional - ELA   | \$102,986.00   | \$31,688.00      | \$71,298.00    | \$71,298.00    | \$0.00         |
| 1010000.4.2352.6172.47.190.00.20 | 47  | Coaches - Instructional - Math  | \$92,421.00    | \$28,437.20      | \$63,983.80    | \$63,983.80    | \$0.00         |
| 1010000.4.2356.6123.47.215.00.20 | 47  | Prof Dev Stp                    | \$200.00       | \$0.00           | \$200.00       | \$0.00         | \$200.00       |
| 1010000.4.2410.6595.47.765.00.20 | 47  | Textbooks                       | \$3,000.00     | \$0.00           | \$3,000.00     | \$0.00         | \$3,000.00     |
| 1010000.4.2420.6413.47.765.00.20 | 47  | Copier Leases                   | \$11,020.20    | \$4,591.75       | \$6,428.45     | \$6,428.45     | \$0.00         |
| 1010000.4.2430.6580.47.765.00.20 | 47  | Supplies, Instructional         | \$23,291.00    | \$14,533.92      | \$8,757.08     | \$283.82       | \$8,473.26     |
| 1010000.4.2710.6146.47.280.00.30 | 47  | SAC (School Adjust Couns)       | \$270,509.00   | \$87,385.80      | \$183,123.20   | \$182,095.20   | \$1,028.00     |
| 1010000.4.3100.6218.47.145.00.40 | 47  | Parent Liaison                  | \$21,321.00    | \$7,753.12       | \$13,567.88    | \$13,567.88    | \$0.00         |
| 1010000.4.3100.6316.47.112.00.20 | 47  | At Risk Liaison                 | \$12,000.00    | \$4,363.60       | \$7,636.40     | \$7,636.40     | \$0.00         |
| 1010000.4.3200.6175.47.000.00.20 | 47  | Nurse, School                   | \$80,603.00    | \$25,560.20      | \$55,042.80    | \$55,802.04    | -\$759.24      |
| 1010000.4.3200.6357.47.000.00.20 | 47  | CNA/LPN/Health Asst Bldg Based  | \$25,429.54    | \$9,247.12       | \$16,182.42    | \$16,182.42    | \$0.00         |
| 1010000.4.4110.6344.47.700.00.20 | 47  | Custodian, Sr                   | \$51,341.00    | \$23,695.80      | \$27,645.20    | \$29,145.20    | -\$1,500.00    |
| 1010000.4.4110.6345.47.700.00.20 | 47  | Custodian, Bldg                 | \$72,577.61    | \$33,497.28      | \$39,080.33    | \$39,080.33    | \$0.00         |
| 1010000.4.4110.6372.47.700.00.20 | 47  | Custodian Overtime              | \$1,650.00     | \$421.74         | \$1,228.26     | \$0.00         | \$1,228.26     |
| 1010000.4.4120.6486.47.185.00.10 | 47  | Utilities-Heat (Gas)            | \$143,781.06   | \$1,016.44       | \$142,764.62   | \$142,764.62   | \$0.00         |
| 1010000.4.4130.6487.47.185.00.10 | 47  | Utilities-Electricity           | \$120,470.50   | \$32,825.37      | \$87,645.13    | \$87,645.13    | \$0.00         |
|                                  |     | <b>Pentucket Lake</b>           | \$6,222,584.59 | \$2,063,133.37   | \$4,159,451.22 | \$4,112,253.69 | \$47,197.53    |
|                                  |     |                                 |                |                  |                |                |                |
| 1010000.4.2210.6121.48.785.00.20 | 48  | Principal                       | \$127,163.79   | \$57,786.98      | \$69,376.81    | \$65,692.20    | \$3,684.61     |
| 1010000.4.2210.6122.48.785.00.20 | 48  | Asst Principal                  | \$114,097.00   | \$47,460.84      | \$66,636.16    | \$66,636.16    | \$0.00         |
| 1010000.4.2210.6219.48.785.00.20 | 48  | Principal Clerk                 | \$98,582.00    | \$38,484.56      | \$60,097.44    | \$53,401.44    | \$6,696.00     |
| 1010000.4.2210.6570.48.785.00.20 | 48  | Postage                         | \$293.00       | \$292.00         | \$1.00         | \$0.00         | \$1.00         |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance     |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|--------------------|
| 1010000.4.2210.6582.48.785.00.20 | 48  | Office Supplies-Non Instructional | \$1,700.00     | \$297.19         | \$1,402.81     | \$0.00         | <b>\$1,402.81</b>  |
| 1010000.4.2210.6645.48.785.00.20 | 48  | Memberships                       | \$500.00       | \$349.00         | \$151.00       | \$0.00         | <b>\$151.00</b>    |
| 1010000.4.2210.6679.48.785.00.20 | 48  | Travel-Contractual                | \$800.00       | \$400.00         | \$400.00       | \$400.00       | \$0.00             |
| 1010000.4.2305.6130.48.110.00.20 | 48  | Teachers-Art                      | \$102,986.00   | \$21,801.20      | \$81,184.80    | \$49,052.80    | <b>\$32,132.00</b> |
| 1010000.4.2305.6130.48.145.00.40 | 48  | ELD Teacher                       | \$415,928.00   | \$108,726.20     | \$307,201.80   | \$244,633.80   | <b>\$62,568.00</b> |
| 1010000.4.2305.6130.48.195.00.20 | 48  | Teachers-Music                    | \$70,854.00    | \$21,801.20      | \$49,052.80    | \$49,052.80    | \$0.00             |
| 1010000.4.2305.6130.48.210.00.20 | 48  | Teachers-Phys Ed                  | \$88,355.00    | \$27,936.28      | \$60,418.72    | \$62,856.72    | <b>-\$2,438.00</b> |
| 1010000.4.2305.6130.48.280.00.30 | 48  | Teachers-SPED                     | \$548,104.60   | \$151,847.66     | \$396,256.94   | \$307,787.04   | <b>\$88,469.90</b> |
| 1010000.4.2305.6130.48.785.00.20 | 48  | Teachers-Instructional            | \$1,510,231.71 | \$485,981.30     | \$1,024,250.41 | \$1,017,988.23 | <b>\$6,262.18</b>  |
| 1010000.4.2305.6132.48.135.00.20 | 48  | Literacy Interventionist          | \$308,958.00   | \$112,348.32     | \$196,609.68   | \$196,609.68   | \$0.00             |
| 1010000.4.2305.6132.48.190.00.20 | 48  | Math Interventionist              | \$193,782.00   | \$58,195.76      | \$135,586.24   | \$135,846.00   | <b>-\$259.76</b>   |
| 1010000.4.2305.6166.48.785.00.20 | 48  | Teacher-Kindergarten              | \$418,152.00   | \$143,669.36     | \$274,482.64   | \$276,914.64   | <b>-\$2,432.00</b> |
| 1010000.4.2320.6145.48.280.00.30 | 48  | ETF/Case Worker                   | \$98,111.00    | \$35,676.72      | \$62,434.28    | \$62,434.28    | \$0.00             |
| 1010000.4.2325.6355.48.300.00.20 | 48  | Substitute (Inst)                 | \$33,000.00    | \$13,693.38      | \$19,306.62    | \$15,909.12    | <b>\$3,397.50</b>  |
| 1010000.4.2325.6355.48.300.00.30 | 48  | Substitute (Inst) SPED            | \$3,000.00     | \$50.00          | \$2,950.00     | \$0.00         | <b>\$2,950.00</b>  |
| 1010000.4.2330.6366.48.145.00.40 | 48  | ESP MILE                          | \$29,931.72    | \$8,184.96       | \$21,746.76    | \$18,416.16    | <b>\$3,330.60</b>  |
| 1010000.4.2330.6366.48.280.00.30 | 48  | ESP SPED                          | \$189,549.36   | \$62,440.48      | \$127,108.88   | \$125,897.60   | <b>\$1,211.28</b>  |
| 1010000.4.2330.6366.48.300.00.20 | 48  | ESP Sub Instructional             | \$1,000.00     | \$360.00         | \$640.00       | \$0.00         | <b>\$640.00</b>    |
| 1010000.4.2330.6366.48.300.00.30 | 48  | ESP Sub SPED                      | \$2,000.00     | \$0.00           | \$2,000.00     | \$0.00         | <b>\$2,000.00</b>  |
| 1010000.4.2330.6366.48.700.00.20 | 48  | ESP Instructional                 | \$26,601.12    | \$9,673.12       | \$16,928.00    | \$16,928.00    | \$0.00             |
| 1010000.4.2330.6378.48.785.00.20 | 48  | ESP Kindergarten                  | \$133,016.52   | \$45,393.28      | \$87,623.24    | \$87,623.24    | \$0.00             |
| 1010000.4.2340.6133.48.171.00.20 | 48  | Librarians/Media Specialists      | \$102,986.00   | \$37,449.44      | \$65,536.56    | \$65,536.56    | \$0.00             |
| 1010000.4.2352.6172.48.165.00.20 | 48  | Coaches - Instructional - ELA     | \$87,920.00    | \$31,970.56      | \$55,949.44    | \$55,948.44    | <b>\$1.00</b>      |
| 1010000.4.2352.6172.48.190.00.20 | 48  | Coaches - Instructional - Math    | \$100,546.00   | \$31,688.00      | \$68,858.00    | \$71,298.00    | <b>-\$2,440.00</b> |
| 1010000.4.2410.6595.48.785.00.20 | 48  | Textbooks                         | \$2,180.00     | \$0.00           | \$2,180.00     | \$0.00         | <b>\$2,180.00</b>  |
| 1010000.4.2420.6413.48.785.00.20 | 48  | Copier Leases                     | \$9,438.72     | \$3,932.80       | \$5,505.92     | \$5,505.92     | \$0.00             |
| 1010000.4.2430.6580.48.785.00.20 | 48  | Supplies, Instructional           | \$18,080.00    | \$6,465.67       | \$11,614.33    | \$245.24       | <b>\$11,369.09</b> |
| 1010000.4.2710.6134.48.155.00.20 | 48  | Guidance Counselor                | \$80,603.00    | \$25,550.70      | \$55,052.30    | \$57,489.30    | <b>-\$2,437.00</b> |
| 1010000.4.2710.6146.48.280.00.30 | 48  | SAC (School Adjust Couns)         | \$168,526.00   | \$56,909.20      | \$111,616.80   | \$111,616.80   | \$0.00             |
| 1010000.4.3100.6218.48.145.00.40 | 48  | Parent Liaison                    | \$42,642.00    | \$15,606.57      | \$27,035.43    | \$27,135.84    | <b>-\$100.41</b>   |
| 1010000.4.3100.6316.48.112.00.20 | 48  | At Risk Liaison                   | \$8,000.00     | \$2,909.12       | \$5,090.88     | \$5,090.88     | \$0.00             |
| 1010000.4.3200.6175.48.000.00.20 | 48  | Nurse, School                     | \$59,868.20    | \$27,055.60      | \$32,812.60    | \$38,026.27    | <b>-\$5,213.67</b> |
| 1010000.4.3200.6357.48.000.00.20 | 48  | CNA/LPN/Health Asst Bldg Based    | \$25,429.54    | \$6,097.46       | \$19,332.08    | \$9,666.04     | <b>\$9,666.04</b>  |
| 1010000.4.4110.6344.48.700.00.20 | 48  | Custodian, Sr                     | \$52,558.00    | \$24,257.52      | \$28,300.48    | \$28,300.48    | \$0.00             |
| 1010000.4.4110.6345.48.700.00.20 | 48  | Custodian, Bldg                   | \$98,217.00    | \$41,742.63      | \$56,474.37    | \$50,767.51    | <b>\$5,706.86</b>  |
| 1010000.4.4110.6372.48.700.00.20 | 48  | Custodian Overtime                | \$1,650.00     | \$227.44         | \$1,422.56     | \$0.00         | <b>\$1,422.56</b>  |
| 1010000.4.4120.6486.48.185.00.10 | 48  | Utilities-Heat (Gas)              | \$137,998.98   | \$737.27         | \$137,261.71   | \$137,261.71   | \$0.00             |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance         | Encumbrance    | Budget Balance      |
|----------------------------------|-----|-----------------------------------|----------------|------------------|-----------------|----------------|---------------------|
| 1010000.4.4130.6487.48.185.00.10 | 48  | Utilities-Electricity             | \$40,520.48    | \$6,356.71       | \$34,163.77     | \$34,163.77    | \$0.00              |
|                                  |     | <b>Tilton Elementary</b>          | \$5,553,860.74 | \$1,771,806.48   | \$3,782,054.26  | \$3,552,132.67 | <b>\$229,921.59</b> |
|                                  |     |                                   |                |                  |                 |                |                     |
| 1010000.4.2210.6121.49.700.00.20 | 49  | Principal                         | \$123,527.26   | \$54,474.12      | \$69,053.14     | \$67,053.14    | <b>\$2,000.00</b>   |
| 1010000.4.2210.6122.49.700.00.20 | 49  | Head Teacher                      | \$4,839.00     | \$1,273.40       | \$3,565.60      | \$3,565.60     | \$0.00              |
| 1010000.4.2210.6219.49.700.00.20 | 49  | Principal Clerk                   | \$60,196.00    | \$26,928.84      | \$33,267.16     | \$32,767.16    | <b>\$500.00</b>     |
| 1010000.4.2210.6230.49.300.00.20 | 49  | Substitute-Clerical               | \$0.00         | \$25.00          | <b>-\$25.00</b> | \$0.00         | <b>-\$25.00</b>     |
| 1010000.4.2210.6570.49.790.00.20 | 49  | Postage                           | \$105.00       | \$9.68           | \$95.32         | \$0.00         | <b>\$95.32</b>      |
| 1010000.4.2210.6582.49.790.00.20 | 49  | Office Supplies-Non Instructional | \$847.00       | \$416.99         | \$430.01        | \$54.35        | <b>\$375.66</b>     |
| 1010000.4.2210.6645.49.790.00.20 | 49  | Memberships                       | \$500.00       | \$349.00         | \$151.00        | \$349.00       | <b>-\$198.00</b>    |
| 1010000.4.2210.6679.49.790.00.20 | 49  | Travel-Contractual                | \$400.00       | \$200.00         | \$200.00        | \$0.00         | <b>\$200.00</b>     |
| 1010000.4.2305.6130.49.110.00.20 | 49  | Teachers-Art                      | \$46,900.20    | \$7,960.31       | \$38,939.89     | \$18,399.34    | <b>\$20,540.55</b>  |
| 1010000.4.2305.6130.49.145.00.40 | 49  | ELD Teacher                       | \$93,231.00    | \$33,902.16      | \$59,328.84     | \$59,328.84    | \$0.00              |
| 1010000.4.2305.6130.49.195.00.20 | 49  | Teachers-Music                    | \$31,772.50    | \$11,553.44      | \$20,219.06     | \$20,218.56    | <b>\$0.50</b>       |
| 1010000.4.2305.6130.49.210.00.20 | 49  | Teachers-Phys Ed                  | \$56,916.00    | \$17,512.64      | \$39,403.36     | \$39,403.36    | \$0.00              |
| 1010000.4.2305.6130.49.280.00.30 | 49  | Teachers-SPED                     | \$95,671.00    | \$34,789.84      | \$60,881.16     | \$60,882.16    | <b>-\$1.00</b>      |
| 1010000.4.2305.6130.49.700.00.20 | 49  | Teachers-Instructional            | \$563,211.00   | \$195,294.88     | \$367,916.12    | \$370,357.12   | <b>-\$2,441.00</b>  |
| 1010000.4.2305.6132.49.135.00.20 | 49  | Literacy Interventionist          | \$93,231.00    | \$33,902.16      | \$59,328.84     | \$59,328.84    | \$0.00              |
| 1010000.4.2305.6132.49.190.00.20 | 49  | Math Interventionist              | \$47,835.50    | \$17,394.88      | \$30,440.62     | \$30,441.12    | <b>-\$0.50</b>      |
| 1010000.4.2305.6166.49.700.00.20 | 49  | Teacher-Kindergarten              | \$161,206.00   | \$51,103.44      | \$110,102.56    | \$114,982.56   | <b>-\$4,880.00</b>  |
| 1010000.4.2320.6145.49.280.00.30 | 49  | ETF/Case Worker                   | \$38,918.40    | \$14,152.00      | \$24,766.40     | \$24,766.00    | <b>\$0.40</b>       |
| 1010000.4.2320.6339.49.270.00.20 | 49  | Intervention Support Technician   | \$32,085.00    | \$5,833.60       | \$26,251.40     | \$10,208.90    | <b>\$16,042.50</b>  |
| 1010000.4.2325.6355.49.300.00.20 | 49  | Substitute (Inst)                 | \$8,000.00     | \$3,053.75       | \$4,946.25      | \$0.00         | <b>\$4,946.25</b>   |
| 1010000.4.2325.6355.49.300.00.30 | 49  | Substitute (Inst) SPED            | \$3,000.00     | \$0.00           | \$3,000.00      | \$0.00         | <b>\$3,000.00</b>   |
| 1010000.4.2330.6366.49.280.00.30 | 49  | ESP SPED                          | \$91,460.46    | \$19,901.14      | \$71,559.32     | \$58,873.28    | <b>\$12,686.04</b>  |
| 1010000.4.2330.6366.49.300.00.20 | 49  | ESP Sub Instructional             | \$5,500.00     | \$675.00         | \$4,825.00      | \$0.00         | <b>\$4,825.00</b>   |
| 1010000.4.2330.6366.49.300.00.30 | 49  | ESP Sub SPED                      | \$5,000.00     | \$4,050.00       | \$950.00        | \$0.00         | <b>\$950.00</b>     |
| 1010000.4.2330.6366.49.700.00.20 | 49  | ESP Instructional                 | \$7,482.93     | \$2,721.04       | \$4,761.89      | \$4,761.89     | \$0.00              |
| 1010000.4.2330.6378.49.000.00.20 | 49  | ESP Kindergarten                  | \$46,562.88    | \$18,047.76      | \$28,515.12     | \$35,165.40    | <b>-\$6,650.28</b>  |
| 1010000.4.2340.6366.49.171.00.20 | 49  | ESP Library                       | \$8,574.93     | \$2,919.60       | \$5,655.33      | \$5,109.33     | <b>\$546.00</b>     |
| 1010000.4.2352.6172.49.165.00.20 | 49  | Coaches - Instructional - ELA     | \$46,210.50    | \$14,593.84      | \$31,616.66     | \$32,836.16    | <b>-\$1,219.50</b>  |
| 1010000.4.2352.6172.49.190.00.20 | 49  | Coaches - Instructional - Math    | \$47,835.50    | \$17,394.88      | \$30,440.62     | \$30,441.12    | <b>-\$0.50</b>      |
| 1010000.4.2410.6595.49.790.00.20 | 49  | Textbooks                         | \$610.00       | \$0.00           | \$610.00        | \$13.57        | <b>\$596.43</b>     |
| 1010000.4.2420.6413.49.790.00.20 | 49  | Copier Leases                     | \$3,821.28     | \$1,592.20       | \$2,229.08      | \$2,229.08     | \$0.00              |
| 1010000.4.2430.6580.49.790.00.20 | 49  | Supplies Instructional            | \$8,010.00     | \$3,704.50       | \$4,305.50      | \$1,207.86     | <b>\$3,097.64</b>   |
| 1010000.4.2710.6146.49.280.00.30 | 49  | SAC (School Adjust Couns)         | \$74,087.20    | \$22,796.32      | \$51,290.88     | \$51,291.68    | <b>-\$0.80</b>      |
| 1010000.4.3100.6218.49.145.00.40 | 49  | Parent Liaison                    | \$21,321.00    | \$7,753.12       | \$13,567.88     | \$13,567.88    | \$0.00              |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.3100.6316.49.112.00.20 | 49  | At Risk Liaison                   | \$8,000.00     | \$2,909.12       | \$5,090.88     | \$5,090.88     | \$0.00         |
| 1010000.4.3200.6175.49.000.00.20 | 49  | Nurse, School                     | \$74,489.80    | \$26,212.91      | \$48,276.89    | \$51,236.03    | -\$2,959.14    |
| 1010000.4.4110.6345.49.700.00.20 | 49  | Custodian, Bldg                   | \$48,004.34    | \$23,012.58      | \$24,991.76    | \$25,848.28    | -\$856.52      |
| 1010000.4.4110.6347.49.700.00.10 | 49  | Substitute (Cust)                 | \$0.00         | \$577.50         | -\$577.50      | \$0.00         | -\$577.50      |
| 1010000.4.4110.6372.49.700.00.20 | 49  | Custodian Overtime                | \$1,650.00     | \$292.50         | \$1,357.50     | \$0.00         | \$1,357.50     |
| 1010000.4.4120.6486.49.185.00.10 | 49  | Utilities-Heat (Gas)              | \$31,994.18    | \$76.86          | \$31,917.32    | \$31,917.32    | \$0.00         |
| 1010000.4.4130.6487.49.185.00.10 | 49  | Utilities-Electricity             | \$9,039.18     | \$4,022.13       | \$5,017.05     | \$5,017.05     | \$0.00         |
|                                  |     | <b>Walnut Square</b>              | \$2,002,046.04 | \$683,383.13     | \$1,318,662.91 | \$1,266,712.86 | \$51,950.05    |
| 1010000.4.2210.6121.51.700.00.20 | 51  | Principal                         | \$137,002.10   | \$65,077.02      | \$71,925.08    | \$75,922.98    | -\$3,997.90    |
| 1010000.4.2210.6122.51.700.00.20 | 51  | Asst Principal                    | \$102,399.54   | \$86,140.28      | \$16,259.26    | \$137,359.68   | -\$121,100.42  |
| 1010000.4.2210.6219.51.700.00.20 | 51  | Principal Clerk                   | \$83,756.00    | \$35,505.51      | \$48,250.49    | \$47,909.60    | \$340.89       |
| 1010000.4.2210.6570.51.795.00.20 | 51  | Postage                           | \$404.00       | \$401.50         | \$2.50         | \$0.00         | \$2.50         |
| 1010000.4.2210.6582.51.795.00.20 | 51  | Office Supplies-Non Instructional | \$3,810.00     | \$401.44         | \$3,408.56     | \$0.00         | \$3,408.56     |
| 1010000.4.2210.6645.51.795.00.20 | 51  | Memberships                       | \$500.00       | \$349.00         | \$151.00       | \$0.00         | \$151.00       |
| 1010000.4.2210.6679.51.795.00.20 | 51  | Travel-Contractual                | \$800.00       | \$600.00         | \$200.00       | \$600.00       | -\$400.00      |
| 1010000.4.2305.6130.51.110.00.20 | 51  | Teachers-Art                      | \$102,986.00   | \$37,449.44      | \$65,536.56    | \$65,536.56    | \$0.00         |
| 1010000.4.2305.6130.51.145.00.40 | 51  | ELD Teacher                       | \$173,838.00   | \$62,250.28      | \$111,587.72   | \$121,338.72   | -\$9,751.00    |
| 1010000.4.2305.6130.51.160.00.20 | 51  | Teachers-Health                   | \$75,727.00    | \$27,536.72      | \$48,190.28    | \$48,189.28    | \$1.00         |
| 1010000.4.2305.6130.51.195.00.20 | 51  | Teachers-Music                    | \$94,315.60    | \$26,768.48      | \$67,547.12    | \$60,229.12    | \$7,318.00     |
| 1010000.4.2305.6130.51.210.00.20 | 51  | Teachers-Phys Ed                  | \$95,671.00    | \$34,789.84      | \$60,881.16    | \$60,882.16    | -\$1.00        |
| 1010000.4.2305.6130.51.280.00.30 | 51  | Teachers-SPED                     | \$543,076.00   | \$147,708.24     | \$395,367.76   | \$297,258.76   | \$98,109.00    |
| 1010000.4.2305.6130.51.316.00.20 | 51  | Teachers-Inst Tech                | \$78,167.00    | \$24,051.36      | \$54,115.64    | \$54,115.64    | \$0.00         |
| 1010000.4.2305.6130.51.700.00.20 | 51  | Teachers-Instructional            | \$1,870,495.00 | \$594,199.55     | \$1,276,295.45 | \$1,248,593.34 | \$27,702.11    |
| 1010000.4.2305.6132.51.135.00.20 | 51  | Literacy Interventionist          | \$267,065.00   | \$92,939.34      | \$174,125.66   | \$201,515.64   | -\$27,389.98   |
| 1010000.4.2305.6132.51.190.00.20 | 51  | Math Interventionist              | \$173,834.00   | \$59,769.74      | \$114,064.26   | \$118,940.26   | -\$4,876.00    |
| 1010000.4.2320.6145.51.280.00.30 | 51  | ETF/Case Worker                   | \$80,436.80    | \$31,270.28      | \$49,166.52    | \$49,166.52    | \$0.00         |
| 1010000.4.2320.6339.51.270.00.20 | 51  | Intervention Support Technician   | \$31,746.82    | \$11,966.88      | \$19,779.94    | \$20,941.98    | -\$1,162.04    |
| 1010000.4.2325.6355.51.300.00.20 | 51  | Substitute (Inst)                 | \$37,000.00    | \$2,715.00       | \$34,285.00    | \$0.00         | \$34,285.00    |
| 1010000.4.2325.6355.51.300.00.30 | 51  | Substitute (Inst) SPED            | \$6,000.00     | \$372.50         | \$5,627.50     | \$0.00         | \$5,627.50     |
| 1010000.4.2330.6335.51.795.90.20 | 51  | MS Suspension Tutoring            | \$2,000.00     | \$0.00           | \$2,000.00     | \$0.00         | \$2,000.00     |
| 1010000.4.2330.6366.51.280.00.30 | 51  | ESP SPED                          | \$133,016.52   | \$42,489.79      | \$90,526.73    | \$83,311.60    | \$7,215.13     |
| 1010000.4.2330.6366.51.300.00.20 | 51  | ESP Sub Instructional             | \$2,000.00     | \$540.00         | \$1,460.00     | \$0.00         | \$1,460.00     |
| 1010000.4.2330.6366.51.300.00.30 | 51  | ESP Sub SPED                      | \$4,000.00     | \$0.00           | \$4,000.00     | \$0.00         | \$4,000.00     |
| 1010000.4.2340.6366.51.171.00.20 | 51  | ESP Library                       | \$27,693.12    | \$8,520.96       | \$19,172.16    | \$19,172.16    | \$0.00         |
| 1010000.4.2352.6172.51.165.00.20 | 51  | Coaches - Instructional - ELA     | \$95,671.00    | \$30,937.20      | \$64,733.80    | \$69,608.80    | -\$4,875.00    |
| 1010000.4.2352.6172.51.190.00.20 | 51  | Coaches - Instructional - Math    | \$99,736.00    | \$27,936.32      | \$71,799.68    | \$62,856.68    | \$8,943.00     |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2410.6595.51.795.00.20 | 51  | Textbooks                         | \$3,429.00     | \$0.00           | \$3,429.00     | \$0.00         | \$3,429.00     |
| 1010000.4.2420.6413.51.795.00.20 | 51  | Copier Leases                     | \$9,438.72     | \$3,932.80       | \$5,505.92     | \$5,505.92     | \$0.00         |
| 1010000.4.2430.6580.51.795.00.20 | 51  | Supplies, Instructional           | \$27,040.00    | \$12,238.71      | \$14,801.29    | \$917.97       | \$13,883.32    |
| 1010000.4.2710.6134.51.155.00.20 | 51  | Guidance Counselor                | \$201,097.00   | \$67,637.44      | \$133,459.56   | \$133,459.56   | \$0.00         |
| 1010000.4.2710.6146.51.280.00.30 | 51  | SAC (School Adjust Couns)         | \$170,961.00   | \$49,039.89      | \$121,921.11   | \$55,948.44    | \$65,972.67    |
| 1010000.4.2710.6332.51.295.63.20 | 51  | Student Support Coordinator       | \$63,652.50    | \$21,818.16      | \$41,834.34    | \$38,181.84    | \$3,652.50     |
| 1010000.4.3100.6218.51.145.00.40 | 51  | Parent Liaison                    | \$21,528.00    | \$7,828.40       | \$13,699.60    | \$13,699.60    | \$0.00         |
| 1010000.4.3100.6316.51.112.00.20 | 51  | At Risk Liaison                   | \$20,000.00    | \$7,272.72       | \$12,727.28    | \$12,727.28    | \$0.00         |
| 1010000.4.3200.6175.51.000.00.20 | 51  | Nurse, School                     | \$70,854.00    | \$22,246.16      | \$48,607.84    | \$49,052.80    | -\$444.96      |
| 1010000.4.3520.6370.51.795.80.20 | 51  | Activity Stipends                 | \$6,123.00     | \$0.00           | \$6,123.00     | \$0.00         | \$6,123.00     |
| 1010000.4.3600.6349.51.275.00.10 | 51  | Security Guard                    | \$30,598.00    | \$11,017.84      | \$19,580.16    | \$19,281.16    | \$299.00       |
| 1010000.4.3600.6376.51.275.00.10 | 51  | SRO (School Resource Officer)     | \$18,750.00    | \$0.00           | \$18,750.00    | \$18,750.00    | \$0.00         |
| 1010000.4.4110.6344.51.700.00.20 | 51  | Custodian, Sr                     | \$54,829.00    | \$24,821.04      | \$30,007.96    | \$30,007.96    | \$0.00         |
| 1010000.4.4110.6345.51.700.00.20 | 51  | Custodian, Bldg                   | \$50,328.00    | \$23,348.28      | \$26,979.72    | \$27,099.72    | -\$120.00      |
| 1010000.4.4110.6347.51.700.00.10 | 51  | Substitute (Cust)                 | \$0.00         | \$90.00          | -\$90.00       | \$0.00         | -\$90.00       |
| 1010000.4.4110.6372.51.700.00.20 | 51  | Custodian Overtime                | \$3,963.36     | \$377.58         | \$3,585.78     | \$0.00         | \$3,585.78     |
| 1010000.4.4120.6486.51.185.00.10 | 51  | Utilities-Heat (Gas)              | \$121,809.15   | \$6,030.44       | \$115,778.71   | \$115,778.71   | \$0.00         |
| 1010000.4.4130.6487.51.185.00.10 | 51  | Utilities-Electricity             | \$41,767.26    | \$9,303.25       | \$32,464.01    | \$32,464.01    | \$0.00         |
|                                  |     | JG Whittier                       | \$5,239,314.49 | \$1,719,689.38   | \$3,519,625.11 | \$3,396,324.45 | \$123,300.66   |
|                                  |     |                                   |                |                  |                |                |                |
| 1010000.4.2210.6121.52.700.00.20 | 52  | Principal                         | \$141,819.60   | \$65,224.32      | \$76,595.28    | \$78,595.28    | -\$2,000.00    |
| 1010000.4.2210.6122.52.700.00.20 | 52  | Asst Principal                    | \$239,211.46   | \$95,759.18      | \$143,452.28   | \$143,452.82   | -\$0.54        |
| 1010000.4.2210.6219.52.700.00.20 | 52  | Principal Clerk                   | \$109,948.00   | \$50,514.36      | \$59,433.64    | \$58,933.64    | \$500.00       |
| 1010000.4.2210.6570.52.745.00.20 | 52  | Postage                           | \$325.00       | \$0.00           | \$325.00       | \$0.00         | \$325.00       |
| 1010000.4.2210.6582.52.745.00.20 | 52  | Office Supplies-Non Instructional | \$3,845.00     | \$959.88         | \$2,885.12     | \$106.93       | \$2,778.19     |
| 1010000.4.2210.6645.52.745.00.20 | 52  | Memberships                       | \$500.00       | \$349.00         | \$151.00       | \$0.00         | \$151.00       |
| 1010000.4.2210.6679.52.745.00.20 | 52  | Travel-Contractual                | \$1,200.00     | \$600.00         | \$600.00       | \$200.00       | \$400.00       |
| 1010000.4.2305.6130.52.110.00.20 | 52  | Teachers-Art                      | \$149,019.00   | \$49,951.60      | \$99,067.40    | \$99,065.40    | \$2.00         |
| 1010000.4.2305.6130.52.145.00.40 | 52  | ELD Teacher                       | \$327,013.00   | \$111,195.14     | \$215,817.86   | \$198,413.86   | \$17,404.00    |
| 1010000.4.2305.6130.52.160.00.20 | 52  | Teachers-Health                   | \$95,671.00    | \$35,676.72      | \$59,994.28    | \$62,434.28    | -\$2,440.00    |
| 1010000.4.2305.6130.52.195.00.20 | 52  | Teachers-Music                    | \$233,271.50   | \$79,791.76      | \$153,479.74   | \$153,478.74   | \$1.00         |
| 1010000.4.2305.6130.52.210.00.20 | 52  | Teachers-Phys Ed                  | \$175,900.00   | \$59,374.48      | \$116,525.52   | \$133,592.52   | -\$17,067.00   |
| 1010000.4.2305.6130.52.280.00.30 | 52  | Teachers-SPED                     | \$1,760,188.00 | \$549,993.30     | \$1,210,194.70 | \$1,136,753.70 | \$73,441.00    |
| 1010000.4.2305.6130.52.316.00.20 | 52  | Teachers-Inst Tech                | \$63,545.00    | \$27,802.80      | \$35,742.20    | \$62,556.20    | -\$26,814.00   |
| 1010000.4.2305.6130.52.700.00.20 | 52  | Teachers-Instructional            | \$3,801,814.00 | \$1,246,998.86   | \$2,554,815.14 | \$2,560,662.33 | -\$5,847.19    |
| 1010000.4.2305.6132.52.135.00.20 | 52  | Literacy Interventionist          | \$559,953.00   | \$192,319.02     | \$367,633.98   | \$360,086.20   | \$7,547.78     |
| 1010000.4.2305.6132.52.190.00.20 | 52  | Math Interventionist              | \$267,077.00   | \$104,812.32     | \$162,264.68   | \$199,265.68   | -\$37,001.00   |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                    | Budget          | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|--------------------------------|-----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2305.6166.52.700.00.20 | 52  | Teacher-Kindergarten           | \$379,617.00    | \$132,827.60     | \$246,789.40   | \$246,791.40   | -\$2.00        |
| 1010000.4.2320.6145.52.280.00.30 | 52  | ETF/Case Worker                | \$195,407.00    | \$62,282.40      | \$133,124.60   | \$140,346.72   | -\$7,222.12    |
| 1010000.4.2325.6162.52.300.00.20 | 52  | Substitute (Inst)              | \$0.00          | \$1,785.00       | -\$1,785.00    | \$0.00         | -\$1,785.00    |
| 1010000.4.2325.6355.52.300.00.20 | 52  | Substitute (Inst)              | \$36,000.00     | \$9,627.00       | \$26,373.00    | \$0.00         | \$26,373.00    |
| 1010000.4.2325.6355.52.300.00.30 | 52  | Substitute (Inst) SPED         | \$12,000.00     | \$574.25         | \$11,425.75    | \$0.00         | \$11,425.75    |
| 1010000.4.2330.6335.52.745.90.20 | 52  | MS Suspension Tutoring         | \$2,000.00      | \$840.00         | \$1,160.00     | \$0.00         | \$1,160.00     |
| 1010000.4.2330.6366.52.280.00.30 | 52  | ESP SPED                       | \$704,973.36    | \$218,829.60     | \$486,143.76   | \$391,949.28   | \$94,194.48    |
| 1010000.4.2330.6366.52.300.00.20 | 52  | ESP Sub Instructional          | \$3,000.00      | \$0.00           | \$3,000.00     | \$0.00         | \$3,000.00     |
| 1010000.4.2330.6366.52.300.00.30 | 52  | ESP Sub SPED                   | \$8,000.00      | \$3,525.00       | \$4,475.00     | \$0.00         | \$4,475.00     |
| 1010000.4.2330.6378.52.000.00.20 | 52  | ESP Kindergarten               | \$109,735.08    | \$38,322.80      | \$71,412.28    | \$66,777.16    | \$4,635.12     |
| 1010000.4.2340.6366.52.171.00.20 | 52  | ESP Library                    | \$31,023.72     | \$11,281.36      | \$19,742.36    | \$19,742.36    | \$0.00         |
| 1010000.4.2352.6172.52.165.00.20 | 52  | Coaches - Instructional - ELA  | \$196,217.00    | \$60,374.48      | \$135,842.52   | \$135,842.52   | \$0.00         |
| 1010000.4.2352.6172.52.190.00.20 | 52  | Coaches - Instructional - Math | \$102,986.00    | \$37,449.44      | \$65,536.56    | \$65,536.56    | \$0.00         |
| 1010000.4.2410.6595.52.745.00.20 | 52  | Textbooks                      | \$5,000.00      | \$0.00           | \$5,000.00     | \$0.00         | \$5,000.00     |
| 1010000.4.2420.6413.52.745.00.20 | 52  | Copier Leases                  | \$12,158.04     | \$5,065.85       | \$7,092.19     | \$7,092.19     | \$0.00         |
| 1010000.4.2430.6580.52.745.00.20 | 52  | Supplies, Instructional        | \$44,400.00     | \$14,075.37      | \$30,324.63    | \$2,775.47     | \$27,549.16    |
| 1010000.4.2710.6134.52.155.00.20 | 52  | Guidance Counselor             | \$116,337.00    | \$30,688.00      | \$85,649.00    | \$69,048.00    | \$16,601.00    |
| 1010000.4.2710.6146.52.280.00.30 | 52  | SAC (School Adjust Couns)      | \$298,043.00    | \$106,653.84     | \$191,389.16   | \$208,444.16   | -\$17,055.00   |
| 1010000.4.2710.6332.52.295.63.20 | 52  | Student Support Coordinator    | \$85,719.35     | \$33,333.30      | \$52,386.05    | \$46,666.70    | \$5,719.35     |
| 1010000.4.3100.6218.52.145.00.40 | 52  | Parent Liaison                 | \$45,123.76     | \$16,408.64      | \$28,715.12    | \$28,715.12    | \$0.00         |
| 1010000.4.3200.6175.52.000.00.20 | 52  | Nurse, School                  | \$148,578.00    | \$47,510.24      | \$101,067.76   | \$102,861.68   | -\$1,793.92    |
| 1010000.4.3200.6176.52.000.00.30 | 52  | Nurse, Sped Classroom          | \$85,040.00     | \$27,100.66      | \$57,939.34    | \$58,873.84    | -\$934.50      |
| 1010000.4.3200.6357.52.000.00.20 | 52  | CNA/LPN/Health Asst Bldg Based | \$39,150.30     | \$10,905.39      | \$28,244.91    | \$26,480.68    | \$1,764.23     |
| 1010000.4.3520.6370.52.745.80.20 | 52  | Activity Stipends              | \$15,163.00     | \$0.00           | \$15,163.00    | \$0.00         | \$15,163.00    |
| 1010000.4.3600.6349.52.275.00.10 | 52  | Security Guard                 | \$30,595.00     | \$7,932.80       | \$22,662.20    | \$13,882.48    | \$8,779.72     |
| 1010000.4.3600.6376.52.275.00.10 | 52  | SRO (School Resource Officer)  | \$18,750.00     | \$0.00           | \$18,750.00    | \$18,750.00    | \$0.00         |
| 1010000.4.4110.6344.52.700.00.20 | 52  | Custodian, Sr                  | \$118,271.00    | \$46,880.14      | \$71,390.86    | \$60,863.70    | \$10,527.16    |
| 1010000.4.4110.6345.52.700.00.20 | 52  | Custodian, Bldg                | \$169,970.88    | \$63,504.80      | \$106,466.08   | \$63,098.43    | \$43,367.65    |
| 1010000.4.4110.6372.52.700.00.20 | 52  | Custodian Overtime             | \$1,586.87      | \$138.56         | \$1,448.31     | \$0.00         | \$1,448.31     |
| 1010000.4.4120.6486.52.185.00.10 | 52  | Utilities-Heat (Gas)           | \$82,683.74     | \$6,894.33       | \$75,789.41    | \$75,789.41    | \$0.00         |
| 1010000.4.4130.6487.52.185.00.10 | 52  | Utilities-Electricity          | \$239,694.22    | \$97,047.69      | \$142,646.53   | \$142,646.53   | \$0.00         |
|                                  |     | <b>Hunking</b>                 | \$11,267,523.88 | \$3,763,181.28   | \$7,504,342.60 | \$7,240,571.97 | \$263,770.63   |
|                                  |     |                                |                 |                  |                |                |                |
| 1010000.4.2210.6121.53.700.00.20 | 53  | Principal                      | \$133,311.87    | \$63,020.64      | \$70,291.23    | \$73,524.02    | -\$3,232.79    |
| 1010000.4.2210.6122.53.700.00.20 | 53  | Asst Principal                 | \$220,590.39    | \$91,287.50      | \$129,302.89   | \$127,802.50   | \$1,500.39     |
| 1010000.4.2210.6219.53.700.00.20 | 53  | Principal Clerk                | \$86,756.00     | \$36,437.28      | \$50,318.72    | \$49,818.72    | \$500.00       |
| 1010000.4.2210.6570.53.755.00.20 | 53  | Postage                        | \$670.00        | \$669.93         | \$0.07         | \$0.00         | \$0.07         |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                         | Budget         | YTD Transactions | Balance                | Encumbrance    | Budget Balance          |
|----------------------------------|-----|-------------------------------------|----------------|------------------|------------------------|----------------|-------------------------|
| 1010000.4.2210.6582.53.755.00.20 | 53  | Office Supplies-Non Instructional   | \$2,810.00     | \$331.59         | \$2,478.41             | \$0.00         | <b>\$2,478.41</b>       |
| 1010000.4.2210.6645.53.755.00.20 | 53  | Memberships                         | \$500.00       | \$349.00         | \$151.00               | \$0.00         | <b>\$151.00</b>         |
| 1010000.4.2210.6679.53.755.00.20 | 53  | Travel-Contractual                  | \$1,200.00     | \$600.00         | \$600.00               | \$0.00         | <b>\$600.00</b>         |
| 1010000.4.2305.6130.53.110.00.20 | 53  | Teachers-Art                        | \$75,727.00    | \$23,300.32      | \$52,426.68            | \$52,425.68    | <b>\$1.00</b>           |
| 1010000.4.2305.6130.53.145.00.40 | 53  | ELD Teacher                         | \$269,068.00   | \$89,023.12      | \$180,044.88           | \$205,451.32   | <b>-\$(\$25,406.44)</b> |
| 1010000.4.2305.6130.53.160.00.20 | 53  | Teachers-Health                     | \$93,231.00    | \$33,902.16      | \$59,328.84            | \$59,328.84    | <b>\$0.00</b>           |
| 1010000.4.2305.6130.53.195.00.20 | 53  | Teachers-Music                      | \$113,591.50   | \$40,925.54      | \$72,665.96            | \$72,284.90    | <b>\$381.06</b>         |
| 1010000.4.2305.6130.53.210.00.20 | 53  | Teachers-Phys Ed                    | \$88,355.00    | \$28,686.48      | \$59,668.52            | \$64,544.52    | <b>-\$(\$4,876.00)</b>  |
| 1010000.4.2305.6130.53.280.00.30 | 53  | Teachers-SPED                       | \$887,148.00   | \$290,445.60     | \$596,702.40           | \$469,547.71   | <b>\$127,154.69</b>     |
| 1010000.4.2305.6130.53.316.00.20 | 53  | Teachers-Inst Tech                  | \$70,854.00    | \$23,300.32      | \$47,553.68            | \$52,425.68    | <b>-\$(\$4,872.00)</b>  |
| 1010000.4.2305.6130.53.700.00.20 | 53  | Teachers-Instructional              | \$1,711,539.00 | \$537,396.72     | \$1,174,142.28         | \$1,117,838.93 | <b>\$56,303.35</b>      |
| 1010000.4.2305.6132.53.135.00.20 | 53  | Literacy Interventionist            | \$274,383.00   | \$94,423.76      | \$179,959.24           | \$179,960.24   | <b>-\$(\$1.00)</b>      |
| 1010000.4.2305.6132.53.190.00.20 | 53  | Math Interventionist                | \$176,274.00   | \$55,738.80      | \$120,535.20           | \$125,412.20   | <b>-\$(\$4,877.00)</b>  |
| 1010000.4.2320.6145.53.280.00.30 | 53  | ETF/Case Worker                     | \$92,794.00    | \$29,302.80      | \$63,491.20            | \$65,931.20    | <b>-\$(\$2,440.00)</b>  |
| 1010000.4.2325.6355.53.300.00.20 | 53  | Substitute (Inst)                   | \$36,000.00    | \$9,436.25       | \$26,563.75            | \$0.00         | <b>\$26,563.75</b>      |
| 1010000.4.2325.6355.53.300.00.30 | 53  | Substitute (Inst) SPED              | \$7,200.00     | \$11,952.24      | <b>-\$(\$4,752.24)</b> | \$0.00         | <b>-\$(\$4,752.24)</b>  |
| 1010000.4.2330.6335.53.755.90.20 | 53  | MS Suspension Tutoring              | \$3,000.00     | \$0.00           | \$3,000.00             | \$0.00         | <b>\$3,000.00</b>       |
| 1010000.4.2330.6366.53.280.00.30 | 53  | ESP SPED                            | \$362,489.40   | \$95,264.88      | \$267,224.52           | \$201,405.54   | <b>\$65,818.98</b>      |
| 1010000.4.2330.6366.53.300.00.20 | 53  | ESP Sub Instructional               | \$2,500.00     | \$495.00         | \$2,005.00             | \$0.00         | <b>\$2,005.00</b>       |
| 1010000.4.2330.6366.53.300.00.30 | 53  | ESP Sub SPED                        | \$6,000.00     | \$8,040.00       | <b>-\$(\$2,040.00)</b> | \$0.00         | <b>-\$(\$2,040.00)</b>  |
| 1010000.4.2340.6366.53.171.00.20 | 53  | ESP Library                         | \$27,693.12    | \$9,267.23       | \$18,425.89            | \$21,756.49    | <b>-\$(\$3,330.60)</b>  |
| 1010000.4.2352.6172.53.165.00.20 | 53  | Coaches - Instructional - ELA       | \$98,111.00    | \$35,676.72      | \$62,434.28            | \$62,434.28    | <b>\$0.00</b>           |
| 1010000.4.2352.6172.53.190.00.20 | 53  | Coaches - Instructional - Math      | \$102,986.00   | \$37,449.44      | \$65,536.56            | \$65,536.56    | <b>\$0.00</b>           |
| 1010000.4.2356.6302.53.755.00.20 | 53  | Prof/Staff Development              | \$1,000.00     | \$0.00           | \$1,000.00             | \$0.00         | <b>\$1,000.00</b>       |
| 1010000.4.2410.6595.53.755.00.20 | 53  | Textbooks                           | \$2,515.00     | \$364.38         | \$2,150.62             | \$0.00         | <b>\$2,150.62</b>       |
| 1010000.4.2420.6413.53.755.00.20 | 53  | Copier Leases                       | \$11,918.28    | \$4,965.95       | \$6,952.33             | \$6,952.33     | <b>\$0.00</b>           |
| 1010000.4.2430.6580.53.755.00.20 | 53  | Supplies, Instructional             | \$29,910.00    | \$8,350.99       | \$21,559.01            | \$3,499.50     | <b>\$18,059.51</b>      |
| 1010000.4.2710.6134.53.155.00.20 | 53  | Guidance Counselor                  | \$132,722.00   | \$37,449.44      | \$95,272.56            | \$65,536.56    | <b>\$29,736.00</b>      |
| 1010000.4.2710.6146.53.280.00.30 | 53  | SAC (School Adjust Couns)           | \$242,252.00   | \$77,054.07      | \$165,197.93           | \$171,085.18   | <b>-\$(\$5,887.25)</b>  |
| 1010000.4.2710.6332.53.295.63.20 | 53  | Student Support Coordinator         | \$126,373.50   | \$45,954.08      | \$80,419.42            | \$80,419.42    | <b>\$0.00</b>           |
| 1010000.4.3100.6218.53.145.00.40 | 53  | Parent Liaison                      | \$45,123.76    | \$12,420.74      | \$32,703.02            | \$25,454.52    | <b>\$7,248.50</b>       |
| 1010000.4.3100.6316.53.112.00.20 | 53  | At Risk Liaison                     | \$24,000.00    | \$8,727.28       | \$15,272.72            | \$15,272.72    | <b>\$0.00</b>           |
| 1010000.4.3200.6175.53.000.00.20 | 53  | Nurse, School                       | \$58,656.00    | \$21,628.70      | \$37,027.30            | \$37,326.56    | <b>-\$(\$299.26)</b>    |
| 1010000.4.3200.6357.53.000.00.20 | 53  | CNA/LPN/Health Asst Bldg Based      | \$27,100.20    | \$9,490.96       | \$17,609.24            | \$16,609.24    | <b>\$1,000.00</b>       |
| 1010000.4.3200.6357.53.280.00.30 | 53  | CNA/LPN/Health Asst Classroom Based | \$43,078.00    | \$0.00           | \$43,078.00            | \$0.00         | <b>\$43,078.00</b>      |
| 1010000.4.3520.6370.53.755.80.20 | 53  | Activity Stipends                   | \$8,443.00     | \$0.00           | \$8,443.00             | \$0.00         | <b>\$8,443.00</b>       |
| 1010000.4.3600.6349.53.275.00.10 | 53  | Security Guard                      | \$30,598.00    | \$10,915.63      | \$19,682.37            | \$19,281.16    | <b>\$401.21</b>         |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.3600.6376.53.275.00.10 | 53  | SRO (School Resource Officer)     | \$18,750.00    | \$0.00           | \$18,750.00    | \$18,750.00    | \$0.00         |
| 1010000.4.4110.6344.53.700.00.20 | 53  | Custodian, Sr                     | \$54,997.00    | \$25,383.24      | \$29,613.76    | \$29,613.76    | \$0.00         |
| 1010000.4.4110.6345.53.700.00.20 | 53  | Custodian, Bldg                   | \$145,906.00   | \$67,395.12      | \$78,510.88    | \$78,564.88    | -\$54.00       |
| 1010000.4.4110.6372.53.700.00.20 | 53  | Custodian Overtime                | \$6,000.00     | \$428.54         | \$5,571.46     | \$0.00         | \$5,571.46     |
| 1010000.4.4120.6486.53.185.00.10 | 53  | Utilities-Heat (Gas)              | \$148,792.19   | \$827.72         | \$147,964.47   | \$147,964.47   | \$0.00         |
| 1010000.4.4130.6487.53.185.00.10 | 53  | Utilities-Electricity             | \$150,393.32   | \$43,753.73      | \$106,639.59   | \$106,639.59   | \$0.00         |
|                                  |     | <b>Nettle Middle</b>              | \$6,253,310.53 | \$2,021,833.89   | \$4,231,476.64 | \$3,890,399.22 | \$341,077.42   |
|                                  |     |                                   |                |                  |                |                |                |
| 1010000.4.2210.6121.54.700.00.20 | 54  | Principal                         | \$137,446.10   | \$62,857.62      | \$74,588.48    | \$74,009.42    | \$579.06       |
| 1010000.4.2210.6122.54.700.00.20 | 54  | Asst Principal                    | \$202,382.26   | \$86,807.48      | \$115,574.78   | \$118,606.32   | -\$3,031.54    |
| 1010000.4.2210.6219.54.700.00.20 | 54  | Principal Clerk                   | \$90,499.00    | \$37,483.72      | \$53,015.28    | \$51,515.28    | \$1,500.00     |
| 1010000.4.2210.6570.54.725.00.20 | 54  | Postage                           | \$565.00       | \$511.00         | \$54.00        | \$0.00         | \$54.00        |
| 1010000.4.2210.6582.54.725.00.20 | 54  | Office Supplies-Non Instructional | \$3,280.00     | \$1,805.58       | \$1,474.42     | \$116.50       | \$1,357.92     |
| 1010000.4.2210.6645.54.725.00.20 | 54  | Memberships                       | \$800.00       | \$349.00         | \$451.00       | \$0.00         | \$451.00       |
| 1010000.4.2210.6679.54.725.00.20 | 54  | Travel-Contractual                | \$1,200.00     | \$600.00         | \$600.00       | \$0.00         | \$600.00       |
| 1010000.4.2305.6130.54.110.00.20 | 54  | Teachers-Art                      | \$149,453.00   | \$49,130.88      | \$100,322.12   | \$100,322.12   | \$0.00         |
| 1010000.4.2305.6130.54.145.00.40 | 54  | ELD Teacher                       | \$437,653.00   | \$145,046.96     | \$292,606.04   | \$296,670.04   | -\$4,064.00    |
| 1010000.4.2305.6130.54.160.00.20 | 54  | Teachers-Health                   | \$75,727.00    | \$23,300.32      | \$52,426.68    | \$52,425.68    | \$1.00         |
| 1010000.4.2305.6130.54.195.00.20 | 54  | Teachers-Music                    | \$111,154.00   | \$34,200.96      | \$76,953.04    | \$76,952.04    | \$1.00         |
| 1010000.4.2305.6130.54.210.00.20 | 54  | Teachers-Phys Ed                  | \$196,217.00   | \$68,386.98      | \$127,830.02   | \$135,146.02   | -\$7,316.00    |
| 1010000.4.2305.6130.54.280.00.30 | 54  | Teachers-SPED                     | \$1,116,444.00 | \$340,208.02     | \$776,235.98   | \$716,241.02   | \$59,994.96    |
| 1010000.4.2305.6130.54.316.00.20 | 54  | Teachers-Inst Tech                | \$93,231.00    | \$18,308.80      | \$74,922.20    | \$0.00         | \$74,922.20    |
| 1010000.4.2305.6130.54.700.00.20 | 54  | Teachers-Instructional            | \$2,999,321.00 | \$968,185.02     | \$2,031,135.98 | \$1,949,211.70 | \$81,924.28    |
| 1010000.4.2305.6132.54.135.00.20 | 54  | Literacy Interventionist          | \$394,879.00   | \$127,603.14     | \$267,275.86   | \$269,711.86   | -\$2,436.00    |
| 1010000.4.2305.6132.54.190.00.20 | 54  | Math Interventionist              | \$271,949.00   | \$83,028.74      | \$188,920.26   | \$168,976.26   | \$19,944.00    |
| 1010000.4.2320.6145.54.280.00.30 | 54  | ETF/Case Worker                   | \$115,344.20   | \$32,603.44      | \$82,740.76    | \$81,051.72    | \$1,689.04     |
| 1010000.4.2325.6355.54.300.00.20 | 54  | Substitute (Inst)                 | \$36,000.00    | \$6,339.75       | \$29,660.25    | \$0.00         | \$29,660.25    |
| 1010000.4.2325.6355.54.300.00.30 | 54  | Substitute (Inst) SPED            | \$3,600.00     | \$484.25         | \$3,115.75     | \$0.00         | \$3,115.75     |
| 1010000.4.2330.6335.54.725.90.20 | 54  | MS Suspension Tutoring            | \$3,000.00     | \$0.00           | \$3,000.00     | \$0.00         | \$3,000.00     |
| 1010000.4.2330.6366.54.280.00.30 | 54  | ESP SPED                          | \$290,395.56   | \$95,350.56      | \$195,045.00   | \$168,327.50   | \$26,717.50    |
| 1010000.4.2330.6366.54.300.00.20 | 54  | ESP-Sub Instructional             | \$1,250.00     | \$0.00           | \$1,250.00     | \$0.00         | \$1,250.00     |
| 1010000.4.2330.6366.54.300.00.30 | 54  | ESP Sub SPED                      | \$3,000.00     | \$1,072.50       | \$1,927.50     | \$0.00         | \$1,927.50     |
| 1010000.4.2340.6366.54.171.00.20 | 54  | ESP Library                       | \$27,693.12    | \$10,070.24      | \$17,622.88    | \$17,622.88    | \$0.00         |
| 1010000.4.2352.6172.54.165.00.20 | 54  | Coaches - Instructional - ELA     | \$102,986.00   | \$37,449.44      | \$65,536.56    | \$65,536.56    | \$0.00         |
| 1010000.4.2352.6172.54.190.00.20 | 54  | Coaches - Instructional - Math    | \$80,603.00    | \$31,688.00      | \$48,915.00    | \$71,298.00    | -\$22,383.00   |
| 1010000.4.2420.6413.54.725.00.20 | 54  | Copier Leases                     | \$10,229.64    | \$4,262.35       | \$5,967.29     | \$5,967.29     | \$0.00         |
| 1010000.4.2430.6580.54.725.00.20 | 54  | Supplies, Instructional           | \$56,380.00    | \$19,135.31      | \$37,244.69    | \$4,867.08     | \$32,377.61    |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                       | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2710.6134.54.155.00.20 | 54  | Guidance Counselor                | \$151,453.00   | \$46,600.88      | \$104,852.12   | \$104,852.12   | \$0.00         |
| 1010000.4.2710.6146.54.280.00.30 | 54  | SAC (School Adjust Couns)         | \$423,404.00   | \$135,766.56     | \$287,637.44   | \$287,636.44   | \$1.00         |
| 1010000.4.2710.6332.54.295.63.20 | 54  | Student Support Coordinator       | \$61,050.00    | \$22,200.00      | \$38,850.00    | \$38,850.00    | \$0.00         |
| 1010000.4.3100.6218.54.145.00.40 | 54  | Parent Liaison                    | \$40,000.00    | \$14,545.44      | \$25,454.56    | \$25,454.56    | \$0.00         |
| 1010000.4.3100.6316.54.112.00.20 | 54  | At Risk Liaison                   | \$20,000.00    | \$7,272.72       | \$12,727.28    | \$12,727.28    | \$0.00         |
| 1010000.4.3200.6175.54.000.00.20 | 54  | Nurse, School                     | \$160,334.00   | \$52,090.66      | \$108,243.34   | \$114,374.04   | -\$6,130.70    |
| 1010000.4.3520.6370.54.725.80.20 | 54  | Activity Stipends                 | \$13,443.00    | \$0.00           | \$13,443.00    | \$0.00         | \$13,443.00    |
| 1010000.4.3600.6349.54.275.00.10 | 54  | Security Guard                    | \$30,598.00    | \$8,021.17       | \$22,576.83    | \$19,281.22    | \$3,295.61     |
| 1010000.4.3600.6376.54.275.00.10 | 54  | SRO (School Resource Officer)     | \$18,750.00    | \$0.00           | \$18,750.00    | \$18,750.00    | \$0.00         |
| 1010000.4.4110.6344.54.700.00.20 | 54  | Custodian, Sr                     | \$50,130.00    | \$22,573.44      | \$27,556.56    | \$26,335.56    | \$1,221.00     |
| 1010000.4.4110.6345.54.700.00.20 | 54  | Custodian, Bldg                   | \$145,899.00   | \$64,540.08      | \$81,358.92    | \$76,496.92    | \$4,862.00     |
| 1010000.4.4110.6372.54.700.00.20 | 54  | Custodian Overtime                | \$7,500.00     | \$72.00          | \$7,428.00     | \$0.00         | \$7,428.00     |
| 1010000.4.4120.6486.54.185.00.10 | 54  | Utilities-Heat (Gas)              | \$160,934.56   | \$0.00           | \$160,934.56   | \$160,934.56   | \$0.00         |
| 1010000.4.4130.6487.54.185.00.10 | 54  | Utilities-Electricity             | \$97,716.70    | \$6,640.99       | \$91,075.71    | \$91,075.71    | \$0.00         |
|                                  |     | Consentino Middle                 | \$8,393,894.14 | \$2,666,594.00   | \$5,727,300.14 | \$5,401,343.70 | \$325,956.44   |
| 1010000.4.2110.6115.61.280.00.30 | 61  | HHS Sped Supervisor               | \$96,680.29    | \$44,621.56      | \$52,058.73    | \$52,058.44    | \$0.29         |
| 1010000.4.2120.6145.61.280.00.30 | 61  | ETF/Case Worker                   | \$0.00         | \$2,280.00       | -\$2,280.00    | \$0.00         | -\$2,280.00    |
| 1010000.4.2210.6118.61.500.00.20 | 61  | Associate Principal-HHS           | \$108,067.01   | \$50,422.48      | \$57,644.53    | \$59,144.52    | -\$1,499.99    |
| 1010000.4.2210.6119.61.500.80.20 | 61  | Dean Stipends                     | \$32,000.00    | \$8,982.62       | \$23,017.38    | \$23,017.38    | \$0.00         |
| 1010000.4.2210.6121.61.500.00.20 | 61  | Principal                         | \$170,000.00   | \$78,461.52      | \$91,538.48    | \$91,538.48    | \$0.00         |
| 1010000.4.2210.6122.61.500.00.20 | 61  | Asst Principal                    | \$569,455.80   | \$256,065.89     | \$313,389.91   | \$307,785.82   | \$5,604.09     |
| 1010000.4.2210.6141.61.506.91.10 | 61  | Career Academy Coordinator        | \$106,290.89   | \$53,988.61      | \$52,302.28    | \$62,003.10    | -\$9,700.82    |
| 1010000.4.2210.6219.61.500.00.20 | 61  | Principal Clerk Admin             | \$292,449.00   | \$129,914.99     | \$162,534.01   | \$160,779.79   | \$1,754.22     |
| 1010000.4.2210.6224.61.500.00.20 | 61  | Ex Secretary                      | \$54,454.00    | \$25,132.56      | \$29,321.44    | \$29,321.44    | \$0.00         |
| 1010000.4.2210.6425.61.500.00.20 | 61  | Contracted Services- Graduation   | \$31,500.00    | \$0.00           | \$31,500.00    | \$31,434.80    | \$65.20        |
| 1010000.4.2210.6465.61.500.00.20 | 61  | Admin Printing Expense            | \$3,090.00     | \$0.00           | \$3,090.00     | \$0.00         | \$3,090.00     |
| 1010000.4.2210.6535.61.500.00.20 | 61  | Graduation Supplies               | \$51,930.00    | \$293.45         | \$51,636.55    | \$51,465.00    | \$171.55       |
| 1010000.4.2210.6570.61.500.00.20 | 61  | Postage-Admin                     | \$16,225.00    | \$408.99         | \$15,816.01    | \$1,226.97     | \$14,589.04    |
| 1010000.4.2210.6582.61.500.00.20 | 61  | Office Supplies-Non Instructional | \$66,480.00    | \$19,378.96      | \$47,101.04    | \$7,046.63     | \$40,054.41    |
| 1010000.4.2210.6645.61.500.00.20 | 61  | Memberships                       | \$9,930.00     | \$6,094.00       | \$3,836.00     | \$0.00         | \$3,836.00     |
| 1010000.4.2210.6679.61.500.00.20 | 61  | Travel-Contractual                | \$3,500.00     | \$1,750.00       | \$1,750.00     | \$200.00       | \$1,550.00     |
| 1010000.4.2305.6130.61.110.00.20 | 61  | Teachers-Art                      | \$580,157.00   | \$191,171.02     | \$388,985.98   | \$396,311.98   | -\$7,326.00    |
| 1010000.4.2305.6130.61.145.00.40 | 61  | ELD Teacher                       | \$842,716.00   | \$276,088.38     | \$566,627.62   | \$545,282.26   | \$21,345.36    |
| 1010000.4.2305.6130.61.150.00.20 | 61  | Teacher-Foreign Lang              | \$1,105,631.00 | \$382,310.24     | \$723,320.76   | \$728,947.76   | -\$5,627.00    |
| 1010000.4.2305.6130.61.160.00.20 | 61  | Teacher-Health                    | \$362,743.00   | \$123,238.56     | \$239,504.44   | \$259,448.44   | -\$19,944.00   |
| 1010000.4.2305.6130.61.165.00.20 | 61  | Teacher-Language Arts             | \$1,538,072.00 | \$510,346.49     | \$1,027,725.51 | \$1,076,798.56 | -\$49,073.05   |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                            | Budget         | YTD Transactions | Balance            | Encumbrance    | Budget Balance      |
|----------------------------------|-----|----------------------------------------|----------------|------------------|--------------------|----------------|---------------------|
| 1010000.4.2305.6130.61.190.00.20 | 61  | Teacher-Math                           | \$1,662,180.00 | \$574,178.88     | \$1,088,001.12     | \$1,106,469.12 | <b>-\$18,468.00</b> |
| 1010000.4.2305.6130.61.195.00.20 | 61  | Teachers-Music                         | \$190,531.00   | \$64,864.40      | \$125,666.60       | \$128,106.60   | <b>-\$2,440.00</b>  |
| 1010000.4.2305.6130.61.210.00.20 | 61  | Teachers-Phys Ed                       | \$322,859.00   | \$101,135.36     | \$221,723.64       | \$205,700.88   | <b>\$16,022.76</b>  |
| 1010000.4.2305.6130.61.250.00.20 | 61  | Teacher-Science                        | \$1,680,711.00 | \$545,566.94     | \$1,135,144.06     | \$1,109,840.10 | <b>\$25,303.96</b>  |
| 1010000.4.2305.6130.61.260.00.20 | 61  | Teacher-Sch to Careers                 | \$469,790.00   | \$165,198.88     | \$304,591.12       | \$320,036.12   | <b>-\$15,445.00</b> |
| 1010000.4.2305.6130.61.277.00.20 | 61  | Teacher-Social Studies                 | \$1,377,503.00 | \$447,643.67     | \$929,859.33       | \$888,101.78   | <b>\$41,757.55</b>  |
| 1010000.4.2305.6130.61.280.00.30 | 61  | Teacher-SPED                           | \$2,565,446.00 | \$787,421.65     | \$1,778,024.35     | \$1,646,970.28 | <b>\$131,054.07</b> |
| 1010000.4.2305.6130.61.316.00.20 | 61  | Teachers-Inst Tech                     | \$127,045.00   | \$44,253.10      | \$82,791.90        | \$91,301.80    | <b>-\$8,509.90</b>  |
| 1010000.4.2305.6130.61.551.00.20 | 61  | Teacher-Vacation/Summer Academy        | \$81,792.00    | \$0.00           | \$81,792.00        | \$0.00         | <b>\$81,792.00</b>  |
| 1010000.4.2305.6132.61.135.00.20 | 61  | Literacy Interventionist               | \$147,039.00   | \$37,449.44      | \$109,589.56       | \$65,536.56    | <b>\$44,053.00</b>  |
| 1010000.4.2305.6141.61.280.00.30 | 61  | Teacher-Sped Vocational                | \$78,167.00    | \$33,607.65      | \$44,559.35        | \$58,813.35    | <b>-\$14,254.00</b> |
| 1010000.4.2305.6141.61.506.91.10 | 61  | HS Vocational Salaries                 | \$352,363.00   | \$122,780.48     | \$229,582.52       | \$229,584.52   | <b>-\$2.00</b>      |
| 1010000.4.2305.6150.61.142.00.20 | 61  | Teacher-Stipends-Fresh Orientation     | \$8,750.00     | \$1,120.00       | \$7,630.00         | \$0.00         | <b>\$7,630.00</b>   |
| 1010000.4.2305.6150.61.505.00.10 | 61  | HS Evening Prog Salaries               | \$128,262.00   | \$40,952.72      | \$87,309.28        | \$2,052.28     | <b>\$85,257.00</b>  |
| 1010000.4.2320.6145.61.280.00.30 | 61  | ETF/Case Worker                        | \$310,537.20   | \$127,216.31     | \$183,320.89       | \$236,847.19   | <b>-\$53,526.30</b> |
| 1010000.4.2320.6339.61.270.00.20 | 61  | Intervention Support Technician        | \$33,047.55    | \$12,017.28      | \$21,030.27        | \$21,030.27    | \$0.00              |
| 1010000.4.2325.6355.61.300.00.20 | 61  | Substitute (Inst)                      | \$60,000.00    | \$32,268.75      | \$27,731.25        | \$0.00         | <b>\$27,731.25</b>  |
| 1010000.4.2325.6355.61.300.00.30 | 61  | Substitute (Inst) SPED                 | \$12,000.00    | \$2,555.32       | \$9,444.68         | \$0.00         | <b>\$9,444.68</b>   |
| 1010000.4.2330.6333.61.280.00.30 | 61  | Sped Job Coach                         | \$380,900.64   | \$131,551.03     | \$249,349.61       | \$220,292.91   | <b>\$29,056.70</b>  |
| 1010000.4.2330.6333.61.570.00.20 | 61  | CTE Job Coach                          | \$35,000.00    | \$12,727.28      | \$22,272.72        | \$22,272.72    | \$0.00              |
| 1010000.4.2330.6335.61.145.90.40 | 61  | HS Tutors MLE                          | \$30,000.00    | \$0.00           | \$30,000.00        | \$0.00         | <b>\$30,000.00</b>  |
| 1010000.4.2330.6335.61.505.90.20 | 61  | HS Suspension Tutoring                 | \$20,000.00    | \$21,655.00      | <b>-\$1,655.00</b> | \$0.00         | <b>-\$1,655.00</b>  |
| 1010000.4.2330.6335.61.761.90.20 | 61  | HS Tutors                              | \$50,000.00    | \$19,480.00      | \$30,520.00        | \$0.00         | <b>\$30,520.00</b>  |
| 1010000.4.2330.6337.61.570.00.20 | 61  | CTE Recruitment & Retention            | \$53,302.50    | \$19,382.72      | \$33,919.78        | \$33,919.78    | \$0.00              |
| 1010000.4.2330.6366.61.280.00.30 | 61  | ESP SPED                               | \$876,489.33   | \$288,300.42     | \$588,188.91       | \$510,097.14   | <b>\$78,091.77</b>  |
| 1010000.4.2330.6366.61.300.00.30 | 61  | ESP Sub SPED                           | \$8,000.00     | \$0.00           | \$8,000.00         | \$0.00         | <b>\$8,000.00</b>   |
| 1010000.4.2330.6366.61.560.00.20 | 61  | EMT Instructor                         | \$18,160.04    | \$6,603.68       | \$11,556.36        | \$11,556.36    | \$0.00              |
| 1010000.4.2330.6370.61.142.00.20 | 61  | Translation Stipends-Fresh Orientation | \$500.00       | \$435.00         | \$65.00            | \$0.00         | <b>\$65.00</b>      |
| 1010000.4.2340.6133.61.172.00.20 | 61  | Librarian                              | \$102,986.00   | \$37,449.44      | \$65,536.56        | \$65,536.56    | \$0.00              |
| 1010000.4.2340.6366.61.172.00.10 | 61  | ESP Edgenuity                          | \$31,034.64    | \$0.00           | \$31,034.64        | \$0.00         | <b>\$31,034.64</b>  |
| 1010000.4.2345.6425.61.555.00.20 | 61  | Early College Contracted Services      | \$180,950.00   | \$0.00           | \$180,950.00       | \$180,950.00   | \$0.00              |
| 1010000.4.2345.6510.61.555.00.20 | 61  | Early College Technology Hardware      | \$20,854.00    | \$0.00           | \$20,854.00        | \$0.00         | <b>\$20,854.00</b>  |
| 1010000.4.2345.6580.61.555.00.20 | 61  | Early College Supplies                 | \$13,500.00    | \$195.70         | \$13,304.30        | \$13,500.00    | <b>-\$195.70</b>    |
| 1010000.4.2345.6681.61.555.00.20 | 61  | Early College Mileage                  | \$1,949.00     | \$68.27          | \$1,880.73         | \$0.00         | <b>\$1,880.73</b>   |
| 1010000.4.2358.6420.61.500.00.20 | 61  | Instructional PD Consultants           | \$4,635.00     | \$0.00           | \$4,635.00         | \$0.00         | <b>\$4,635.00</b>   |
| 1010000.4.2410.6595.61.761.00.20 | 61  | Textbooks                              | \$16,686.00    | \$1,064.11       | \$15,621.89        | \$165.15       | <b>\$15,456.74</b>  |
| 1010000.4.2415.6425.61.171.00.20 | 61  | Contracted Services - HHS              | \$163,003.00   | \$37,050.00      | \$125,953.00       | \$118,853.20   | <b>\$7,099.80</b>   |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                         | Budget       | YTD Transactions | Balance      | Encumbrance  | Budget Balance       |
|----------------------------------|-----|-------------------------------------|--------------|------------------|--------------|--------------|----------------------|
| 1010000.4.2420.6413.61.500.00.20 | 61  | Copier Leases                       | \$42,141.60  | \$18,829.00      | \$23,312.60  | \$26,360.60  | <b>-\$3,048.00)</b>  |
| 1010000.4.2420.6425.61.570.00.20 | 61  | CTE Subscriptions/Prof Svcs         | \$25,150.00  | \$23,412.00      | \$1,738.00   | \$1,660.00   | <b>\$78.00</b>       |
| 1010000.4.2420.6535.61.570.00.20 | 61  | CTE Graduation Supplies             | \$1,515.00   | \$0.00           | \$1,515.00   | \$0.00       | <b>\$1,515.00</b>    |
| 1010000.4.2420.6545.61.570.00.20 | 61  | CTE Equipment                       | \$43,495.00  | \$8,753.85       | \$34,741.15  | \$19,056.72  | <b>\$15,684.43</b>   |
| 1010000.4.2420.6566.61.500.00.20 | 61  | Equipment-Phones                    | \$5,610.00   | \$0.00           | \$5,610.00   | \$0.00       | <b>\$5,610.00</b>    |
| 1010000.4.2420.6580.61.570.00.20 | 61  | CTE Instructional Supplies          | \$19,950.00  | \$9,718.79       | \$10,231.21  | \$6,533.28   | <b>\$3,697.93</b>    |
| 1010000.4.2420.6607.61.570.00.20 | 61  | CTE Community Engagement            | \$2,000.00   | \$0.00           | \$2,000.00   | \$55.58      | <b>\$1,944.42</b>    |
| 1010000.4.2420.6622.61.570.00.20 | 61  | CTE Field Trips                     | \$10,800.00  | \$0.00           | \$10,800.00  | \$10,800.00  | <b>\$0.00</b>        |
| 1010000.4.2420.6650.61.570.00.20 | 61  | CTE /CVTE PD                        | \$5,000.00   | \$0.00           | \$5,000.00   | \$0.00       | <b>\$5,000.00</b>    |
| 1010000.4.2430.6530.61.260.00.20 | 61  | Consumer Science Food               | \$7,000.00   | \$2,339.78       | \$4,660.22   | \$0.00       | <b>\$4,660.22</b>    |
| 1010000.4.2430.6580.61.761.00.20 | 61  | Supplies, Instructional             | \$97,115.00  | \$57,539.00      | \$39,576.00  | \$18,223.10  | <b>\$21,352.90</b>   |
| 1010000.4.2440.6425.61.142.00.20 | 61  | Contracted Svcs- Fresh Orientation  | \$2,500.00   | \$2,036.00       | \$464.00     | \$41.00      | <b>\$423.00</b>      |
| 1010000.4.2440.6582.61.142.00.20 | 61  | Supplies- Fresh Orientation         | \$2,000.00   | \$1,236.12       | \$763.88     | \$0.00       | <b>\$763.88</b>      |
| 1010000.4.2710.6134.61.131.00.20 | 61  | Guidance Summer Program Stipends    | \$15,807.00  | \$200.00         | \$15,607.00  | \$0.00       | <b>\$15,607.00</b>   |
| 1010000.4.2710.6134.61.155.00.20 | 61  | Guidance Counselor                  | \$790,843.00 | \$261,211.24     | \$529,631.76 | \$534,437.76 | <b>-\$4,806.00)</b>  |
| 1010000.4.2710.6134.61.555.00.20 | 61  | Early College HS Guidance Counselor | \$98,111.00  | \$0.00           | \$98,111.00  | \$0.00       | <b>\$98,111.00</b>   |
| 1010000.4.2710.6146.61.280.00.30 | 61  | SAC (School Adjust Couns)           | \$664,410.00 | \$192,864.64     | \$471,545.36 | \$431,476.18 | <b>\$40,069.18</b>   |
| 1010000.4.2710.6219.61.155.00.20 | 61  | Clerk, Pr-HHS Guidance              | \$107,663.00 | \$49,690.56      | \$57,972.44  | \$57,972.44  | <b>\$0.00</b>        |
| 1010000.4.2710.6219.61.555.00.20 | 61  | Early college HS Pr. Clerk          | \$52,802.00  | \$23,584.32      | \$29,217.68  | \$28,162.68  | <b>\$1,055.00</b>    |
| 1010000.4.2710.6316.61.155.00.20 | 61  | Coordinator                         | \$41,400.00  | \$15,054.56      | \$26,345.44  | \$26,345.44  | <b>\$0.00</b>        |
| 1010000.4.2710.6332.61.155.00.20 | 61  | Student Support Coordinator         | \$6,000.00   | \$0.00           | \$6,000.00   | \$0.00       | <b>\$6,000.00</b>    |
| 1010000.4.2710.6332.61.295.63.20 | 61  | Student Support Coordinator         | \$252,582.35 | \$86,392.16      | \$166,190.19 | \$158,209.56 | <b>\$7,980.63</b>    |
| 1010000.4.2710.6377.61.555.00.20 | 61  | Early College Coordinator           | \$111,000.00 | \$25,000.00      | \$86,000.00  | \$40,000.00  | <b>\$46,000.00</b>   |
| 1010000.4.3100.6218.61.145.00.40 | 61  | Parent Liaison                      | \$83,056.00  | \$30,202.16      | \$52,853.84  | \$52,853.84  | <b>\$0.00</b>        |
| 1010000.4.3100.6316.61.112.00.20 | 61  | At Risk Liaison                     | \$84,870.00  | \$15,436.80      | \$69,433.20  | \$27,014.38  | <b>\$42,418.82</b>   |
| 1010000.4.3200.6175.61.000.00.20 | 61  | Nurse, School                       | \$181,045.00 | \$59,589.80      | \$121,455.20 | \$123,926.72 | <b>-\$2,471.52)</b>  |
| 1010000.4.3200.6357.61.280.00.30 | 61  | CNA/LPN/Health Asst Classroom Based | \$83,907.08  | \$27,813.31      | \$56,093.77  | \$28,746.69  | <b>\$27,347.08</b>   |
| 1010000.4.3520.6137.61.500.00.10 | 61  | Advisor Stipends                    | \$85,600.00  | \$2,054.64       | \$83,545.36  | \$7,191.36   | <b>\$76,354.00</b>   |
| 1010000.4.3520.6139.61.500.00.20 | 61  | ROTC                                | \$91,489.03  | \$58,375.30      | \$33,113.73  | \$68,018.20  | <b>-\$34,904.47)</b> |
| 1010000.4.3520.6474.61.134.00.20 | 61  | Trans Other- Credit Recovery        | \$9,000.00   | \$0.00           | \$9,000.00   | \$0.00       | <b>\$9,000.00</b>    |
| 1010000.4.3520.6474.61.195.00.20 | 61  | Trans Other (Music) Field Trips     | \$1,545.00   | \$0.00           | \$1,545.00   | \$262.34     | <b>\$1,282.66</b>    |
| 1010000.4.3520.6530.61.134.00.20 | 61  | AS Student Snacks- Credit Recovery  | \$3,000.00   | \$0.00           | \$3,000.00   | \$0.00       | <b>\$3,000.00</b>    |
| 1010000.4.3520.6665.61.195.00.20 | 61  | Student Activity Expense            | \$3,962.00   | \$2,343.69       | \$1,618.31   | \$0.00       | <b>\$1,618.31</b>    |
| 1010000.4.3600.6349.61.275.00.10 | 61  | Security Guard                      | \$301,983.00 | \$82,534.75      | \$219,448.25 | \$105,094.63 | <b>\$114,353.62</b>  |
| 1010000.4.3600.6370.61.142.00.20 | 61  | Security Stipends-Fresh Orientation | \$250.00     | \$93.65          | \$156.35     | \$0.00       | <b>\$156.35</b>      |
| 1010000.4.3600.6376.61.275.00.10 | 61  | SRO (School Resource Officer)       | \$75,000.00  | \$0.00           | \$75,000.00  | \$75,000.00  | <b>\$0.00</b>        |
| 1010000.4.4110.6344.61.520.00.20 | 61  | Custodian, Sr                       | \$112,604.00 | \$45,288.90      | \$67,315.10  | \$63,628.48  | <b>\$3,686.62</b>    |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                            | Budget          | YTD Transactions | Balance         | Encumbrance     | Budget Balance |
|----------------------------------|-----|----------------------------------------|-----------------|------------------|-----------------|-----------------|----------------|
| 1010000.4.4110.6345.61.520.00.20 | 61  | Custodian, Bldg                        | \$336,892.00    | \$156,080.88     | \$180,811.12    | \$186,131.83    | -\$5,320.71)   |
| 1010000.4.4110.6347.61.520.00.10 | 61  | Substitute (Cust)                      | \$0.00          | \$4,102.50       | -\$4,102.50)    | \$0.00          | -\$4,102.50)   |
| 1010000.4.4110.6372.61.520.00.20 | 61  | Custodian Overtime                     | \$10,856.00     | \$2,432.85       | \$8,423.15      | \$0.00          | \$8,423.15     |
| 1010000.4.4120.6486.61.185.00.10 | 61  | Utilities-Heat (Gas)                   | \$463,530.08    | \$35,899.90      | \$427,630.18    | \$427,630.18    | \$0.00         |
| 1010000.4.4130.6487.61.185.00.10 | 61  | Utilities-Electricity                  | \$485,778.22    | \$165,476.48     | \$320,301.74    | \$320,301.74    | \$0.00         |
| 1010000.4.4220.6425.61.520.00.20 | 61  | Maintenance/Repair-Building            | \$94,791.10     | \$0.00           | \$94,791.10     | \$94,791.10     | \$0.00         |
| 1010000.4.4230.6555.61.520.00.20 | 61  | Maintenance/Repair-Equipment Bldg Oper | \$2,865.00      | \$0.00           | \$2,865.00      | \$0.00          | \$2,865.00     |
| 1010000.4.9400.6485.61.505.00.20 | 61  | Tuition Services-Recovery HS           | \$129,067.07    | \$41,482.01      | \$87,585.06     | \$114,481.33    | -\$26,896.27)  |
|                                  |     | High School                            | \$22,703,329.42 | \$7,384,213.44   | \$15,319,115.98 | \$14,225,753.20 | \$1,093,362.78 |
| 1010000.4.0000.6994.62.700.00.20 | 62  | Greenleaf Academy - Offset Receipts    | -\$250,000.00)  | \$0.00           | -\$250,000.00)  | \$0.00          | -\$250,000.00) |
| 1010000.4.2210.6121.62.770.00.30 | 62  | Principal                              | \$127,315.01    | \$59,384.28      | \$67,930.73     | \$72,281.75     | -\$4,351.02)   |
| 1010000.4.2210.6122.62.770.00.30 | 62  | Head Teacher                           | \$4,597.00      | \$1,209.75       | \$3,387.25      | \$3,387.25      | \$0.00         |
| 1010000.4.2210.6219.62.131.00.20 | 62  | Principal Clerk-Summer                 | \$3,000.00      | \$0.00           | \$3,000.00      | \$0.00          | \$3,000.00     |
| 1010000.4.2210.6219.62.770.00.20 | 62  | Principal Clerk                        | \$49,325.00     | \$18,026.14      | \$31,298.86     | \$22,213.10     | \$9,085.76     |
| 1010000.4.2305.6130.62.770.00.30 | 62  | Teachers Sped                          | \$557,174.00    | \$141,530.56     | \$415,643.44    | \$258,024.44    | \$157,619.00   |
| 1010000.4.2320.6339.62.770.00.30 | 62  | Intervention Support Technician        | \$76,312.50     | \$27,543.96      | \$48,768.54     | \$48,562.50     | \$206.04       |
| 1010000.4.2325.6355.62.770.00.30 | 62  | Substitute (Inst) SPED                 | \$7,000.00      | \$133.50         | \$6,866.50      | \$0.00          | \$6,866.50     |
| 1010000.4.2330.6333.62.770.00.30 | 62  | Sped Job Coach                         | \$45,574.16     | \$16,572.40      | \$29,001.76     | \$29,001.76     | \$0.00         |
| 1010000.4.2330.6366.62.300.00.30 | 62  | ESP Sub SPED                           | \$1,500.00      | \$0.00           | \$1,500.00      | \$0.00          | \$1,500.00     |
| 1010000.4.2330.6366.62.770.00.30 | 62  | ESP SPED                               | \$116,392.64    | \$23,236.19      | \$93,156.45     | \$42,971.04     | \$50,185.41    |
| 1010000.4.2430.6530.62.770.00.30 | 62  | Culinary Expense                       | \$0.00          | \$262.37         | -\$262.37)      | \$0.00          | -\$262.37)     |
| 1010000.4.2710.6138.62.770.00.30 | 62  | Guidance Counselor                     | \$93,231.00     | \$28,686.48      | \$64,544.52     | \$64,544.52     | \$0.00         |
| 1010000.4.2710.6146.62.280.00.30 | 62  | SAC (School Adjust Couns)              | \$80,603.00     | \$24,800.96      | \$55,802.04     | \$55,802.04     | \$0.00         |
| 1010000.4.3100.6218.62.145.00.40 | 62  | Parent Liaison                         | \$21,528.00     | \$7,828.40       | \$13,699.60     | \$13,699.60     | \$0.00         |
| 1010000.4.3200.6175.62.770.00.30 | 62  | Nurse, School                          | \$61,091.00     | \$18,797.20      | \$42,293.80     | \$42,293.80     | \$0.00         |
| 1010000.4.3300.6450.62.770.00.30 | 62  | Maint/Repair Vehicles Exp              | \$721.00        | \$0.00           | \$721.00        | \$0.00          | \$721.00       |
| 1010000.4.3520.6171.62.770.00.30 | 62  | After School (Prof)                    | \$5,120.00      | \$840.00         | \$4,280.00      | \$0.00          | \$4,280.00     |
| 1010000.4.3520.6375.62.770.00.30 | 62  | After School (Non Professional)        | \$0.00          | \$214.62         | -\$214.62)      | \$0.00          | -\$214.62)     |
| 1010000.4.4110.6344.62.770.00.20 | 62  | Custodian, Sr                          | \$50,943.00     | \$23,281.44      | \$27,661.56     | \$27,661.56     | \$0.00         |
| 1010000.4.4110.6372.62.770.00.20 | 62  | Custodian Overtime                     | \$2,250.00      | \$15.00          | \$2,235.00      | \$0.00          | \$2,235.00     |
| 1010000.4.4120.6486.62.185.00.10 | 62  | Utilities-Heat (Gas)                   | \$59,555.42     | \$1,058.80       | \$58,496.62     | \$58,496.62     | \$0.00         |
| 1010000.4.4130.6487.62.185.00.10 | 62  | Utilities-Electricity                  | \$10,597.66     | \$3,637.89       | \$6,959.77      | \$6,959.77      | \$0.00         |
| 1010000.4.4230.6555.62.770.00.20 | 62  | Maintenance/Repair-Equipment           | \$55.00         | \$0.00           | \$55.00         | \$0.00          | \$55.00        |
|                                  |     | Greenleaf Academy                      | \$1,123,885.39  | \$397,059.94     | \$726,825.45    | \$745,899.75    | -\$19,074.30)  |
| 1010000.4.0000.6994.63.700.00.20 | 63  | Bartlett School - Offset Receipts      | -\$350,000.00)  | \$0.00           | -\$350,000.00)  | \$0.00          | -\$350,000.00) |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                             | Budget         | YTD Transactions | Balance      | Encumbrance  | Budget Balance |
|----------------------------------|-----|-----------------------------------------|----------------|------------------|--------------|--------------|----------------|
| 1010000.4.2210.6121.63.771.00.30 | 63  | Principal                               | \$125,491.58   | \$57,919.20      | \$67,572.38  | \$67,572.38  | \$0.00         |
| 1010000.4.2210.6122.63.771.00.30 | 63  | Head Teacher                            | \$4,597.00     | \$811.23         | \$3,785.77   | \$3,785.77   | \$0.00         |
| 1010000.4.2210.6219.63.771.00.20 | 63  | Principal Clerk                         | \$44,211.00    | \$17,129.12      | \$27,081.88  | \$20,872.44  | \$6,209.44     |
| 1010000.4.2210.6230.63.300.00.20 | 63  | Substitute-Clerical                     | \$0.00         | \$105.00         | -\$105.00    | \$0.00       | -\$105.00      |
| 1010000.4.2305.6130.63.145.00.40 | 63  | ELD Teacher                             | \$8,791.90     | \$2,705.20       | \$6,086.70   | \$6,086.70   | \$0.00         |
| 1010000.4.2305.6130.63.771.00.30 | 63  | Teacher Sped                            | \$527,739.00   | \$144,556.51     | \$383,182.49 | \$288,725.36 | \$94,457.13    |
| 1010000.4.2320.6143.63.771.00.30 | 63  | BCBA (Board Certified) District         | \$77,976.00    | \$28,354.88      | \$49,621.12  | \$49,621.12  | \$0.00         |
| 1010000.4.2320.6145.63.280.00.30 | 63  | ETF/Case Worker                         | \$46,210.50    | \$0.00           | \$46,210.50  | \$0.00       | \$46,210.50    |
| 1010000.4.2320.6338.63.280.00.30 | 63  | RBT/ABA Therapist Non Lic               | \$67,685.64    | \$24,254.48      | \$43,431.16  | \$42,445.34  | \$985.82       |
| 1010000.4.2320.6339.63.280.00.30 | 63  | Intervention Support Technician         | \$35,601.93    | \$24,533.88      | \$11,068.05  | \$43,566.15  | -\$32,498.10   |
| 1010000.4.2325.6355.63.300.00.30 | 63  | Substitute (Inst) SPED                  | \$33,500.00    | \$162.50         | \$33,337.50  | \$0.00       | \$33,337.50    |
| 1010000.4.2330.6333.63.771.00.30 | 63  | Sped Job Coach                          | \$76,342.63    | \$27,055.24      | \$49,287.39  | \$48,700.53  | \$586.86       |
| 1010000.4.2330.6366.63.300.00.30 | 63  | ESP Sub SPED                            | \$3,000.00     | \$6,515.99       | -\$3,515.99  | \$0.00       | -\$3,515.99    |
| 1010000.4.2330.6366.63.771.00.30 | 63  | Sped ESP                                | \$312,740.14   | \$104,342.12     | \$208,398.02 | \$210,713.58 | -\$2,315.56    |
| 1010000.4.2440.6425.63.771.00.30 | 63  | Contracted Services                     | \$10,300.00    | \$1,650.00       | \$8,650.00   | \$4,350.00   | \$4,300.00     |
| 1010000.4.2710.6146.63.131.00.30 | 63  | SAC (School Adjust Couns)- Summer       | \$2,600.00     | \$0.00           | \$2,600.00   | \$0.00       | \$2,600.00     |
| 1010000.4.2710.6146.63.280.00.30 | 63  | SAC (School Adjust Couns)               | \$73,292.00    | \$22,551.04      | \$50,740.96  | \$50,739.96  | \$1.00         |
| 1010000.4.3200.6175.63.771.00.30 | 63  | Nurse, School                           | \$87,479.00    | \$18,294.80      | \$69,184.20  | \$42,293.70  | \$26,890.50    |
| 1010000.4.3300.6450.63.771.00.30 | 63  | Maint/Repair Vehicles Exp               | \$3,605.00     | \$0.00           | \$3,605.00   | \$0.00       | \$3,605.00     |
| 1010000.4.3300.6520.63.771.00.30 | 63  | Transportation Gasoline                 | \$2,550.00     | \$45.10          | \$2,504.90   | \$0.00       | \$2,504.90     |
| 1010000.4.3520.6130.63.300.00.30 | 63  | Teacher Sub                             | \$0.00         | \$1,200.00       | -\$1,200.00  | \$0.00       | -\$1,200.00    |
| 1010000.4.3520.6171.63.771.00.30 | 63  | After School (Prof)                     | \$18,000.00    | \$6,196.00       | \$11,804.00  | \$0.00       | \$11,804.00    |
| 1010000.4.3520.6370.63.771.80.30 | 63  | Activity Stipends                       | \$1,183.00     | \$0.00           | \$1,183.00   | \$0.00       | \$1,183.00     |
| 1010000.4.3520.6375.63.771.00.30 | 63  | After School (Non Professional)         | \$17,000.00    | \$6,153.74       | \$10,846.26  | \$0.00       | \$10,846.26    |
| 1010000.4.4110.6344.63.771.00.20 | 63  | Custodian, Sr                           | \$50,328.00    | \$23,988.73      | \$26,339.27  | \$25,195.70  | \$1,143.57     |
| 1010000.4.4110.6372.63.771.00.20 | 63  | Custodian Overtime                      | \$3,750.00     | \$0.00           | \$3,750.00   | \$0.00       | \$3,750.00     |
| 1010000.4.4120.6486.63.185.00.10 | 63  | Utilities-Heat (Gas)                    | \$25,055.68    | \$124.21         | \$24,931.47  | \$24,931.47  | \$0.00         |
| 1010000.4.4130.6487.63.185.00.10 | 63  | Utilities-Electricity                   | \$8,259.94     | \$5,849.04       | \$2,410.90   | \$2,410.90   | \$0.00         |
|                                  |     | <b>Bartlett School &amp; Assessment</b> | \$1,317,289.94 | \$524,498.01     | \$792,791.93 | \$932,011.10 | -\$139,219.17  |
| 1010000.4.2210.6121.64.762.00.20 | 64  | Principal                               | \$132,058.10   | \$60,949.80      | \$71,108.30  | \$71,108.30  | \$0.00         |
| 1010000.4.2210.6122.64.762.00.20 | 64  | Head Teacher                            | \$5,081.00     | \$1,337.10       | \$3,743.90   | \$3,743.90   | \$0.00         |
| 1010000.4.2210.6219.64.762.00.20 | 64  | Principal Clerk                         | \$51,802.00    | \$23,677.80      | \$28,124.20  | \$27,624.20  | \$500.00       |
| 1010000.4.2210.6582.64.762.00.20 | 64  | Office Supplies-Non Instructional       | \$10,791.00    | \$2,983.14       | \$7,807.86   | \$97.36      | \$7,710.50     |
| 1010000.4.2210.6679.64.762.00.20 | 64  | Travel-Contractual                      | \$400.00       | \$200.00         | \$200.00     | \$0.00       | \$200.00       |
| 1010000.4.2305.6130.64.110.00.20 | 64  | Teachers-Art                            | \$51,493.00    | \$15,844.00      | \$35,649.00  | \$35,649.00  | \$0.00         |
| 1010000.4.2305.6130.64.195.00.20 | 64  | Teachers-Music                          | \$31,772.50    | \$11,553.44      | \$20,219.06  | \$20,218.56  | \$0.50         |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                      | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.2305.6130.64.210.00.20 | 64  | Teachers-Phys Ed                 | \$70,854.00    | \$24,798.92      | \$46,055.08    | \$0.00         | \$46,055.08    |
| 1010000.4.2305.6130.64.280.00.30 | 64  | Teachers Sped                    | \$165,708.00   | \$59,374.48      | \$106,333.52   | \$133,592.52   | -\$27,259.00   |
| 1010000.4.2305.6130.64.762.00.20 | 64  | Teacher                          | \$832,245.00   | \$262,654.54     | \$569,590.46   | \$549,290.47   | \$20,299.99    |
| 1010000.4.2320.6145.64.280.00.30 | 64  | ETF/Case Worker                  | \$38,918.40    | \$14,152.00      | \$24,766.40    | \$24,766.00    | \$0.40         |
| 1010000.4.2320.6339.64.270.00.20 | 64  | Intervention Support Technician  | \$69,123.60    | \$22,461.08      | \$46,662.52    | \$19,288.87    | \$27,373.65    |
| 1010000.4.2325.6355.64.300.00.20 | 64  | Substitute (Inst)                | \$8,000.00     | \$14,743.50      | -\$6,743.50    | \$0.00         | -\$6,743.50    |
| 1010000.4.2325.6355.64.300.00.30 | 64  | Substitute (Inst) SPED           | \$3,000.00     | \$0.00           | \$3,000.00     | \$0.00         | \$3,000.00     |
| 1010000.4.2330.6333.64.280.00.30 | 64  | Sped Job Coach                   | \$38,295.00    | \$13,925.44      | \$24,369.56    | \$24,369.56    | \$0.00         |
| 1010000.4.2330.6335.64.762.90.20 | 64  | Tutoring                         | \$28,000.00    | \$9,360.00       | \$18,640.00    | \$0.00         | \$18,640.00    |
| 1010000.4.2330.6366.64.280.00.30 | 64  | ESP SPED                         | \$93,116.62    | \$21,191.52      | \$71,925.10    | \$24,175.58    | \$47,749.52    |
| 1010000.4.2330.6366.64.300.00.30 | 64  | ESP Sub SPED                     | \$1,000.00     | \$262.50         | \$737.50       | \$0.00         | \$737.50       |
| 1010000.4.2420.6413.64.762.00.20 | 64  | Copier Leases                    | \$6,061.08     | \$2,525.45       | \$3,535.63     | \$3,535.63     | \$0.00         |
| 1010000.4.2430.6580.64.761.00.20 | 64  | Supplies, Instructional          | \$6,538.00     | \$3,616.32       | \$2,921.68     | \$515.69       | \$2,405.99     |
| 1010000.4.2710.6134.64.155.00.20 | 64  | Guidance Counselor               | \$75,727.00    | \$27,536.72      | \$48,190.28    | \$48,189.28    | \$1.00         |
| 1010000.4.2710.6146.64.280.00.30 | 64  | SAC (School Adjust Couns)        | \$85,479.00    | \$26,301.20      | \$59,177.80    | \$59,177.80    | \$0.00         |
| 1010000.4.2710.6332.64.295.63.20 | 64  | Student Support Coordinator      | \$63,186.75    | \$22,977.04      | \$40,209.71    | \$40,209.71    | \$0.00         |
| 1010000.4.3100.6218.64.145.00.40 | 64  | Parent Liaison                   | \$44,347.68    | \$16,126.40      | \$28,221.28    | \$28,221.28    | \$0.00         |
| 1010000.4.3200.6175.64.000.00.20 | 64  | Nurse, School                    | \$85,040.00    | \$31,858.10      | \$53,181.90    | \$54,116.40    | -\$934.50      |
| 1010000.4.3520.6370.64.762.80.20 | 64  | Activity Stipends                | \$2,503.00     | \$0.00           | \$2,503.00     | \$0.00         | \$2,503.00     |
| 1010000.4.3600.6349.64.275.00.10 | 64  | Security Guard                   | \$30,598.00    | \$11,017.84      | \$19,580.16    | \$19,281.16    | \$299.00       |
| 1010000.4.4110.6344.64.700.00.20 | 64  | Custodian, Sr                    | \$56,047.00    | \$22,700.04      | \$33,346.96    | \$28,300.47    | \$5,046.49     |
| 1010000.4.4110.6345.64.700.00.20 | 64  | Custodian, Bldg                  | \$25,228.00    | \$12,765.93      | \$12,462.07    | \$12,635.37    | -\$173.30      |
| 1010000.4.4110.6372.64.520.00.10 | 64  | Custodian Overtime               | \$3,000.00     | \$59.25          | \$2,940.75     | \$0.00         | \$2,940.75     |
| 1010000.4.4120.6486.64.185.00.10 | 64  | Utilities-Heat (Gas)             | \$77,479.87    | \$1,788.73       | \$75,691.14    | \$75,691.14    | \$0.00         |
| 1010000.4.4130.6487.64.185.00.10 | 64  | Utilities-Electricity            | \$42,078.96    | \$16,352.75      | \$25,726.21    | \$25,726.21    | \$0.00         |
| 1010000.4.4130.6489.64.762.00.20 | 64  | Water / Sewer                    | \$1,133.00     | \$0.00           | \$1,133.00     | \$0.00         | \$1,133.00     |
| 1010000.4.7200.6455.64.762.00.20 | 64  | Rental/Lease-Building            | \$373,493.00   | \$92,466.75      | \$281,026.25   | \$277,400.25   | \$3,626.00     |
|                                  |     | Gateway Academy                  | \$2,609,598.56 | \$847,561.78     | \$1,762,036.78 | \$1,606,924.71 | \$155,112.07   |
|                                  |     |                                  |                |                  |                |                |                |
| 1010000.4.1450.6450.65.200.00.10 | 65  | Contracted Services              | \$8,446.00     | \$1,923.45       | \$6,522.55     | \$0.00         | \$6,522.55     |
| 1010000.4.3600.6365.65.275.00.10 | 65  | Security Supervisor              | \$70,380.00    | \$32,483.04      | \$37,896.96    | \$37,896.96    | \$0.00         |
| 1010000.4.3600.6398.65.275.00.10 | 65  | Overtime Security                | \$25,000.00    | \$13,122.60      | \$11,877.40    | \$0.00         | \$11,877.40    |
| 1010000.4.3600.6425.65.000.00.10 | 65  | Contracted Services              | \$11,293.00    | \$1,016.45       | \$10,276.55    | \$9,000.00     | \$1,276.55     |
| 1010000.4.3600.6596.65.275.00.10 | 65  | Security Uniforms                | \$19,450.00    | \$4,264.82       | \$15,185.18    | \$0.00         | \$15,185.18    |
| 1010000.4.4225.6425.65.275.00.10 | 65  | Contracted Svcs/Software         | \$130,667.00   | \$12,481.80      | \$118,185.20   | \$79,546.34    | \$38,638.86    |
| 1010000.4.4225.6551.65.275.00.10 | 65  | Security System Supplies/Cameras | \$73,090.00    | \$38,664.60      | \$34,425.40    | \$0.00         | \$34,425.40    |
|                                  |     | Security                         | \$338,326.00   | \$103,956.76     | \$234,369.24   | \$126,443.30   | \$107,925.94   |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                        | Budget         | YTD Transactions | Balance       | Encumbrance  | Budget Balance |
|----------------------------------|-----|------------------------------------|----------------|------------------|---------------|--------------|----------------|
| 1010000.4.2710.6114.71.155.00.20 | 71  | Director (Instr)                   | \$129,942.12   | \$45,446.48      | \$84,495.64   | \$66,573.22  | \$17,922.42    |
| 1010000.4.2710.6425.71.155.00.20 | 71  | Contracted Services-Guidance       | \$22,660.00    | \$21,508.00      | \$1,152.00    | \$0.00       | \$1,152.00     |
| 1010000.4.2710.6582.71.155.00.20 | 71  | Office Supplies-Non Instructional  | \$910.00       | \$349.81         | \$560.19      | \$79.96      | \$480.23       |
| 1010000.4.2710.6679.71.155.00.20 | 71  | Travel-Contractual                 | \$1,000.00     | \$500.00         | \$500.00      | \$500.00     | \$0.00         |
|                                  |     | Guidance                           | \$154,512.12   | \$67,804.29      | \$86,707.83   | \$67,153.18  | \$19,554.65    |
| 1010000.4.0000.6994.72.700.00.20 | 72  | Athletics Offset Receipts          | -\$160,000.00  | \$0.00           | -\$160,000.00 | \$0.00       | -\$160,000.00  |
| 1010000.4.3510.6114.72.115.00.10 | 72  | Director (Instr) Admin             | \$134,760.02   | \$61,158.48      | \$73,601.54   | \$73,601.54  | \$0.00         |
| 1010000.4.3510.6115.72.210.00.10 | 72  | Coordinator MS Athletic            | \$7,000.00     | \$3,500.00       | \$3,500.00    | \$3,500.00   | \$0.00         |
| 1010000.4.3510.6165.72.115.00.10 | 72  | Athletic Trainer                   | \$85,919.00    | \$26,436.64      | \$59,482.36   | \$59,482.36  | \$0.00         |
| 1010000.4.3510.6219.72.115.00.10 | 72  | Clerk, Pr-Athletics                | \$60,119.00    | \$27,516.48      | \$32,602.52   | \$32,102.52  | \$500.00       |
| 1010000.4.3510.6348.72.290.00.10 | 72  | Groundskeeper                      | \$50,000.00    | \$23,076.96      | \$26,923.04   | \$26,923.04  | \$0.00         |
| 1010000.4.3510.6362.72.115.00.10 | 72  | Coach Stipend-Athletics            | \$311,950.00   | \$115,500.00     | \$196,450.00  | \$0.00       | \$196,450.00   |
| 1010000.4.3510.6362.72.210.00.10 | 72  | MS Coaches-Officials (Non EE)      | \$7,500.00     | \$0.00           | \$7,500.00    | \$0.00       | \$7,500.00     |
| 1010000.4.3510.6370.72.210.00.10 | 72  | ELE-MS Coaches-Officials (EE)      | \$23,190.00    | \$8,350.00       | \$14,840.00   | \$0.00       | \$14,840.00    |
| 1010000.4.3510.6425.72.115.00.10 | 72  | Contracted Services-Reconditioning | \$54,213.00    | \$24,351.00      | \$29,862.00   | \$29,862.00  | \$0.00         |
| 1010000.4.3510.6425.72.210.00.20 | 72  | Dues - Entry Fees                  | \$51,150.00    | \$49,491.99      | \$1,658.01    | \$1,555.00   | \$103.01       |
| 1010000.4.3510.6427.72.115.00.10 | 72  | Police Detail                      | \$9,000.00     | \$3,630.00       | \$5,370.00    | \$0.00       | \$5,370.00     |
| 1010000.4.3510.6428.72.115.00.10 | 72  | Ice Rental                         | \$26,200.00    | \$0.00           | \$26,200.00   | \$26,200.00  | \$0.00         |
| 1010000.4.3510.6429.72.115.00.10 | 72  | Cont Service Officials             | \$86,005.00    | \$65,153.62      | \$20,851.38   | \$0.00       | \$20,851.38    |
| 1010000.4.3510.6483.72.115.00.10 | 72  | Athletic Trans-HHS                 | \$144,200.00   | \$37,674.41      | \$106,525.59  | \$106,525.59 | \$0.00         |
| 1010000.4.3510.6540.72.115.00.10 | 72  | Admin Exp-Supplies                 | \$96,435.00    | \$69,313.61      | \$27,121.39   | \$22,514.02  | \$4,607.37     |
| 1010000.4.3510.6580.72.210.00.20 | 72  | Supplies, Instructional-Phys Ed    | \$10,300.00    | \$5,672.82       | \$4,627.18    | \$809.92     | \$3,817.26     |
| 1010000.4.3510.6645.72.210.00.20 | 72  | Memberships                        | \$1,200.00     | \$0.00           | \$1,200.00    | \$0.00       | \$1,200.00     |
| 1010000.4.3510.6679.72.115.00.20 | 72  | Travel-Contractual                 | \$1,000.00     | \$500.00         | \$500.00      | \$0.00       | \$500.00       |
|                                  |     | Athletics                          | \$1,000,141.02 | \$521,326.01     | \$478,815.01  | \$383,075.99 | \$95,739.02    |
| 1010000.4.1450.6432.73.200.00.10 | 73  | Software                           | \$12,729.75    | \$0.00           | \$12,729.75   | \$0.00       | \$12,729.75    |
| 1010000.4.1450.6450.73.200.00.10 | 73  | Admin Tech DW Contract Serv        | \$450,409.30   | \$354,548.93     | \$95,860.37   | \$37,151.36  | \$58,709.01    |
| 1010000.4.1450.6510.73.200.00.10 | 73  | Admin Tech DW Supplies             | \$92,000.00    | \$19,047.03      | \$72,952.97   | \$4.12       | \$72,948.85    |
| 1010000.4.2130.6113.73.315.00.10 | 73  | Director Technology Admin          | \$138,870.00   | \$63,055.44      | \$75,814.56   | \$75,814.56  | \$0.00         |
| 1010000.4.2451.6420.73.315.00.10 | 73  | Instr Hrdw Contract Serv           | \$40,400.00    | \$0.00           | \$40,400.00   | \$0.00       | \$40,400.00    |
| 1010000.4.2451.6584.73.315.00.20 | 73  | Inst Hrdw Supplies                 | \$395,387.14   | \$0.00           | \$395,387.14  | \$0.00       | \$395,387.14   |
| 1010000.4.2453.6510.73.316.00.20 | 73  | Inst Hrdw Classroom Supplies       | \$228,943.44   | \$5,561.39       | \$223,382.05  | \$0.00       | \$223,382.05   |
| 1010000.4.2455.6420.73.315.00.10 | 73  | Inst Software Contract Services    | \$16,050.34    | \$9,588.00       | \$6,462.34    | \$1,625.00   | \$4,837.34     |
| 1010000.4.4400.6219.73.200.00.10 | 73  | Clerk, Pr-Tech Admin               | \$57,646.00    | \$26,605.80      | \$31,040.20   | \$31,040.20  | \$0.00         |

# Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                           | Budget                | YTD Transactions      | Balance               | Encumbrance         | Budget Balance      |
|----------------------------------|-----|---------------------------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------------|
| 1010000.4.4400.6312.73.315.00.10 | 73  | Network Engineer                      | \$244,598.78          | \$112,891.80          | \$131,706.98          | \$131,706.98        | \$0.00              |
| 1010000.4.4400.6315.73.315.00.10 | 73  | Technician                            | \$463,925.56          | \$208,256.53          | \$255,669.03          | \$250,803.03        | \$4,866.00          |
| 1010000.4.4400.6337.73.315.00.10 | 73  | Specialist-Technology                 | \$150,075.00          | \$69,265.32           | \$80,809.68           | \$80,809.68         | \$0.00              |
| 1010000.4.4400.6370.73.315.00.10 | 73  | CB Point of Contact                   | \$40,000.00           | \$0.00                | \$40,000.00           | \$0.00              | \$40,000.00         |
| 1010000.4.4400.6374.73.315.00.10 | 73  | AV Specialist                         | \$10,000.00           | \$1,716.00            | \$8,284.00            | \$0.00              | \$8,284.00          |
| 1010000.4.4450.6450.73.200.00.10 | 73  | Tech Infrastructure Contract Services | \$428,549.53          | \$235,650.01          | \$192,899.52          | \$101,567.76        | \$91,331.76         |
| 1010000.4.4450.6510.73.200.00.10 | 73  | Tech Infrastructure Supplies          | \$43,742.95           | \$5,199.65            | \$38,543.30           | \$0.00              | \$38,543.30         |
| 1010000.4.4450.6679.73.200.00.10 | 73  | Travel-Contractual                    | \$15,500.00           | \$6,750.00            | \$8,750.00            | \$500.00            | \$8,250.00          |
| 1010000.4.4450.6681.73.200.00.10 | 73  | Travel-Mileage                        | \$250.00              | \$50.89               | \$199.11              | \$0.00              | \$199.11            |
|                                  |     | <b>Technology</b>                     | <b>\$2,829,077.79</b> | <b>\$1,118,186.79</b> | <b>\$1,710,891.00</b> | <b>\$711,022.69</b> | <b>\$999,868.31</b> |
| 1010000.4.4110.6350.74.125.00.10 | 74  | Storekeeper (Central Supply)          | \$53,779.00           | \$10,342.10           | \$43,436.90           | \$0.00              | \$43,436.90         |
| 1010000.4.4110.6372.74.700.00.20 | 74  | Custodian Overtime                    | \$50,000.00           | \$8,010.64            | \$41,989.36           | \$0.00              | \$41,989.36         |
| 1010000.4.4110.6413.74.185.00.10 | 74  | Copier Leases                         | \$2,239.80            | \$933.25              | \$1,306.55            | \$1,306.55          | \$0.00              |
| 1010000.4.4110.6582.74.125.00.10 | 74  | Supplies-Bldg Maintenance             | \$340,799.00          | \$177,784.53          | \$163,014.47          | \$169,058.32        | -\$6,043.85         |
| 1010000.4.4110.6582.74.185.00.10 | 74  | Supplies-Tool Purchase                | \$15,450.00           | \$306.96              | \$15,143.04           | \$0.00              | \$15,143.04         |
| 1010000.4.4110.6582.74.451.00.10 | 74  | Supplies-Bldg HVAC                    | \$41,200.00           | \$10,032.81           | \$31,167.19           | \$31,603.11         | -\$435.92           |
| 1010000.4.4110.6582.74.454.00.10 | 74  | Supplies-Bldg Electrical              | \$36,050.00           | \$10,226.77           | \$25,823.23           | \$19,773.23         | \$6,050.00          |
| 1010000.4.4110.6582.74.457.00.10 | 74  | Supplies-Bldg Plumbing                | \$30,900.00           | \$17,574.86           | \$13,325.14           | \$12,925.14         | \$400.00            |
| 1010000.4.4110.6596.74.125.00.10 | 74  | Uniforms-Contractual                  | \$43,260.00           | \$32,700.00           | \$10,560.00           | \$1,200.00          | \$9,360.00          |
| 1010000.4.4120.6486.74.185.00.10 | 74  | Utilities-Natural Gas                 | \$5,396.61            | \$226.27              | \$5,170.34            | \$5,170.34          | \$0.00              |
| 1010000.4.4130.6487.74.185.00.10 | 74  | Utilities-Electricity                 | \$191,299.76          | \$18,674.44           | \$172,625.32          | \$172,589.67        | \$35.65             |
| 1010000.4.4130.6488.74.185.00.10 | 74  | Utilities-Telephone                   | \$142,140.00          | \$51,400.21           | \$90,739.79           | \$101,239.02        | -\$10,499.23        |
| 1010000.4.4210.6348.74.520.00.20 | 74  | Groundskeepers                        | \$145,326.00          | \$56,900.28           | \$88,425.72           | \$52,666.92         | \$35,758.80         |
| 1010000.4.4220.6219.74.185.00.10 | 74  | Clerk, Pr-Maintenance                 | \$59,819.00           | \$27,776.75           | \$32,042.25           | \$32,210.24         | -\$167.99           |
| 1010000.4.4220.6311.74.185.00.10 | 74  | Supervisor of Facilities              | \$86,078.00           | \$39,619.80           | \$46,458.20           | \$46,223.10         | \$235.10            |
| 1010000.4.4220.6341.74.185.00.10 | 74  | Electrician                           | \$84,624.80           | \$39,057.72           | \$45,567.08           | \$45,567.28         | -\$0.20             |
| 1010000.4.4220.6342.74.185.00.10 | 74  | Plumber                               | \$78,931.18           | \$35,945.04           | \$42,986.14           | \$41,935.96         | \$1,050.18          |
| 1010000.4.4220.6343.74.185.00.10 | 74  | Maintenance Mechanic                  | \$118,525.13          | \$50,551.77           | \$67,973.36           | \$31,239.44         | \$36,733.92         |
| 1010000.4.4220.6377.74.185.00.10 | 74  | Custodial Operations Coordinator      | \$70,000.00           | \$19,158.08           | \$50,841.92           | \$37,692.34         | \$13,149.58         |
| 1010000.4.4220.6379.74.185.00.10 | 74  | HVAC                                  | \$91,834.80           | \$10,597.50           | \$81,237.30           | \$0.00              | \$81,237.30         |
| 1010000.4.4220.6450.74.185.00.10 | 74  | Testing/Contract PM                   | \$130,501.00          | \$19,469.40           | \$111,031.60          | \$40,049.60         | \$70,982.00         |
| 1010000.4.4220.6450.74.418.00.10 | 74  | Testing/Contract PM-Generator         | \$15,450.00           | \$651.82              | \$14,798.18           | \$14,798.18         | \$0.00              |
| 1010000.4.4220.6450.74.421.00.10 | 74  | Testing/Contract PM-Air Compressors   | \$5,150.00            | \$646.00              | \$4,504.00            | \$4,504.00          | \$0.00              |
| 1010000.4.4220.6450.74.424.00.10 | 74  | Testing/Contract PM-Water Treatment   | \$13,390.00           | \$5,724.00            | \$7,666.00            | \$7,666.00          | \$0.00              |
| 1010000.4.4220.6450.74.427.00.10 | 74  | Testing/Contract PM-BMS               | \$103,000.00          | \$17,949.50           | \$85,050.50           | \$43,172.50         | \$41,878.00         |
| 1010000.4.4220.6450.74.430.00.10 | 74  | Testing/Contract PM-HVAC              | \$53,750.00           | \$1,220.00            | \$52,530.00           | \$41,280.00         | \$11,250.00         |

**Haverhill Public Schools Expenditures 12-05-2024**

| Account                          | DAC | Description                           | Budget         | YTD Transactions | Balance        | Encumbrance    | Budget Balance |
|----------------------------------|-----|---------------------------------------|----------------|------------------|----------------|----------------|----------------|
| 1010000.4.4220.6450.74.433.00.10 | 74  | Testing/Contract PM-Pest Management   | \$75,000.00    | \$10,596.34      | \$64,403.66    | \$64,403.66    | \$0.00         |
| 1010000.4.4220.6450.74.439.00.10 | 74  | Vendor Services-Plumbing              | \$25,750.00    | \$11,246.46      | \$14,503.54    | \$6,253.54     | \$8,250.00     |
| 1010000.4.4220.6450.74.442.00.10 | 74  | Vendor Services-Electrical            | \$41,200.00    | \$15,104.00      | \$26,096.00    | \$396.00       | \$25,700.00    |
| 1010000.4.4220.6450.74.445.00.10 | 74  | Vendor Services-HVAC                  | \$41,200.00    | \$20,790.21      | \$20,409.79    | \$7,494.79     | \$12,915.00    |
| 1010000.4.4220.6450.74.448.00.10 | 74  | Vendor Services-Buildings             | \$300,103.00   | \$85,238.34      | \$214,864.66   | \$44,377.22    | \$170,487.44   |
| 1010000.4.4220.6470.74.400.00.10 | 74  | Testing/Contract PM-Fire Alarm        | \$61,800.00    | \$66,985.86      | -\$5,185.86    | \$13,078.14    | -\$18,264.00   |
| 1010000.4.4220.6470.74.403.00.10 | 74  | Testing/Contract PM-Sprink/Pmps       | \$30,900.00    | \$12,582.72      | \$18,317.28    | \$2,417.28     | \$15,900.00    |
| 1010000.4.4220.6470.74.406.00.10 | 74  | Testing/Contract PM-Elevators         | \$61,800.00    | \$24,865.75      | \$36,934.25    | \$36,934.25    | \$0.00         |
| 1010000.4.4220.6470.74.409.00.10 | 74  | Testing/Contract PM Env Monit/Testing | \$26,780.00    | \$1,983.31       | \$24,796.69    | \$19,016.69    | \$5,780.00     |
| 1010000.4.4220.6470.74.412.00.10 | 74  | Testing/Contract PM-Fire Extinguisher | \$5,150.00     | \$0.00           | \$5,150.00     | \$5,150.00     | \$0.00         |
| 1010000.4.4230.6306.74.185.00.10 | 74  | Tool Allowance-Contractual            | \$2,250.00     | \$169.52         | \$2,080.48     | \$1,330.48     | \$750.00       |
| 1010000.4.4230.6450.74.185.00.10 | 74  | Maintenance/Repair-Vehicles           | \$20,750.00    | \$1,323.70       | \$19,426.30    | \$15,567.29    | \$3,859.01     |
| 1010000.4.4230.6520.74.125.00.10 | 74  | Gasoline (Central Supply)             | \$648.00       | \$0.00           | \$648.00       | \$0.00         | \$648.00       |
| 1010000.4.4230.6555.74.185.00.10 | 74  | Maintenance/Repair-Equipment          | \$56,800.00    | \$16,814.49      | \$39,985.51    | \$42,227.24    | -\$2,241.73    |
| 1010000.4.7200.6455.74.185.00.20 | 74  | Rental/Lease Bldg                     | \$18,540.00    | \$12,000.00      | \$6,540.00     | \$6,000.00     | \$540.00       |
|                                  |     | <b>Maintenance</b>                    | \$2,777,565.08 | \$943,181.20     | \$1,834,383.88 | \$1,218,517.52 | \$615,866.36   |
| 1010000.4.3300.6219.75.320.00.10 | 75  | Clerk-Pr                              | \$53,454.00    | \$25,032.67      | \$28,421.33    | \$28,782.96    | -\$361.63      |
| 1010000.4.3300.6272.75.320.00.10 | 75  | Clerical-Transportation               | \$49,017.00    | \$20,159.34      | \$28,857.66    | \$23,674.84    | \$5,182.82     |
| 1010000.4.3300.6351.75.320.00.10 | 75  | Dispatcher                            | \$116,723.17   | \$59,081.30      | \$57,641.87    | \$62,850.97    | -\$5,209.10    |
| 1010000.4.3300.6352.75.320.00.30 | 75  | Driver-SPED                           | \$690,915.62   | \$255,653.32     | \$435,262.30   | \$0.00         | \$435,262.30   |
| 1010000.4.3300.6354.75.320.00.20 | 75  | Monitor Transportation-Reg            | \$50,000.00    | \$0.00           | \$50,000.00    | \$0.00         | \$50,000.00    |
| 1010000.4.3300.6354.75.320.00.30 | 75  | Monitor Transportation-SPED           | \$605,383.20   | \$217,560.43     | \$387,822.77   | \$0.00         | \$387,822.77   |
| 1010000.4.3300.6365.75.320.00.10 | 75  | Supervisor                            | \$90,614.25    | \$41,821.92      | \$48,792.33    | \$48,792.33    | \$0.00         |
| 1010000.4.3300.6388.75.320.00.30 | 75  | Driver Spec Ed Overtime               | \$25,000.00    | \$2,281.34       | \$22,718.66    | \$0.00         | \$22,718.66    |
| 1010000.4.3300.6389.75.320.00.30 | 75  | Monitor Spec Ed Overtime              | \$10,000.00    | \$302.79         | \$9,697.21     | \$0.00         | \$9,697.21     |
| 1010000.4.3300.6413.75.320.00.10 | 75  | Copier Leases                         | \$2,239.80     | \$933.25         | \$1,306.55     | \$1,306.55     | \$0.00         |
| 1010000.4.3300.6425.75.320.00.10 | 75  | Contracted Services                   | \$102,560.00   | \$37,960.29      | \$64,599.71    | \$15,349.55    | \$49,250.16    |
| 1010000.4.3300.6450.75.320.00.30 | 75  | Maint/Repair-Vehicles SPED            | \$81,468.00    | \$34,446.64      | \$47,021.36    | \$38,861.01    | \$8,160.35     |
| 1010000.4.3300.6476.75.320.00.20 | 75  | Transportation-Late Bus               | \$36,000.00    | \$0.00           | \$36,000.00    | \$36,000.00    | \$0.00         |
| 1010000.4.3300.6477.75.320.00.30 | 75  | Trans-Parent Reimb                    | \$47,391.00    | \$15,011.78      | \$32,379.22    | \$48,929.28    | -\$16,550.06   |
| 1010000.4.3300.6478.75.320.00.20 | 75  | DCF Transportation                    | \$467,620.00   | \$42,960.47      | \$424,659.53   | \$397,019.45   | \$27,640.08    |
| 1010000.4.3300.6479.75.320.00.20 | 75  | Trans(Non-Contracted)Out-of-Town      | \$70,020.00    | \$11,518.20      | \$58,501.80    | \$18,481.80    | \$40,020.00    |
| 1010000.4.3300.6480.75.320.00.20 | 75  | REG ED In District                    | \$2,199,778.00 | \$275,817.44     | \$1,923,960.56 | \$2,246,659.88 | -\$322,699.32  |
| 1010000.4.3300.6480.75.320.00.30 | 75  | SPED In District                      | \$1,760,222.00 | \$187,899.30     | \$1,572,322.70 | \$1,464,438.70 | \$107,884.00   |
| 1010000.4.3300.6481.75.320.00.30 | 75  | SPED Out of District                  | \$553,600.00   | \$312,374.58     | \$241,225.42   | \$978,244.42   | -\$737,019.00  |
| 1010000.4.3300.6520.75.320.00.30 | 75  | Transportation Gasoline               | \$99,500.00    | \$447.50         | \$99,052.50    | \$0.00         | \$99,052.50    |

Haverhill Public Schools Expenditures 12-05-2024

| Account                          | DAC | Description                          | Budget           | YTD Transactions | Balance         | Encumbrance     | Budget Balance  |
|----------------------------------|-----|--------------------------------------|------------------|------------------|-----------------|-----------------|-----------------|
| 1010000.4.3300.6582.75.320.00.10 | 75  | Office Supplies                      | \$11,285.00      | \$7,848.93       | \$3,436.07      | \$1,651.63      | \$1,784.44      |
| 1010000.4.3300.6582.75.320.00.30 | 75  | SPED Supplies                        | \$7,000.00       | \$0.00           | \$7,000.00      | \$0.00          | \$7,000.00      |
| 1010000.4.3300.6645.75.320.00.10 | 75  | Memberships                          | \$1,375.00       | \$1,100.00       | \$275.00        | \$0.00          | \$275.00        |
| 1010000.4.3300.6679.75.320.00.10 | 75  | Travel-Contractual                   | \$1,000.00       | \$500.00         | \$500.00        | \$500.00        | \$0.00          |
| 1010000.4.3304.6480.75.320.00.20 | 75  | Homeless Attending HPS               | \$554,512.00     | \$83,597.50      | \$470,914.50    | \$320,931.00    | \$149,983.50    |
| 1010000.4.3304.6481.75.320.00.20 | 75  | Homeless NOT attending HPS           | \$529,854.00     | \$30,727.65      | \$499,126.35    | \$178,510.35    | \$320,616.00    |
| 1010000.4.5550.6353.75.320.00.20 | 75  | Crossing Guards                      | \$255,200.00     | \$72,458.25      | \$182,741.75    | \$0.00          | \$182,741.75    |
| 1010000.4.7600.6555.75.320.00.20 | 75  | Equipment Non-SPED                   | \$26,230.00      | \$16.89          | \$26,213.11     | \$0.00          | \$26,213.11     |
| 1010000.4.7600.6555.75.320.00.30 | 75  | Equipment SPED                       | \$215,365.00     | \$0.00           | \$215,365.00    | \$1,130.51      | \$214,234.49    |
|                                  |     | <b>Transportation</b>                | \$8,713,327.04   | \$1,737,511.78   | \$6,975,815.26  | \$5,912,115.23  | \$1,063,700.03  |
|                                  |     |                                      |                  |                  |                 |                 |                 |
| 1010000.4.0000.6994.77.245.00.00 | 77  | Expense Offset-School Choice         | -\$606,000.00    | \$0.00           | -\$606,000.00   | \$0.00          | -\$606,000.00   |
| 1010000.4.0000.6996.77.245.00.00 | 77  | Salary Reserve                       | \$830,048.62     | \$0.00           | \$830,048.62    | \$0.00          | \$830,048.62    |
| 1010000.4.0000.6997.77.245.00.00 | 77  | Expense Offset-SPED Circuit Breaker  | -\$5,328,585.00  | -\$4,055,585.00  | -\$1,273,000.00 | \$0.00          | -\$1,273,000.00 |
| 1010000.4.0000.6998.77.240.00.00 | 77  | Expense Offset- Grants Indirect Cost | -\$2,394,357.00  | \$0.00           | -\$2,394,357.00 | \$0.00          | -\$2,394,357.00 |
|                                  |     | <b>Offsets</b>                       | -\$7,498,893.38  | -\$4,055,585.00  | -\$3,443,308.38 | \$0.00          | -\$3,443,308.38 |
|                                  |     |                                      |                  |                  |                 |                 |                 |
|                                  |     | <b>Totals</b>                        | \$126,584,662.00 | \$37,466,694.65  | \$89,117,967.35 | \$79,789,823.08 | \$9,328,144.27  |

Year Over Year Budget Comparisons

|        |                  |                     |                 |                 | As of 12/5/24  |
|--------|------------------|---------------------|-----------------|-----------------|----------------|
|        | Budget           | YTD<br>Transactions | Balance         | Encumbrance     | Budget Balance |
| Totals | \$126,584,662.00 | \$37,466,694.65     | \$89,117,967.35 | \$79,789,823.08 | \$9,328,144.27 |

|        |               |                     |              |              | As of 11/22/23  |
|--------|---------------|---------------------|--------------|--------------|-----------------|
|        | Budget        | YTD<br>Transactions | Balance      | Encumbrance  | Budget Balance  |
| Totals | \$127,937,276 | \$33,887,693        | \$94,049,583 | \$82,929,245 | \$11,120,338.00 |

Difference SY 25 over SY 24 -**\$1,792,193.73**

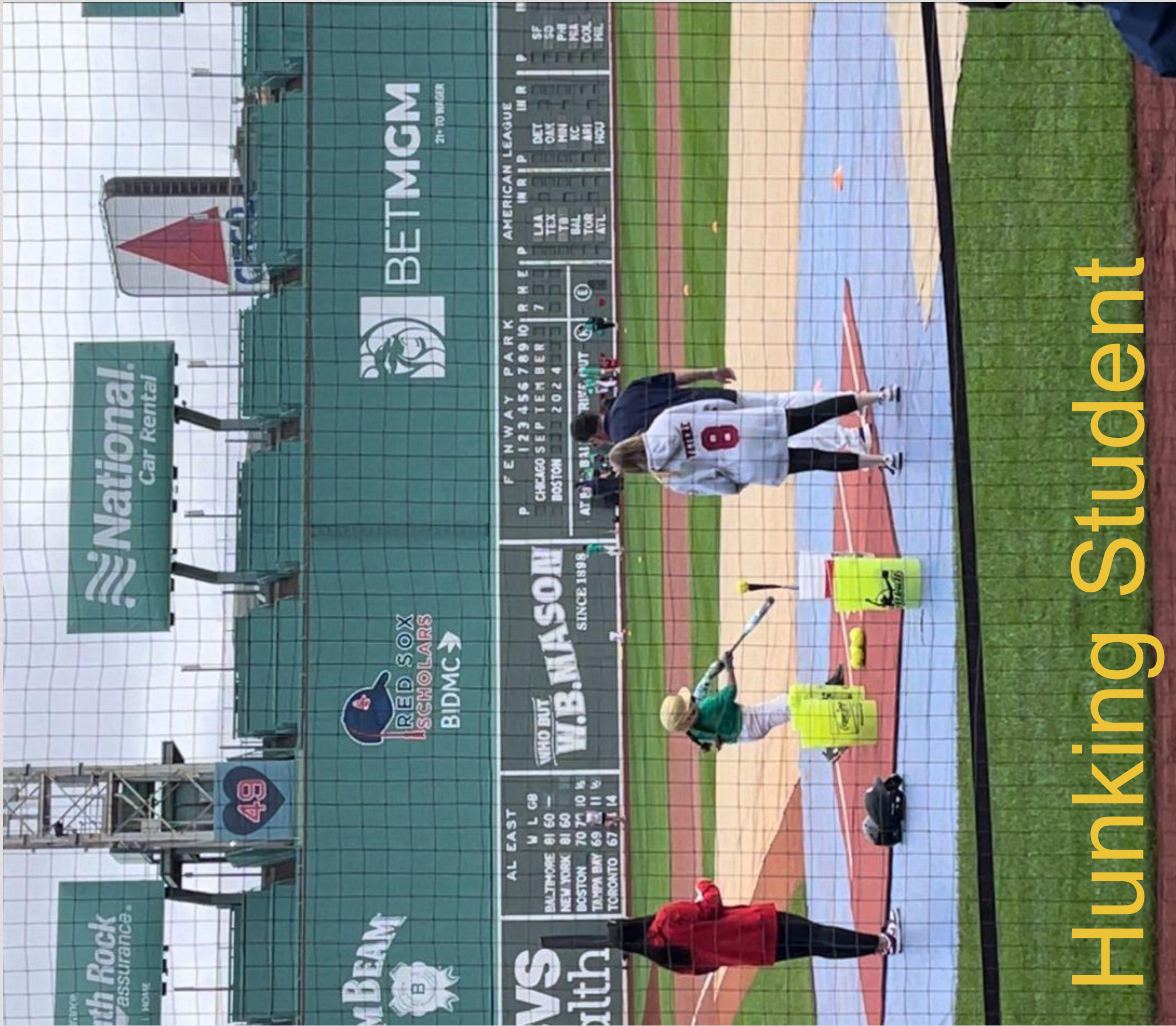
**Why?**

- Less than level service budget in SY 25
- Increased transportation costs beyond expected
- Possible timing of grant periods/warrants / payroll due to year over year run date differences

# [H] Mollie MacIntosh [Pitch, Hit & Run]



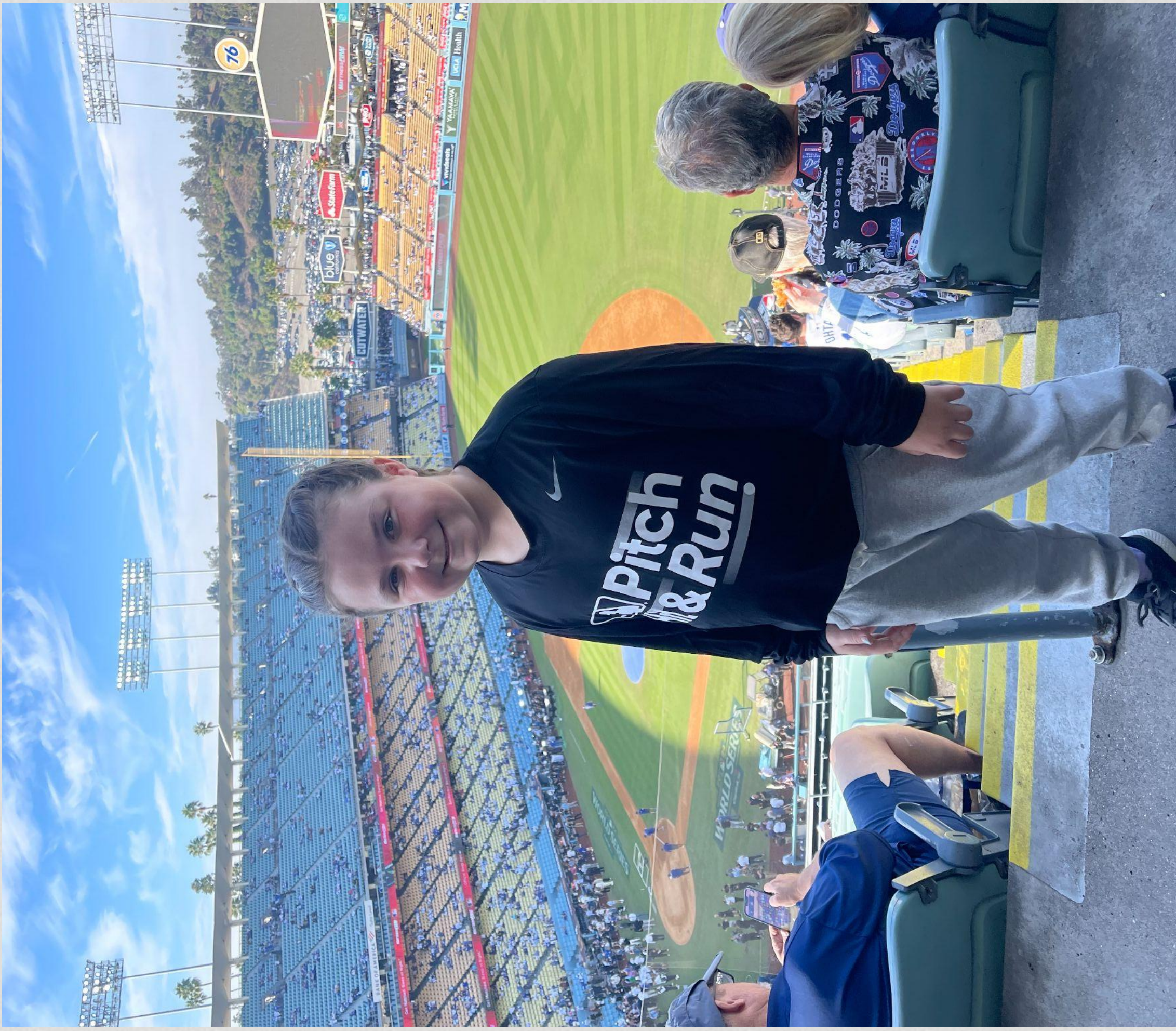
# [H] Mollie MacIntosh [Pitch, Hit & Run]



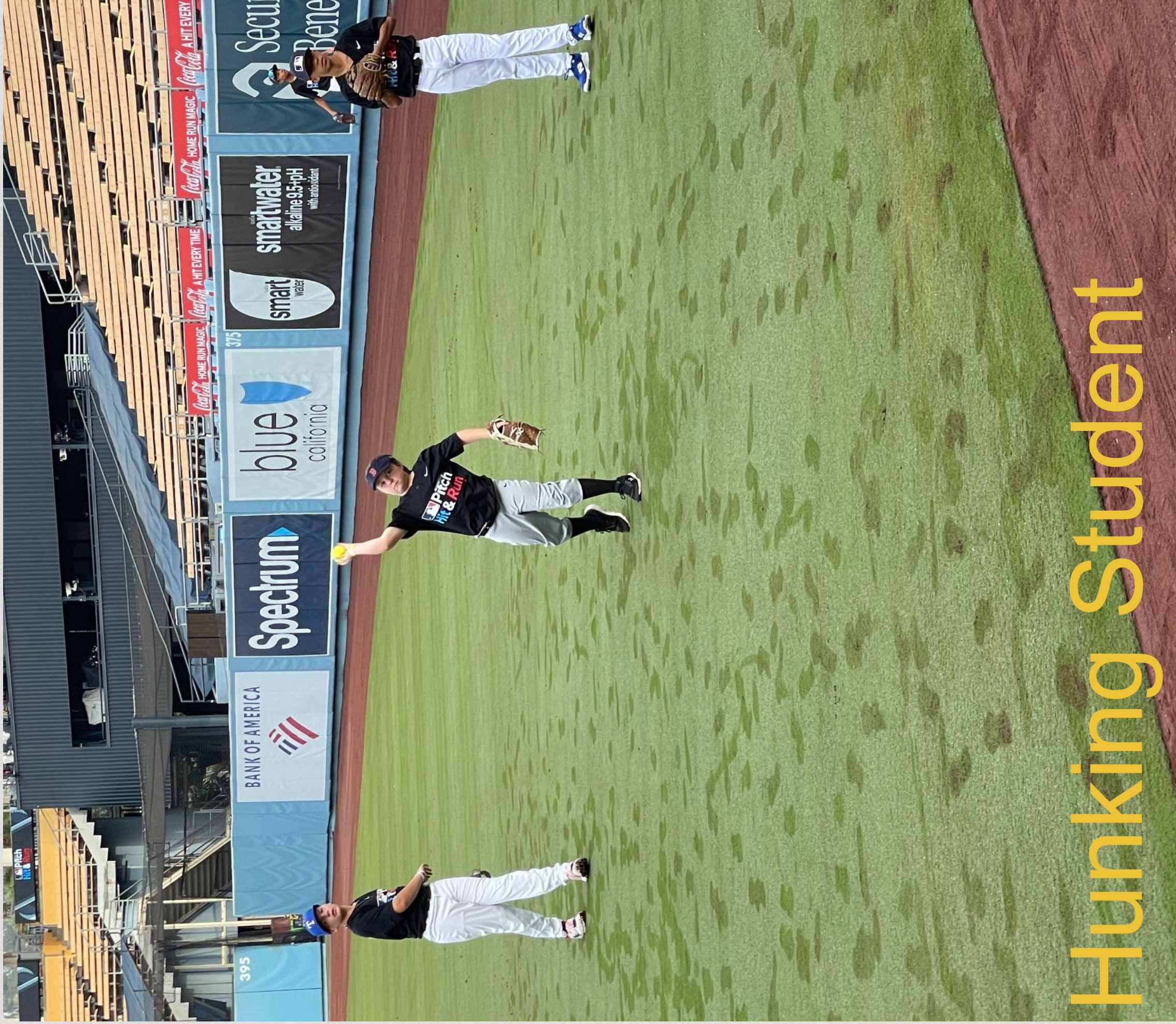
Hunking Student



# [H] Mollie MacIntosh [Pitch, Hit & Run]



# [H] Mollie MacIntosh [Pitch, Hit & Run]



Hunking Student



# [H] Mollie MacIntosh [Pitch, Hit & Run]



# The Fresh Fruit and Vegetable Program (FFVP)

*SC 12.12.24 4 B*



## PURPOSE

To create healthier school environments by:

- Expanding the variety of fruits and vegetables students experience.
- Increase student's vegetable and fruit consumption.
- Make a difference in children's diets to impact their current and future health.
- Introduce students to produce that they may not otherwise have had the opportunity to sample.

## ABOUT

Offered at the elementary schools in Haverhill including Bradford, Golden Hill, Silver Hill, Pentucket Lake, Tilton, Hunking and Walnut Square

- Received \$180,200 in funds to submit claims for reimbursement on food costs, labor, admin costs and other additional equipment and operating costs.
- About \$54 per student for the school year.
- To participate in FFVP districts must have a high percentage of eligible students at the elementary level.
- Administered both Federally and through State agency DESE.

## BENEFITS

- Adults modeling healthy eating habits.
- Increased exposure of different fruit or vegetable increases the likelihood a student will try an unfamiliar food.
- Teachers can incorporate produce into lesson plans.
- Supporting local agriculture and farms.
- Higher consumption of fruits and vegetables!

## WHAT WE DO

Our food service team members create individual bags for each classroom in their schools every Tuesday and Thursday. Teachers and other staff will take their bag during the day to serve to their students in their classroom!

Teachers are also encouraged to participate and eat produce with the students.

FFVP must be served outside of the regularly scheduled School Breakfast and Lunch Programs.

Produce must be served to students "as is," and served in a way that is easily identifiable meaning we serve only fresh, raw produce.

## Produce Offered

- |                     |                    |
|---------------------|--------------------|
| • Variety of apples | • Celery           |
| • Pears             | • Mandarin Oranges |
| • Blood Oranges     | • Rainbow Carrots  |
| • Cauliflower       | • Tomatoes         |
| • Peaches           | • Broccoli         |
| • Nectarines        | • Plums            |
| • Variety of Melons |                    |



Anna Perracchio, RD, LDN  
Whitsons General Manager  
[anna.perracchio@haverhill-ps.org](mailto:anna.perracchio@haverhill-ps.org)



# Haverhill Public Schools

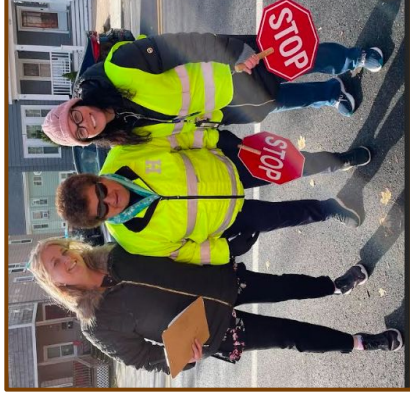
## CROSSING GUARDS

Haverhill School Committee Meeting

December 12, 2024

*SC 12.12.24 4 D*

12.11.24





# Haverhill Public Schools: Staffing

## 2024-2025:

- Nineteen (19) Positions in the Budget

## Staff Vacancies:

- Three Positions Currently Open

## Current Postings:

- C.D. Hunking Campus (*Posted 12.5.24*)
- Crossing Guard District Wide (*Posted 11.26.24*)
- Crossing Guard District Wide (*Posted 8.25.24*)

## Job Fairs:

- August 7, 2024 - HPS Job Fair - Haverhill High School
- October 24, 2024 - Make IT Haverhill Job Fair - Washington Street

## Salary and Hours:

- \$17.00 an hour (*Approved by the Haverhill School Committee 2.5.24*)
- Split shifts on average are two hours in the morning and two hours in the afternoon



### Haverhill Public Schools

#### Employment Opportunities

#216 Plantation Mechanic - District Wide - Facilities Department  
#217 Physical Therapist - District Wide - Physical Therapy Department  
#505 HVAC Technician - District Wide - Facilities Department  
#532 TD Driver - Transportation Department  
#534 CDL Driver - Transportation Department  
#535 Crossing Guard - Transportation Department  
#624 Special Education Teacher Academic Support - Whittemore Middle School  
#628 Paraprofessional ESP - Gateway Academy  
#636 Elementary Teacher Grade 2 - Golden Hill Elementary School  
#638 Security Specialist - Haverhill High School  
#640 Custodian - District Wide - Facilities Department  
#661 Bilingual Elementary School Tutor - Tilton Elementary School  
#663 Human Circles Translator Per Diem - District Wide  
#667 Industrial Arts Teacher / Woodworking - Gateway Academy  
#693 Science Teacher - Nettie Middle School  
#698 Technology Teacher - Constatino Middle School  
#699 Intervention Support Technician (Behavior) - Bartlett School  
#700 Knowledge ESP - Hunking School  
#701 Knowledge ESP - Hunking School  
#702 Knowledge ESP - Hunking School  
#703 Knowledge ESP - Hunking School  
#706 Child Helper - Food Service Department

#### How Do I Apply For An Anticipated Opening?

Job vacancies and postings for all positions are available for review on our website at <https://www.haverhillps.org>.  
Click on the link for the "Current Employment Opportunities" tab and on School Spring. We strongly encourage all interested candidates to apply via our online application system.  
To begin a new application, please a job from the available listings. After you complete the information, you will receive a confirmation number and your information will be added to our database. We will have time to submit additional applications.  
Please remember your username and password for use on future applications.

#### MakeIT Haverhill

Haverhill Public Schools Job Fair  
Thursday, October 24, 2024  
8:00 a.m. - 4:00 p.m.  
Haverhill  
301 Washington Street, Haverhill

#### MakeIT Haverhill

If you have any questions, please contact:  
Haverhill Public Schools  
Human Resource Department  
4 Summer Street Room 104  
Haverhill, MA 01830  
Tel: (978) 374-3441 Fax: (978) 374-3422



# Haverhill Public Schools: Partnership



City of Haverhill, Massachusetts

## POLICE DEPARTMENT

Dedicated to Protect & Serve the Citizens of our Great Community

### Traffic & Safety Unit

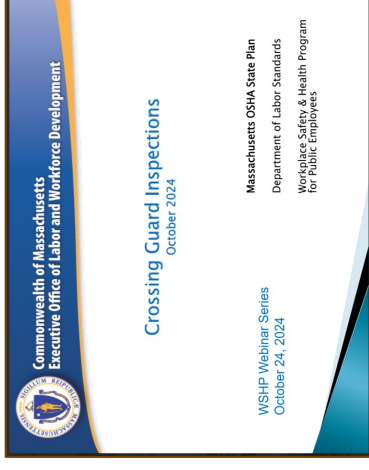
- ❑ The Traffic and Safety unit is part of the Uniformed Patrol Division. It is comprised of the Patrol Commander, Officer in Charge, and Patrol officers assigned to the unit.
- ❑ The traffic unit assists the School Department with training, education, and safety checks of crossing guards and school bus drivers.



# Haverhill Public Schools: Professional Development



On October 24, 2024, the Director of Human Resources and the Transportation Coordinator attended a free seminar by the Commonwealth of Massachusetts Executive Office of Labor and Workforce Development on Crossing Guard safety.





# Haverhill Public Schools: Professional Development

## Annual Training for All Crossing Guards Monday, August 26, 2024



### Crossing Guard Training

## Agenda

- Introduction
- Basic Crossing Procedures
- Basic Crossing Steps
- Observing and Reporting Unsafe Conditions
- Expectations of Personal Conduct
- Emergency Procedures
- Required Equipment
- Additional Information





## Massachusetts Safe Routes To School Program

Education. Encouragement. Engagement. Evaluation. Equity. Engineering.

*Safe Routes to School Program is a free, federally funded program administered by the Massachusetts Department of Transportation that works to increase safe walking, biking, and rolling among public elementary, middle, and high school students. They use a collaborative, community-focused approach that bridges the gap between health and transportation.*

- ❑ Reviewed and tweaked arrival and dismissal procedures with Hunking Leadership, and HPD on Monday, December 9, 2024.
- ❑ The Arrival Dismissal Report from 2020 has been reviewed and Safe Routes observed dismissal at Hunking on Tuesday, December 10, 2024, and will offer an update to their report with revised recommendations.
- ❑ Safe Routes provides our schools with DESE-approved pedestrian safety lessons, which were last conducted at Hunking and for grade 2 students district-wide in May 2024 and November 2024 by Jordan Sales, the Outreach Coordinator who serves Haverhill.
- ❑ Posted additional crossing guard position for Hunking on Thursday, December 5, 2024.



# Haverhill Public Schools: Locations

## **C. D. Hunking and Bradford**

- ☐ C. D. Hunking - On Campus (**Added 12.5.24**)
- ☐ C. D. Hunking - South Main Street - Fire Station - Hunking Entrance
- ☐ South Main Street at Sacred Heart School
- ☐ Montvale Street and Salem Street at Bradford Elementary

## **Dr. Paul Nettle and Golden Hill**

- ☐ Boardman Street and Goodale Street
- ☐ Boardman Street and Golden Hill Avenue (**New 2024-2025**)
- ☐ Boardman Street and Groveland Street
- ☐ Boardman Street and Mill Street
- ☐ Groveland Street and Keeley Street at Charlie's Variety (*New at the end of 2023-2024 school year*)



# Haverhill Public Schools: Locations

## **Walnut Square, Pentucket Lake and J.G. Whittier**

- ☐ Concord Street and St. Paul Street
- ☐ North Avenue at Walnut Square
- ☐ Brockton Avenue and Lawrence Street (Middle)
- Main Street at Walnut Square (Elem) (One Crossing Guard / Two Locations)

## **Silver Hill, Tilton and A. B. Consentino**

- ☐ Washington Street at Consentino
- ☐ Broadway and Grove Street
- ☐ High Street and Grove Street
- ☐ Lowell Avenue & Washington Street
- ☐ Tilton School
- ☐ Washington Street at Bartlett School and Assessment Center



# Haverhill Public Schools: Sample Posting

## JOB POSTING

### Job Details

|             |                                |
|-------------|--------------------------------|
| Title       | Crossing Guard - District Wide |
| Posting ID  | 535                            |
| Description | ANTICIPATED OPENING            |

## Haverhill School District Crossing Guard - District Wide (535)

|                                |
|--------------------------------|
| Crossing Guard - District Wide |
| 535                            |
| ANTICIPATED OPENING            |

### Organizational Relationship or Line of Authority:

Directly Responsible to the Transportation Coordinator and/or his/her designee.

### Statement of Duties:

- The Crossing Guard plays a critical role in the safety and security of child pedestrians. The Crossing Guard must be at the assigned location at least 30 minutes prior to the beginning of the school day and remain at the assigned location until 15 minutes after the end of the school day. The p.m. assigned location shall be maintained 15 minutes prior to the school dismissal time and 30 minutes after the dismissal of school.
- Unable to report for duty due to illness or other personal reasons, a crossing guard must notify the Transportation Coordinator at least 30 minutes prior to the start of the school day. Absences from duty, notify transportation as soon as possible.
- Park your vehicle in a safe and legal place where it will not obstruct your vision of traffic. Never leave the post during hours of duty.
- Remain alert and attentive while on duty.
- Cell phone usage or texting is prohibited except in the event of an emergency.
- Crossing Guards should model appropriate street skills and behavior for child pedestrians.
- Direct the safe movement of children to and from school when crossing public streets.
- Stop all traffic from the middle of the crosswalk before allowing any students to cross.
- The Crossing Guard must use the stop sign and wear the reflective vest so to be seen by motorists.
- Inform students not to cross the street until you have stopped all traffic.
- Remain in the crosswalk until all students have safely passed.
- Report unsafe behavior of children to the principal of the building on the day of the violation.
- Stopping of motor vehicles that commit violations and the confrontation of motorists are prohibited. Report all vehicles (plate numbers) that refuse to stop or abide by your directions to the transportation department. Attempt to gather as much information, as possible, to report to the transportation department.
- Crossing Guard must have available at all times a copy of school calendar, name and phone numbers of transportation office.
- Report all safety hazards that exist at or around the crossing location.
- Follow all policies and procedures of the Superintendent of Schools or his/her designees and the policies of the Haverhill School Committee.

### Qualifications:

- Must be physically fit and capable of performing all duties.
- Must be honest, sincere, and scrupulous in his/her relationship with students, parents and the community.
- Must be able to communicate with students, parents, and the community.
- Ability to communicate with young people, including the ability to be able to set limits without being antagonistic or abrasive.
- Such alternatives to the above qualifications as the Superintendent of Schools may find appropriate and acceptable.

### An Equal Opportunity Employer

The Haverhill Public Schools is an Equal Opportunity Employer and is in compliance with Federal regulations prohibiting discrimination in employment on the basis of race, color, religion, national origin, age, gender, gender identity or expression, sexual orientation, or disability.

|              |                              |
|--------------|------------------------------|
| Shift Type   | Part-Time                    |
| Salary Range | \$17.00 - \$17.00 / Per Hour |
| Location     | Transportation Department    |

### Applications Accepted

|            |            |
|------------|------------|
| Start Date | 11/26/2024 |
| End Date   | 12/31/2024 |

### Job Contact

|       |                                    |       |                            |
|-------|------------------------------------|-------|----------------------------|
| Name  | Elizabeth Cannata                  | Title | Transportation Coordinator |
| Email | Elizabeth.Cannata@haverhill-ps.org | Phone | 978-420-1921               |



# Safe Routes to School Arrival/Dismissal Observations

Caleb Dustin Hunking Upper and Lower School  
Haverhill Public Schools  
480 South Main Street, Haverhill, Massachusetts 01835

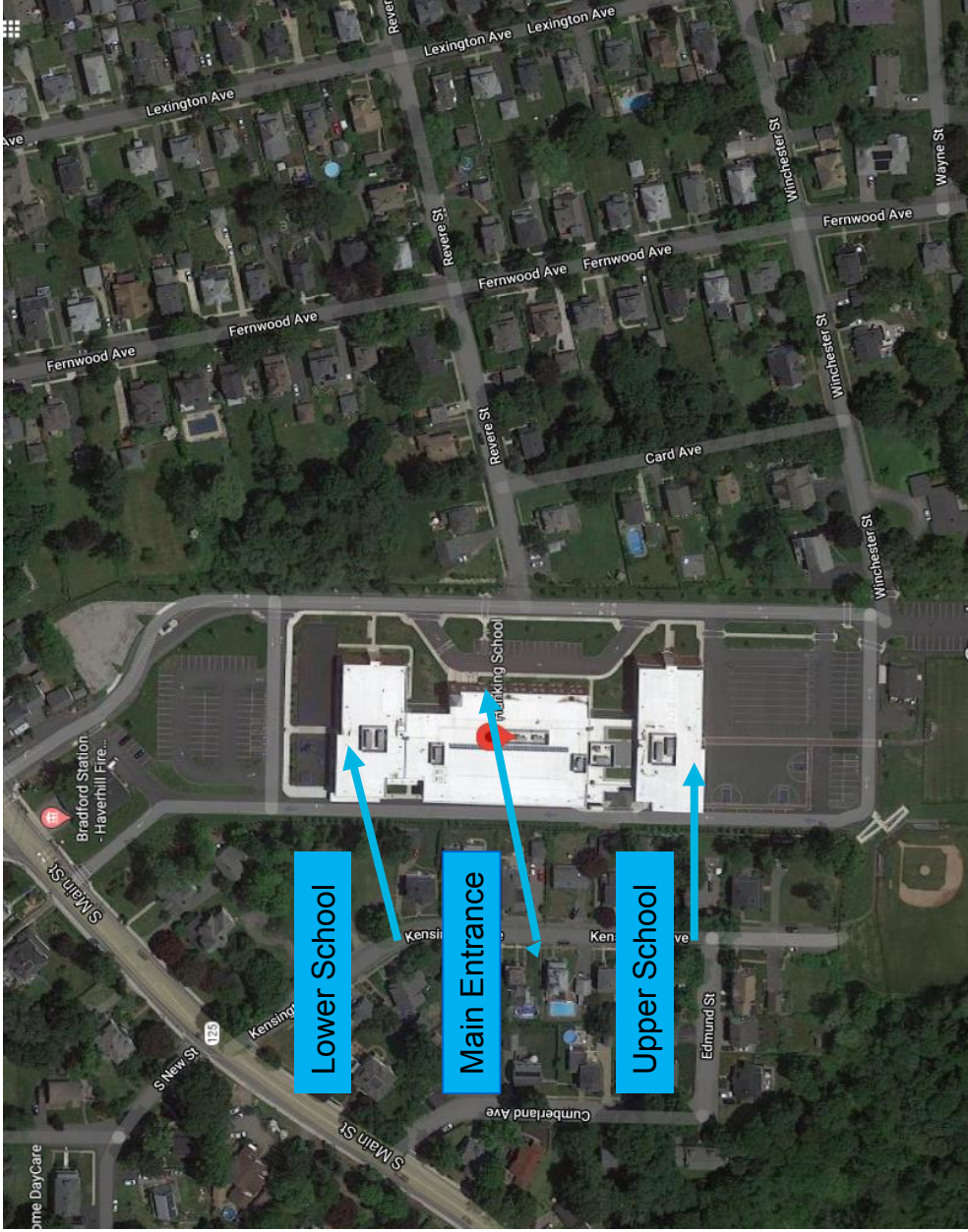
This report is for informational purposes only. These recommendations include components of the Massachusetts Safe Routes to School (SRTS) Program. Your local SRTS outreach coordinator may facilitate or take part in discussions and provide direct program offerings. Please note that your SRTS outreach coordinator cannot advocate for state or municipal policy and/or infrastructure-related work. Furthermore, your SRTS outreach coordinator cannot make direct engineering or municipal planning recommendations.

February 2020  
Judith Crocker, Senior Outreach Coordinator

# Arrival/Dismissal Details

**Dates:** September 26, October 11 and 29, November 26, 2019

**Observations:** 7:30 AM and 1:40 PM



Lower School Grades K-4  
Upper School Grades 5-8  
School Hours: 8:30 AM – 2:45 PM  
Enrollment : 1,103  
Opened: 2016

Free busing with mileage requirements

- Grades K-5: Living 1.0 mile from school
- Grades 6-8: Living 1.5 miles from school



# Current Arrival/Dismissal Procedures

As listed on the main page of the school's website: <http://hunking.haverhill-ps.org/>

## Hunking Start and End Times

School begins at 8:30 AM

Dismissal is at 2:45 PM

Half Day dismissal is at 11:05 AM

Please remember the directions for arrival and dismissal. Student safety is of the utmost importance! In particular:

- DO pick up your students at 2:45. There is no supervision after school.
- DO NOT dismiss your student early so you don't have to wait in line. If you have a valid reason to dismiss your child, please do so before 2:30
- DO NOT drop off students at the front door. Upper school enters at their end of the building and lower school enters at their end.
- DO get your student to school before 8:30
- DO keep your speed at or under 10 MPH!
- DO NOT pick up or drop off students anywhere but the designated area, for everyone's safety.
- DO be considerate of neighbors of the school and avoid parking or walking on lawns. Revere St. is not a designated parking lot.

# Current Arrival/Dismissal Procedures

**As listed in the Haverhill Public School K-8 Handbook, page 54:** <http://www.haverhill-ps.org/wp-content/uploads/2018/09/2019-2020-HPS-Student-Handbook.pdf?3ce1af>

**School Buses:** Bus transportation is provided to children residing in the City within the limitations established by state statute and policies of the Haverhill School Committee. Students are eligible riders by bus as follows:

- K-5 All students living 1 mile from school
- 6-8 All students living 1.5 miles from school

Transportation will be provided to Special Education students in accordance with the requirements of Chapter 766 of the Acts of 1972. School buses are considered an extension of the school.

Students are expected to remain at their bus stops in an orderly fashion and to exhibit good behavior while riding the school bus to and from school, and while on field trips. Riding on a school bus is a privilege, not a right. Children may not bring friends on the bus.

**Bicycles:** Riding bicycles to and from school is strongly discouraged due to school bus traffic and other potential safety hazards. Students may only ride bicycles to and from school with parental and school permission. State law requires the use of bicycle helmets for children 12 years or under. Children riding bicycles will not be allowed on school property without a helmet.

# Observed Arrival/Dismissal Procedures

**Walkers and Bicyclists** approached from South Main, Revere, and Winchester Streets. It was difficult to count true walkers because so many students were dropped off in the surrounding neighborhoods. Most bicyclists did not wear helmets. Students walked their bikes/scooters on school property.

**Buses/vans** approached from Winchester Street, traveled along the rear parking lot driveway of the Upper School, and were staged in a dedicated bus/van lane located along the entire western side of the school building and Upper School basketball court.

**Parent/guardians** approached from South Main, Revere, and Winchester Streets. The latter two are gated during school hours. To increase pedestrian safety, South Main Street placed a cone in the right turn lane to prohibit “Right Turn on Red” maneuvers during arrival and dismissal.

**Individual school side entrances** were only used during posted arrival and dismissal times. The main school entrance was used for all other purposes, including tardy arrival and early dismissal.

Entering from South Street, an unmanned security guard station photo-recorded the license plates of entering vehicles.

One crossing guard was stationed at the school campus’ entrance on South Main Street. Appropriate albeit worn reflective gear and a hand stop sign were used. Staff and security managed school property pedestrian, bicycle, bus, and family vehicle transportation and did not wear reflective gear.

## **Lower School**

- Queued family vehicles filled the perimeter of the Lower School Staff parking lot and double queued in its one interior lane.
- Cones on the side entrance sidewalk marked family vehicle dropoff/pickup.
- Security loaded the parking lot with family vehicles and managed pedestrians crossing the lot entrance as well as the school driveway/Revere Street at dismissal.
- Valet dismissal is performed by staff with walkie talkies, where some buckle students into car seats and vehicles.
- Some family vehicles had student name placards.

## **Upper School**

- Queued family vehicles formed parallel lanes in the center of the Upper School’s hardtop area and also queued along this area’s curbed sidewalk. Cars lined up in an every-other-lane pattern, leaving an open space between lanes to ensure pedestrian visibility. Each of the eight lanes can fit a maximum of five cars.
- Students used the basketball court and adjoining hardtop for ball play while waiting for the opening bell.
- Staff placed cones just after the first queue lane so that vehicles stayed out of the area where students access the building.
- Three staff acted as crossing guards at the mouth of the school lot and on the two Upper School crosswalks along the school driveway.

See ***Appendix A and B for specific Arrival and Dismissal Observations.***

# Arrival Observations: Photos



Lower School queue onto school driveway with security guard performing traffic control.



Lower School drop-off/pick-up area with cone.



Lower School informational drop-off/pick-up signage.

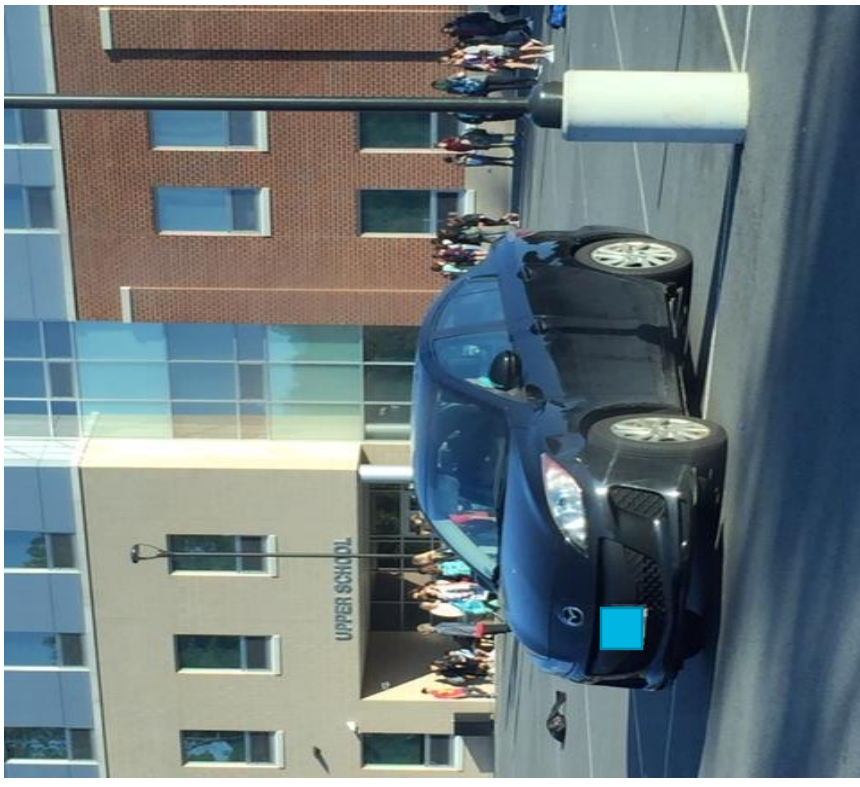
# Arrival Observations: Photos



Upper School cones used at the drop-off entrance to separate entry to the pedestrian plaza from the two-lane drop-off area.



Upper School student drop-off near a passing moving vehicle.

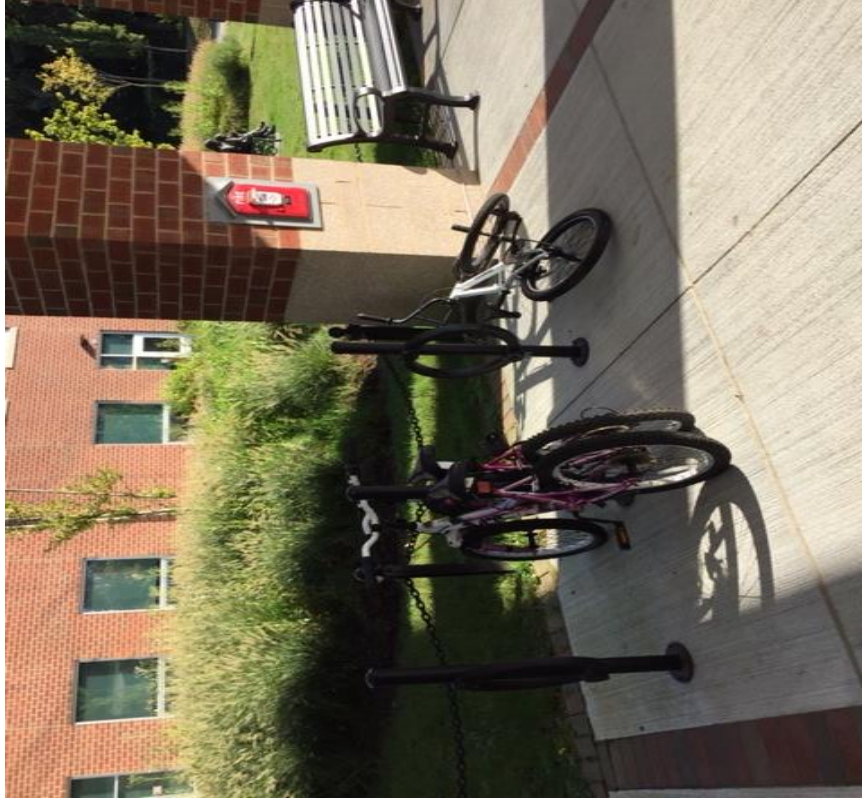


Upper School drop-off with no clear demarcation between pedestrian and vehicle areas. This car is beyond the designated drop-off area.

# Arrival Observations: Photos



Revere Street student drop-off and exiting school family vehicle traffic.



Lower School bike racks.



Upper School bikes and scooters.

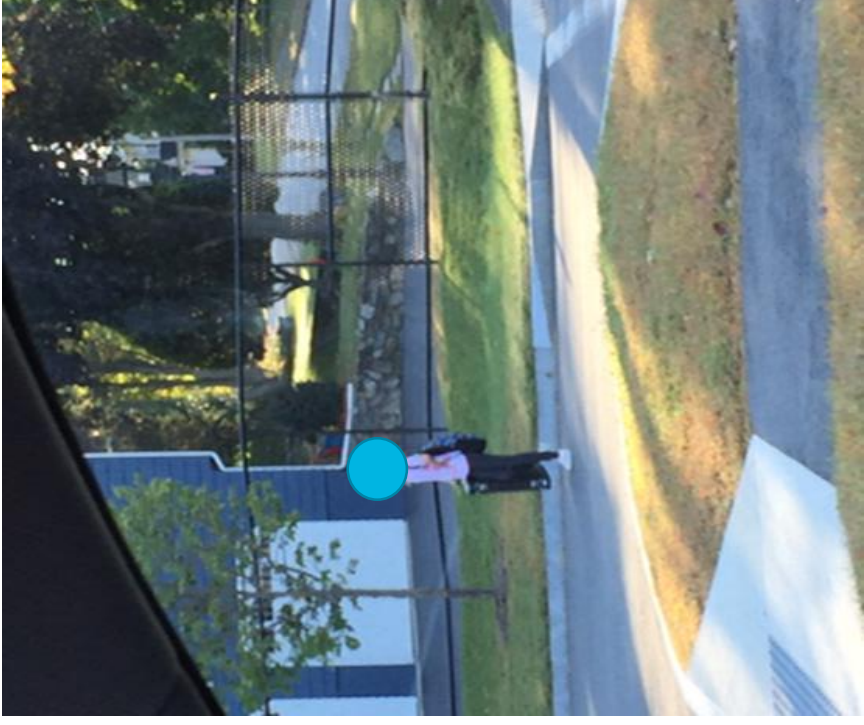
# Arrival Observations: Photos



Hunking School driveway crosswalk as seen in the morning shade with a speed hump and guard house.



Lack of crosswalk signage along the straight school driveway with morning shade limits pedestrian visibility.



Jaywalking student approaching Upper School from Winchester Street.

# Dismissal Observations: Photos



Cones marking the interior Upper School parking lot crosswalk that crosses its perimeter driveway access to the dedicated bus lane.



Upper School staff at the crosswalk where family vehicles exit.



Upper School dismissal family vehicle queue using a lane pattern.

# Arrival & Dismissal Modal Counts

| School        | ARRIVAL |          |        |      | DISMISSAL |        |  |
|---------------|---------|----------|--------|------|-----------|--------|--|
|               | Cars    | Walkers* | Bikers | Cars | Walkers*  | Bikers |  |
| Hunking Lower | 193     | 128      | 3      | 70   | 33        | 3      |  |
| Hunking Upper | 226     | 199*     | 18     | 80   | 163*      | 18     |  |

## Encouraging More Students to Walk and Bike to School

Given the fair/good condition of Haverhill’s sidewalks, crosswalks, and use of crossing guards, we suggest that student walking/biking potential be a school focus in order to help alleviate the school’s family vehicle contribution to local school and neighborhood congestion.

# General Recommendations

## **Safety First**

While most parents appeared to understand their school's circulation pattern, rules of the road were sometimes not followed.

- Observations included jaywalking, loading students on both sides of vehicles, elementary students riding in front vehicle seats, and not all students wearing seatbelts.
- Road infractions included U-turns and three-point-turns in roadways, dropping off/picking up students in roadways, driver phone use, texting, excessive idling, and queueing on public roadways.
- Haverhill crossing guards have universally spoken of the need for parent/guardian traffic calming measures and parent/guardian and student education.
- Consider improving the demarcation of the Upper School's hardtop area between the pedestrian plaza/basketball court and vehicle access areas with signage and barrels/balusters/flex posts/fencing.
- Ball play should not be allowed where the ball can enter a traffic area.

**Improved signage indicating the school's all-modal circulation plan would improve adherence and add clarity for the drivers.**

# General Recommendations

## **Mitigation Areas**

1. At the Upper school, some parents/guardians try to find a gap in the drop-off/pick-up areas and fill them by reversing into spots and/or passing other cars to exit.
2. The volume of family vehicles interacting with pedestrians/bicyclists poses the greatest safety concern. While the Hunking School has the best separation of pedestrian/bicycle/school bus & van/family vehicle circulation plan of the Haverhill Schools recently observed, improved pedestrian/bicycle line-of-sight along the school driveway is recommended.
3. Except for the crossing guard at South Main Street/school entrance, all other staff are not trained to control school property traffic or pedestrian flow.

## **Lessening Parent Congestion on School Property**

1. Satellite Park and Walk locations may help alleviate family vehicle congestion and can double as event parking locations.
2. Staggered dismissals can work to further separate the modes of student transportation with *true* walkers, bicyclists, and bus riders dismissed first.

# School-Specific Recommendations

## Engineering

1. Consider adding M.U.T.C.D. No Idling signage throughout as the vast majority of vehicles idled. Joining the MassDEP Green Team to qualifies the school for free signage. <https://thegreenteam.org/>
2. Consider installing appropriate M.U.T.C.D. signage and/or pavement markings to indicate circulation patterns. These should include bus areas (Buses Only/Do Not Enter) at both egress points of the dedicated bus/van area and one-way directionality of the Upper and Lower parking lots. Include Upper School AM and PM directions.
3. Instructional circulation signage (sandwich boards or metal signage) can help to inform those in the parent queue area to move all the way forward.
4. Encourage developing a walking/biking route map with Park and Walk options. The latter may help alleviate vehicle volume on school property by offering parents/guardians/staff the option to park in satellite areas off of school property.
5. Consider installing MUTCD signage prohibiting U-Turns.
6. Consider installing School Zone signage on Revere and Winchester Streets, This would allow for enforcement of school zone speed limits and increased awareness of the presence of students. It is currently only found on South Main street.
7. Consider installing street pedestrian signage indicating *Yield to Pedestrians* at the school driveway crosswalks located 1) at the intersections of Revere and Winchester Streets and 2) on the interior Upper School crosswalk where it meets the bus access driveway. Consider installing crosswalk signage including reflective vertical strips on the school driveway prior to these same crosswalks. This will increase pedestrian and crossing guard visibility.
8. Consider adding stop barrels in the Upper School's parallel-laned pick-up area where these lanes end. This will clarify where the first vehicle is expected to stop.
9. Consider installing additional bike racks to provide needed bike/scooter storage.

# School-Specific Recommendations

## Engineering, Continued...

10. Consider using elements of tactical urbanism as a traffic calming mechanism to slow traffic and make the area more inviting for pedestrians. Examples include:
  - Designate a primary pedestrian plaza that serves as a welcoming gateway into each the school. Develop the area by painting a ground or wall mural and/or adding benches and tables. Consider adding a stroller/scooter corral and bike racks for the Lower School. Many middle school students were observed hanging out along the building façade for there was no other place to congregate if students were not playing ball. Most Lower School parents stopped at the valet area because of the congestion of the drop-off/pick-up area.
  - Adopt the traffic island at the school's South Main Street entrance. Add a mosaic mascot or a map designating the three building entrances.
  - Consider adding safety informational signage on school property on the fences located at the Revere and Winchester Street exits.
  - Decorate the fence surrounding the Lower School playground with a painted or woven mural. Consider adding public service announcement-style informational signage, such as silhouettes of students holding hands with “drive slow, school zone” or similar.
11. In the school's main entrance driveway loop, consider identifying the fire lane with yellow curbing and signage.
12. Consider defining the use of the Lower School queue cone with regulatory signage (*No Parking Here to Corner or Drop-off/Pick-up Queue Begins Here*).
13. Consider painting a box on the school driveway at the fire station side exit. Queued parent traffic was observed blocking this egress.
14. Consider making the cone used to prevent Right on Red Turns at the exit of the school driveway onto South Main more visible with temporary balusters, flexposts, or a barrel.
15. Consider using signage and more visible flexposts or barrels than the current cones for the Upper School driveway to indicate no access. Consider installing a *Do Not Enter* sign with restrictive times listed at the mouth of the Upper School morning drop-off boundary.
16. Consider adding cones, balusters, horses, flexposts, or fencing along the Upper School basketball court. This is provide an improved separation between pedestrians and moving traffic.

# School-Specific Recommendations

## Education

1. Educate students and parents/guardians on safe student passenger delivery: egressing on the passenger side of a vehicle only, seatbelt use, and passenger front seat use. Students should not unbuckle while in the queue lines and parent/guardian should not leave their cars to unbuckle their students or depart prior to students being buckled. Backpacks should be removed prior to buckling.
2. Educate students, parents/guardians, and staff on jaywalking, the proper use of crosswalks, and safe negotiation of parking lots through student bike and pedestrian safety lessons.
3. Educate students and parents/guardians on helmet use for youth under age 16 and rules of the road. <https://www.mass.gov/info-details/massachusetts-laws-about-bicycles#massachusetts-laws->
4. Most bicyclists did not wear helmets.
5. Educate parents/guardians to place their car in park and to totally close car doors prior to departing when dropping-off/picking-up their students.
6. Educate parent/guardians not to drop-off their students while in the queue, parking lot areas, or on public roadways.
7. Design a customized all-modal arrival/dismissal plan that includes a map, text, and school hours. Be specific with expectations for the Upper School's family vehicle differences in drop-off and pick-up.
8. Publish the all-modal school traffic plan – include in/distribute to: school e-newsletters, summer school mailing, school handbook, school website, local police and crossing guards.
9. Discuss school arrival/dismissal plans and being a good neighbor twice per school year in the principal's newsletter.
10. Add Safe Routes to School policy language to existing wellness and/or transportation policies.
11. Educate parents on Massachusetts Hands Free Law, which takes effect February 2020. <https://malegislature.gov/laws/generalaws/parti/titlexiv/chapter90/section12a>
12. Educate parents on Massachusetts idling laws and environmental impacts. Consider joining the MassDEP Green Team to qualify for free signage and refer to their website for literature and curricula. <https://thegreenteam.org/>
13. Provide crossing guards with the Crossing Guard video and guide available at <https://www.mass.gov/service-details/safe-routes-to-school-enforcement> . This is especially needed because Hunking security directs traffic on school property.

# School-Specific Recommendations

## Enforcement

1. All staff associated with arrival and dismissal should wear reflective OSHA vests.
2. Install M.U.T.C.D. signage on school property as only M.U.T.C.D. signage is enforceable.
3. Enforce No Idling on school property through education, signage, and Safe Routes lawn signs. This can be accomplished by educating both students and parents. A fun way to accomplish this is to have a student art contest with the theme of No Idling. Print the art four to a page with the reverse citing the state law or school circulation plan, also four to a page. Print on green colored paper, cut the paper into fours, and distribute in the queue line and elsewhere. The artwork can also be put on display in the school. (MGL, Ch 90, section 16A, 310 of CMR, section 7.11 and MGL, CH 111, sections 142A-142M).
4. Work with the local police to enforce to provide periodic traffic enforcement near the school. This includes enforcing No Parking, No Idling, School Buses Only, Fire Lane, U-Turns, stop signs, and Handicapped Parking restrictions.
5. Consider occasionally monitoring the South Main street exit for illegal Right on Red Turns and for stopping beyond the Stop Line on the South Main/Laurel Street box. The former makes crossing unsafe for pedestrians and the latter blocks the fire department egress. The crossing guard reported that both are concerns even though there is a posted illuminated traffic signal and stop line. Currently, a cone is placed in the school driveway at South Main Street to help remind family vehicles of the No Turn on Red during school arrival and dismissal.
6. Vehicles using Revere and Winchester Streets to enter and exit the Hunking School are bypassing the school property's guard house security measures.
7. Do not allow queuing on public roadways or school driveways for this may impede emergency access to the building. Family vehicles queues at all three school entrances were observed to spill from their individual parking lots onto the shared school driveway. In some instances, family vehicles queued onto South Main and Revere Streets.
8. Change the HPS Handbook for bicycle use to read that the Helmet Law is applicable for those aged 16 or younger.  
<https://malegislature.gov/Laws/GeneralLaws/PartI/TitleXIV/Chapter85/Section11B>
9. Reissue the South Main Street crossing guard a new reflective vest as the current one is quite worn.
10. Consult MA Complete Streets website for strategies to improve accessibility for all modes.

## Evaluation

1. Conduct a Parent/Guardian Travel Survey to gauge how and where students travel to/from school.
2. Request a watershed map based on spreadsheet of (anonymous) student addresses and zip codes. This is a useful step in selecting potential walking/biking routes.

# School-Specific Recommendations

## Encouragement

1. Stagger dismissal times at all schools so that bus riders, walkers, and bikers are dismissed first. Separating walkers from parent/guardian vehicle traffic increases safety.
2. Encourage walking school buses/bicycle trains to promote greater pedestrian activity and less vehicle congestion.
3. Consider themed and Safe Routes' three flagship walking/biking days to add to the celebratory fun and increase student engagement.
4. Encourage increased bus ridership for those students residing within the HPS designated free distances from school. One school bus is the equivalent of 36 cars and would thusly help to decrease family vehicle congestion.
5. Employ Walk Across America and Walk Across Massachusetts maps as a way to monitor walking distances.
6. Establish a frequent walker / bicyclist program that rewards students who walk/bike to school a certain amount of times. Rewards could include stickers or extra recess.
7. Support student participation in the Safe Routes to School Annual Yard Sign Contest.
8. Consider Form a Safe Routes to School Task Force/PTO Committee.

## Equity

1. Incorporate resources and opportunities for students of all abilities to participate in the Massachusetts Safe Routes to School program.
2. Provide Safe Routes resources in different languages.
3. Utilize Safe Routes evaluation methods regularly to help focus Safe Routes efforts.
4. Promote events and encouragement programs schoolwide.
5. Reach out to key community and government stakeholders to create sustainable change.
6. Incorporate Safe Routes curriculum and policy suggestions so that all schools within the district benefit from this programming.

# Resources

## **Massachusetts Safe Routes to School**

<https://www.mass.gov/safe-routes-to-school>

## **Safe Routes to School National Partnership**

The Safe Routes Partnership is a national nonprofit organization working to advance safe walking and rolling to and from schools and in everyday life, improving the health and well-being of people of all races, income levels, and abilities, and building healthy, thriving communities for everyone.

<https://www.saferoutespartnership.org/>

## **MassDOT Municipal Resource Guide for Walkability**

MassDOT created this Guide to help municipalities address some of the most common questions and challenges regarding walkability.

[https://www.mass.gov/files/documents/2018/09/17/MunicipalResourcesGuideForWalkability\\_2018-08-24.pdf](https://www.mass.gov/files/documents/2018/09/17/MunicipalResourcesGuideForWalkability_2018-08-24.pdf)

## **MassDOT Complete Streets Program**

The MassDOT Complete Streets Funding Program provides technical assistance and construction funding to eligible municipalities. Eligible municipalities must pass a Complete Streets Policy and develop a Prioritization Plan. All Program news, guidance, and registration information are available through an online Portal.

<https://www.mass.gov/complete-streets-funding-program>

## **Mass Trails Grants**

Mass Trails provides matching grants to communities, public entities and non-profit organizations to design, create, and maintain the diverse network of trails, trail systems, and trails experiences used and enjoyed by Massachusetts residents and visitors. Applications are accepted annually for a variety of well-planned trail projects benefiting communities across the state.

<https://www.mass.gov/guides/masstrails-grants>

## **Traffic Safety Grants**

<https://www.mass.gov/service-details/traffic-safety-grants>

## **Massachusetts Department of Environmental Protection's Green Team**

THE GREEN TEAM is an interactive educational program that empowers students and teachers to help the environment through waste reduction, recycling, composting, energy conservation and pollution prevention. Participating classes receive certificates of recognition and are eligible to win awards.

<https://thegreenteam.org/>

## **Manuel Uniform Traffic Calming Devices**

The Federal Highway Administration's guide to traffic control devices for all public streets, highways, bikeways, and private roads open to public travel.

<https://mutcd.fhwa.dot.gov/>

## **Massachusetts Anti-Idling Law**

This state law outlines that any vehicle idling for more than five minutes is excessive. Many Massachusetts communities have stricter local by-laws.

<https://malegisature.gov/laws/generalaws/parti/titlexiv/chapter90/section16a>

## **Massachusetts Bicycle Laws**

These laws require following rules of the road and helmet use for youth aged 16 or younger.

<https://www.mass.gov/info-details/massachusetts-law-about-bicycles#massachusetts-laws->

## **Massachusetts Handsfree Law**

<https://malegisature.gov/laws/generalaws/parti/titlexiv/chapter90/section12a>

## **Massachusetts School Zone Law**

A school zone is defined as a 300 foot radius of the real property comprising a school.

<https://malegisature.gov/Laws/GeneralLaws/PartI/TitleXV/Chapter94c/Section32j>

# Appendix A: Arrival Observations

## Lower School Entrance

- 7:20 AM: The first family vehicle queued on Revere Street.
- 7:25 AM: The first walker and bicyclist arrived and six cars queue in the designated drop-off area. All students waited at the fenced-in playground.
- 7:45 AM: The outer perimeter of the parking lot queue was full, ending at the cone located where the parking lot meets the school through driveway. Cars began to fill the interior parking lot lane.
- 7:50 AM: Security and staff assumed crossing guard positions at the opening of the Lower School parking lot entrance and at the school driveway crosswalks near Revere and Winchester Streets. None wore reflective vests.
- 7:55 AM: The family vehicle queue reached the school driveway. Security directed traffic into the Lower School lot. Staff valet service began.
- 8:00 AM, 12 family vehicles comprised the Lower School queue from the parking lot onto the school driveway towards South Main Street.
- 8:05 AM: 42 Middle School walkers passed the Lower School along the school driveway sidewalk.
- 7:55 AM – 8:25 AM: Staff valet service cleared about 20 family vehicles every five minutes.
- 8:25 AM: All students and staff entered the building.
- 8:30 AM: Security closed the Lower School entrance gate. Students dropped off here now proceeded to the school's main entrance. Parent/guardians who drove to the school's main entrance did not pull-up to the end of the driveway loop, but dropped off at the door. This created a queue on the school driveway.
- 8:55 AM: The Revere and Winchester Street gates were locked by security. However, the damaged Revere Street gate could not be closed.

# Appendix A: Arrival Observations

## Upper School Entrance

- 7:18 AM: The first two cars queued along the basketball court. About 30 students were dropped off from the main entrance loop, driveway, Revere Street, and Winchester Street. Students waited on the hardtop area and Upper School building's side entrance sidewalk.
- 7:40 AM: The first car pulled to the end of the first drop-off lane located closest to the school driveway. Walkers and bicyclists began to arrive.
- 7:45 AM: The first bus arrived.
- 8:05 AM: Cones were placed outside of and along the curbing adjacent to the school between the crosswalk and entry into the designated drop-off area. Two staff manned the crosswalk from Winchester Street to the school and the crosswalk connecting the school with the parking lot along the school driveway.
- Five balls entered the active drop-off area from the basketball area.
- One car dropped off in the wrong area after entering the parking lot via the wrong way, most likely due to lack of signage.
- Most students occupied the front seats of their family vehicles and egressed on both sides.
- 8:25 AM: The car queue length reached onto the school driveway.
- 8:30 AM: Bell rang. Cars entered the main entrance loop to drop off while six students walked from Upper School door to main entrance. Additional students were dropped off at the main entrance.
- Most drivers were courteous of pedestrian crosswalk use.
- Many cars drove around other stopped and unloading cars in the queue lines.
- Five cars were observed dropping off at the Upper School then the Lower School. Ten vehicles dropped off both Upper and Lower School students at the Lower School, requiring Upper school students to walk to their designated school entrance.
- Two drivers were observed texting and a dozen drivers were using their phones.
- Drivers were aware not to encroach upon the center-marked walkway abutting the basketball court.

# Appendix A: Arrival Observations

## Revere Street Entrance near Fernwood Avenue

- Between 7:50 AM - 8:33 AM, 194 family vehicles, 48 walkers, and three bikers were observed approaching the school entrance from Revere Street.
- Most of the family vehicles were observed at 8:10 AM.
- None of the bikers wore helmets.
- One half-sized NRT bus dropped-off a student at Revere/Fernwood without the use of its flashers.
- 18 family vehicles dropped-off at the intersection of Revere/Kingsbury or at 25-27 Fernwood Street on both sides of their vehicle.
- Most of the family vehicles approached from Kingsbury Avenue and about 20 from South Main Street.
- Many vehicles performed U-Turns or dropped-off their students in the neighborhood intersections so they would not need to enter school property.
- Approximately one of seven vehicles had students in their front seats.

# Appendix B: Dismissal Observations

## Lower School Entrance

- South Main Street traffic at dismissal extended from the school entrance past Forest Acres Drive. This is approximately 0.6 miles.
  - 1:50 PM: The family vehicle queue began and all vehicles excessively idled.
  - 2:10 PM: A total of 20 cars were queued on the perimeter of the Lower School lot.
  - 2:15 PM: Security helped eight additional cars double park and fill the interior parking lot lane. An additional seven car queue reached onto the school driveway.
- The first walking parent/guardian arrived and waited outside the Lower School gate.
- Vans were observed in the dedicated bus lane without flashers as students loaded. The drivers wore reflective vests.
  - Staff used a walkie talkie system to manage the queue line. Some students loaded with backpacks on and without seatbelts. Some staff clicked seatbelts.
  - Staff loaded both sides of the queued cars. Six minivans departed with the sliding doors still open.
  - A group of eight buses departed in tandem using the activated bus light on South Main Street. One bus did stop in the bus lane due to a SPED van's flashing lights.
  - Security directed traffic in and out of the Lower School parking lot to ensures pedestrian safety and vehicle flow.
  - 2:50PM: The last four queued cars departed.
  - 3:00 PM: The last bus and walkers departed. Bus drivers used their horns when the paint the block area is blocked by South Main Street traffic. Buses departed in close tandem so that traffic could not interrupt their school exit.

# Appendix B: Dismissal Observations

## Upper School Entrance

- 1:40PM: All school gates are opened.
- 2:10 PM: The first car in the Upper School queued and the first bus arrived. Additional vehicles filled the hardtop area via open parking spots, queues on the interior sidewalk perimeter, or queues in the eight designated family vehicle lanes. Open parking spots in the rear staff parking lot closer to the playing field were also used.
- 2:40 PM: The hardtop area was full with 48 family vehicles. The idling was audible. The queue spread onto the school driveway. Staff placed cones to block access to Upper School egress door.
- 2:45 PM: Students were dismissed. Three staff arrived to act as crossing guards for two crosswalks (one along the school driveway at the entrance to the hardtop lot where the buses enter the hardtop perimeter and the other leading to Revere Street). They did not wear reflective vests. The family vehicle queue on the school driveway extended past the school's front entrance loop.
- 2:50 PM: 20 students walked to the parked cars on Revere and Winchester Streets and all vehicles then performed U-turns. A total of 17 cars were in the driveway queue approaching the Upper School hardtop area due to the student crosswalk use.
- All walkers approaching Revere and Winchester Streets used sidewalks.
- 2:50 PM: All three staff departed. A dozen more students accessed Winchester Street and another dozen vehicles entered the hardtop.
- By 2:55 PM: One skateboarder wearing earbuds and no helmet entered Winchester Street. The bus queue ended at almost the end of the basketball court in the designated bus lane side of the school building. The family vehicle hardtop queue included another seven cars.
- By 3:05 PM: All walkers departed. Security closed the school gates. Nine students still waited for rides.

**Finance-related Packet items for December 12 HSC meeting**

- Example of functional budget and expense categories
- HSC Policy DBJ on transfer authority
- Finance tasks for school committee
- Preliminary list of budget priorities for FY 2026

## Example of Functional Budget and Expense categories

### Haverhill Public Schools Operating Budget for FY 2025

As of 11/20/2024

| DESE Account Description                                    | Budget      | YTD         | Balance     | Encumbrance | Budget<br>Remaining | %<br>Remaining |
|-------------------------------------------------------------|-------------|-------------|-------------|-------------|---------------------|----------------|
| Administration                                              | 3,288,869   | 1,325,160   | 1,963,710   | 1,501,906   | 461,804             | 14.0%          |
| Instructional Leadership                                    | 7,825,640   | 2,777,628   | 5,048,012   | 5,048,012   | 44,435              | 0.6%           |
| Teachers                                                    | 59,456,164  | 14,331,282  | 45,124,883  | 43,246,185  | 1,878,698           | 3.2%           |
| Other Teaching Services                                     | 15,947,564  | 3,866,269   | 12,081,296  | 10,601,791  | 1,479,505           | 9.3%           |
| Professional Development                                    | 2,705,206   | 693,011     | 2,012,195   | 1,873,512   | 138,682             | 5.1%           |
| Instructional Materials, Equipment<br>and Technology        | 2,454,220   | 945,954     | 1,508,266   | 310,071     | 1,198,195           | 48.8%          |
| Guidance, Counseling and Testing                            | 6,921,940   | 1,635,437   | 5,286,503   | 4,767,573   | 518,930             | 7.5%           |
| Pupil Services                                              | 13,903,478  | 2,948,331   | 10,955,146  | 9,612,221   | 1,342,926           | 9.7%           |
| Operations and Maintenance                                  | 10,440,478  | 2,831,135   | 7,609,344   | 6,520,538   | 1,088,806           | 10.4%          |
| Benefits and Fixed Charges                                  | 290,200     | 70,698      | 219,502     | 0           | 219,502             | 75.6%          |
| Acquisition, Improvement and<br>Replacement of Fixed Assets | 633,628     | 98,484      | 535,144     | 289,400     | 245,744             | 38.8%          |
| Programs with other Districts                               | 10,976,167  | 1,026,030   | 9,950,138   | 4,741,800   | 5,208,338           | 47.5%          |
| Offset Revenues-Local                                       | (8,258,893) | (4,055,585) | (4,203,308) | 0           | (4,203,308)         | 50.9%          |
| Total                                                       | 126,584,662 | 28,493,832  | 98,090,830  | 88,513,009  | 9,622,256           |                |

For discussion at the January 9<sup>th</sup> School Committee Meeting

**Current Policy**

**DBJ - BUDGET TRANSFER AUTHORITY**

In keeping with the need for periodic reconciliation of the school department's budget, the School Committee will consider requests for transfers of funds as they are recommended by the Superintendent.

The Committee wishes to be kept abreast of the need for these adjustments so that it may act promptly and expedite financial record keeping for the school system.

All requests for transfers between the major accounts (Department of Elementary and Secondary Education Chart of Accounts defines these as the 4 digit accounts ending in 00) must be submitted to the School Committee for approval. Transfers between line items within a major account must be reported to the School Committee as part of the Director of Business and Finance's quarterly report at the business meetings of the School Committee.

All funds in the general account not expended by the close of the fiscal year will be returned to the municipality.

SOURCE: MASC August 2016

**Proposed Change:**

Strike the content of parentheses above and replace with:

(Department of Elementary and Secondary Education functional categories for administration; instructional leadership; teachers; other teaching services; professional development; instructional materials equipment and supplies; guidance counseling and testing; pupil services; operations and maintenance; benefits and fixed charges; acquisition improvement and replacement of fixed assets, programs with other districts, offset revenues – local)

## **HSC Finance Tasks to be Scheduled (with suggested dates for consideration)**

### **Suggested for December 19 Finance Subcommittee meeting (or special School Committee meeting, or individual meetings with staff)**

- Develop framework for making expenditure and revenue estimates
  - Discuss elements to include in expenditure and revenue estimates.
  - How best to do projections based on prior experience and current information?
  - Make plan and schedule for producing expenditure estimate per City Code Section 85-7.
  - Consider criteria for specifying a budget target for FY 2026. What information do we need? Timing of availability of information.
- FY 2025 Near-term budget decisions
  - Discuss details in acquisition of Social Security Building: GSA, state, city requirements, pros and cons, costs, and identify any issues to resolve
  - Discuss options/plan for Hunking lighting and identify budget options.
- FY 2026 Budget development
  - Identify important budget needs for FY 2026 in each functional category.
  - Plan for Superintendent to prepare a short budget proposal or options to address each identified need.

### **Suggested for HSC Budget workshop early January (perhaps January 2 or January 7)**

- Report on FY 2025 expenditures to date by function (red and green report).
- Report on FY 2026 revenue and expenditure estimates from Superintendent (identify budget assumptions made pending receipt of funding information).
- Report from Finance Subcommittee on recommended budget development process for FY 2026.
- Discuss FY 2026 budget priorities – refine preliminary list.
- General discussion of budget tradeoffs and ways to meet budget objectives.
- Provide any needed direction to Superintendent for initial FY 2026 budget preparation.

### **Suggested for School Committee meeting January 9**

- Amend policy DBJ on transfer authority or refer to Policy Subcommittee
- Discuss subcommittee recommendation on acceptance of Social Security building, request detailed plan and budget for renovations, furnishings, and operational use. Vote on approval.

- Discuss subcommittee recommendation on plan (and budget?) for Hunking lighting. Vote on approval.
- Review Workshop discussion on budget priorities. Vote on HSC FY 2026 Budget priorities list (to be reflected in Superintendent's budget).

**Suggested for School Committee meeting January 23**

- Review quarterly report on FY 2025 finances (include red and green by functional areas, not line items); Superintendent's discussion on status and any needed adjustments to FY 2025 budget
- Receive preliminary FY 2026 Chapter 70 Funding estimate from DESE this week? If so, compare with our projections and discuss needed adjustments.

**Suggested for HSC Budget Workshop early February (possibly February 6 or 11)**

- Report on FY 2026 revenue and expenditure estimates from Superintendent (identify budget assumptions made pending receipt of funding information).
- Superintendent presents FY 2026 budget options to address identified budget needs. Discussion.
- Consider sources of savings for adjustments needed to fund priority needs.

## **Preliminary List of Budget Priorities HPS FY 2026**

### **Engagement**

- Provide district resources for parent council, teacher leadership program, and district-wide parent survey.
- Provide resources to Haverhill High School for monthly student engagement meetings.

### **Literacy**

- Continue to support new reading and writing curriculum rollouts, including reading and writing assessments.
- Increase availability of books in schools for WIN sessions and independent reading.

### **Academic Excellence**

- Maintain competitive compensation for teachers and staff.
- Ensure instructional leadership staffing and resources for walkthroughs, debriefs, and action planning.

### **Readiness for Careers and Citizenship**

### **Effective Financial Management**

- Strengthen district senior management staffing consistent with district size, complexity, and challenges
- Replenish and provide for continuity in Business Department staffing

## Haverhill School Committee PROPOSED Meeting Schedule 2025

| <div>JANUARY</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr><tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr><tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr><tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr><tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr></table>                                                                       |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S |   |   |   | 1 | 2 | 3 | 4 | 5 | 6 | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    | <table><tr><td>1</td><td>New Year's Day – No School</td></tr><tr><td>9</td><td>Hybrid Regular Meeting</td></tr><tr><td>20</td><td>MLK Day – No School</td></tr><tr><td>23</td><td>Hybrid Regular Meeting</td></tr></table>                                                                                                                                                                                                                                               |    | 1  | New Year's Day – No School                                                        | 9  | Hybrid Regular Meeting                               | 20    | MLK Day – No School                                                                                                                                                                                                                                                                                                                                                | 23                                                                                                                                                                                                                                                                                                               | Hybrid Regular Meeting                                       | <table><tr><td>4</td><td>Independence Day</td></tr><tr><td>10</td><td>Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)</td></tr><tr><td>24</td><td>Hybrid Regular Meeting</td></tr></table> |                                              | 4                                                                                                                                                                                                 | Independence Day                      | 10                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am) | 24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hybrid Regular Meeting                                                                                                                                                 | <div>JULY</div> <table><tr><th></th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr><tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td></tr><tr><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td></tr><tr><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td></tr><tr><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td><td></td></tr></table> |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | M                                       | T                      | W                      | Th                     | F                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | S  |                          |    | 1                                          | 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 3  | 4 | 5 | 6 | 7 | 8  | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----|----|----|----|----|---|---|---|---|----|---|---|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|-----------------------------------------------------------------------------------|----|------------------------------------------------------|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|------------------------|------------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------------------------|----|--------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|---|---|---|----|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|--|--|--|--|--|
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    | 1  | 2  | 3  | 4  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6                                                                                 | 7  | 8  | 9  | 10 | 11 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 13                                                                                | 14 | 15 | 16 | 17 | 18 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 20                                                                                | 21 | 22 | 23 | 24 | 25 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 27                                                                                | 28 | 29 | 30 | 31 |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | New Year's Day – No School                                                        |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | MLK Day – No School                                                               |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Independence Day                                                                  |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)                      |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   | 1  | 2  | 3  | 4  | 5  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7                                                                                 | 8  | 9  | 10 | 11 | 12 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 14                                                                                | 15 | 16 | 17 | 18 | 19 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 21                                                                                | 22 | 23 | 24 | 25 | 26 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 28                                                                                | 29 | 30 | 31 |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| <div>FEBRUARY</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr><tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr><tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr><tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr><tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td></td></tr></table>                                                                            |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S |   |   |   |   |   |   | 1 | 2 | 3 | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |    | <table><tr><td>13</td><td>Hybrid Regular Meeting</td></tr><tr><td>17</td><td>Presidents' Birthday – No School</td></tr><tr><td>18-21</td><td>Mid-Winter Recess – No School</td></tr><tr><td>27</td><td>Hybrid Regular Meeting</td></tr></table>                                                                                                                                                                                                                          |    | 13 | Hybrid Regular Meeting                                                            | 17 | Presidents' Birthday – No School                     | 18-21 | Mid-Winter Recess – No School                                                                                                                                                                                                                                                                                                                                      | 27                                                                                                                                                                                                                                                                                                               | Hybrid Regular Meeting                                       | <table><tr><td>14</td><td>Hybrid Regular Meeting</td></tr><tr><td>28</td><td>Hybrid Regular Meeting</td></tr></table>                                                                                   |                                              | 14                                                                                                                                                                                                | Hybrid Regular Meeting                | 28                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Hybrid Regular Meeting                                       | <div>AUGUST</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr><tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr><tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr><tr><td>17</td><td>18</td><td>18</td><td>20</td><td>21</td><td>22</td><td>23</td></tr><tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr><tr><td>31</td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table> |                                                                                                                                                                        | S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | M                      | T                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | W                                       | Th                     | F                      | S                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2  | 3 | 4 | 5 | 6 | 7  | 8 | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 18 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    |    |    |    | 1  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3                                                                                 | 4  | 5  | 6  | 7  | 8  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 10                                                                                | 11 | 12 | 13 | 14 | 15 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 17                                                                                | 18 | 19 | 20 | 21 | 22 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 24                                                                                | 25 | 26 | 27 | 28 |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Presidents' Birthday – No School                                                  |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 18-21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Mid-Winter Recess – No School                                                     |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    |    |    | 1  | 2  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 4                                                                                 | 5  | 6  | 7  | 8  | 9  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11                                                                                | 12 | 13 | 14 | 15 | 16 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 18                                                                                | 18 | 20 | 21 | 22 | 23 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 25                                                                                | 26 | 27 | 28 | 29 | 30 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                   |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| <div>MARCH</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr><tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr><tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr><tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr><tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr><tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr></table> |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S |   |   |   |   |   |   | 1 | 2 | 3 | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 31 |    |                                                                                   |    |                                                      |       | <table><tr><td>6</td><td>Remote FY26 Budget Workshop</td></tr><tr><td>13</td><td>Hybrid Regular Meeting</td></tr><tr><td>20</td><td>FY26 Budget Workshop</td></tr><tr><td>27</td><td>Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)</td></tr></table> <p>The change in the second March meeting is proposed due to the previous week's workshop.</p> |                                                                                                                                                                                                                                                                                                                  | 6                                                            | Remote FY26 Budget Workshop                                                                                                                                                                             | 13                                           | Hybrid Regular Meeting                                                                                                                                                                            | 20                                    | FY26 Budget Workshop                                                                                                                                                                                                                                                                                                                                                                                                                                       | 27                                                           | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <table><tr><td>1</td><td>Labor Day – No School</td></tr><tr><td>11</td><td>Hybrid Regular Meeting</td></tr><tr><td>25</td><td>Hybrid Regular Meeting</td></tr></table> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1                      | Labor Day – No School                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 11                                      | Hybrid Regular Meeting | 25                     | Hybrid Regular Meeting | <div>SEPTEMBER</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td></tr><tr><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td></tr><tr><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td></tr><tr><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td></tr><tr><td>28</td><td>29</td><td>30</td><td></td><td></td><td></td><td></td></tr></table> |    | S                        | M  | T                                          | W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Th | F | S |   | 1 | 2  | 3 | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    |    |    |    | 1  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3                                                                                 | 4  | 5  | 6  | 7  | 8  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 10                                                                                | 11 | 12 | 13 | 14 | 15 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 17                                                                                | 18 | 19 | 20 | 21 | 22 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 24                                                                                | 25 | 26 | 27 | 28 | 29 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 31                                                                                |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Remote FY26 Budget Workshop                                                       |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY26 Budget Workshop                                                              |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)                      |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Labor Day – No School                                                             |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1                                                                                 | 2  | 3  | 4  | 5  | 6  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 8                                                                                 | 9  | 10 | 11 | 12 | 13 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 15                                                                                | 16 | 17 | 18 | 19 | 20 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 22                                                                                | 23 | 24 | 25 | 26 | 27 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 29                                                                                | 30 |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| <div>APRIL</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr><tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td></tr><tr><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td></tr><tr><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td></tr><tr><td>27</td><td>28</td><td>29</td><td>30</td><td></td><td></td><td></td></tr></table>                                                                           |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S |   |   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |    |    | <table><tr><td>10</td><td>Hybrid Regular Meeting</td></tr><tr><td>18</td><td>No School</td></tr><tr><td>21</td><td>Patriots' Day – No School</td></tr><tr><td>24</td><td>Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)</td></tr><tr><td>22-25</td><td>Spring Recess – No School</td></tr></table>                                                                                                                                                         |    | 10 | Hybrid Regular Meeting                                                            | 18 | No School                                            | 21    | Patriots' Day – No School                                                                                                                                                                                                                                                                                                                                          | 24                                                                                                                                                                                                                                                                                                               | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am) | 22-25                                                                                                                                                                                                   | Spring Recess – No School                    | <table><tr><td>9</td><td>Hybrid Regular Meeting</td></tr><tr><td>13</td><td>Indigenous Peoples' Day/Columbus Day – No School</td></tr><tr><td>23</td><td>Hybrid Regular Meeting</td></tr></table> |                                       | 9                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Hybrid Regular Meeting                                       | 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Indigenous Peoples' Day/Columbus Day – No School                                                                                                                       | 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Hybrid Regular Meeting | <div>OCTOBER</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr><tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr><tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr><tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr><tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr></table>  |                                         | S                      | M                      | T                      | W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Th | F                        | S  |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    | 1 | 2 | 3 | 4 | 5  | 6 | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   | 1  | 2  | 3  | 4  | 5  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7                                                                                 | 8  | 9  | 10 | 11 | 12 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 14                                                                                | 15 | 16 | 17 | 18 | 19 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 21                                                                                | 22 | 23 | 24 | 25 | 26 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 28                                                                                | 29 | 30 |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | No School                                                                         |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Patriots' Day – No School                                                         |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Remote Business Meeting (Warrants Only – Possibly @ 8:00 am)                      |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 22-25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Spring Recess – No School                                                         |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Indigenous Peoples' Day/Columbus Day – No School                                  |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    | 1  | 2  | 3  | 4  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6                                                                                 | 7  | 8  | 9  | 10 | 11 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 13                                                                                | 14 | 15 | 16 | 17 | 18 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 20                                                                                | 21 | 22 | 23 | 24 | 25 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 27                                                                                | 28 | 29 | 30 | 31 |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| <div>MAY</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td></tr><tr><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr><tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td></tr><tr><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td></tr><tr><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td></tr></table>                                                                           |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S |   |   |   |   | 1 | 2 | 3 | 4 | 5 | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | <table><tr><td>1</td><td>Hybrid Regular Meeting (Brief Business Meeting) &amp; Hybrid FY26 Budget Workshop (T)</td></tr><tr><td>8</td><td>Hybrid Regular Meeting with FY26 Budget Presentation</td></tr><tr><td>15</td><td>Hybrid FY26 Budget Workshop</td></tr><tr><td>19</td><td>Hybrid Public Hearing FY26 Budget (T)</td></tr><tr><td>22</td><td>Hybrid Regular Meeting – Vote on FY26 Budget</td></tr><tr><td>26</td><td>Memorial Day – No School</td></tr></table> |    | 1  | Hybrid Regular Meeting (Brief Business Meeting) & Hybrid FY26 Budget Workshop (T) | 8  | Hybrid Regular Meeting with FY26 Budget Presentation | 15    | Hybrid FY26 Budget Workshop                                                                                                                                                                                                                                                                                                                                        | 19                                                                                                                                                                                                                                                                                                               | Hybrid Public Hearing FY26 Budget (T)                        | 22                                                                                                                                                                                                      | Hybrid Regular Meeting – Vote on FY26 Budget | 26                                                                                                                                                                                                | Memorial Day – No School              | <table><tr><td>4</td><td>Election Day – No School for Students Only - T</td></tr><tr><td>11</td><td>Veterans' Day</td></tr><tr><td>13</td><td>Remote Business Meeting (Warrants Only)</td></tr><tr><td>20</td><td>Hybrid Regular Meeting</td></tr><tr><td>26</td><td>Half-Day (District) Thanksgiving Recess</td></tr><tr><td>27</td><td>Thanksgiving – No School</td></tr><tr><td>28</td><td>Thanksgiving Recess (District) – No School</td></tr></table> |                                                              | 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Election Day – No School for Students Only - T                                                                                                                         | 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Veterans' Day          | 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Remote Business Meeting (Warrants Only) | 20                     | Hybrid Regular Meeting | 26                     | Half-Day (District) Thanksgiving Recess                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 27 | Thanksgiving – No School | 28 | Thanksgiving Recess (District) – No School | <div>NOVEMBER</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr><tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr><tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr><tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr><tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr><tr><td>30</td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table> |    | S | M | T | W | Th | F | S  |    |    |    |    |    |    | 1  | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    |    | 1  | 2  | 3  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 5                                                                                 | 6  | 7  | 8  | 9  | 10 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 12                                                                                | 13 | 14 | 15 | 16 | 17 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 19                                                                                | 20 | 21 | 22 | 23 | 24 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 26                                                                                | 27 | 28 | 29 | 30 | 31 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hybrid Regular Meeting (Brief Business Meeting) & Hybrid FY26 Budget Workshop (T) |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hybrid Regular Meeting with FY26 Budget Presentation                              |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid FY26 Budget Workshop                                                       |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Public Hearing FY26 Budget (T)                                             |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting – Vote on FY26 Budget                                      |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Memorial Day – No School                                                          |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Election Day – No School for Students Only - T                                    |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Veterans' Day                                                                     |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Remote Business Meeting (Warrants Only)                                           |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Half-Day (District) Thanksgiving Recess                                           |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Thanksgiving – No School                                                          |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Thanksgiving Recess (District) – No School                                        |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                   |    |    |    |    | 1  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3                                                                                 | 4  | 5  | 6  | 7  | 8  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 10                                                                                | 11 | 12 | 13 | 14 | 15 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 17                                                                                | 18 | 19 | 20 | 21 | 22 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 24                                                                                | 25 | 26 | 27 | 28 | 29 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                   |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| <div>JUNE</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr><tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr><tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr><tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr><tr><td>29</td><td>30</td><td></td><td></td><td></td><td></td><td></td></tr></table>                                                                            |                                                                                   |    |    |    |    |    | S | M | T | W | Th | F | S | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |    |    |    |    | <table><tr><td>12</td><td>Hybrid Regular Meeting</td></tr><tr><td>19</td><td>Juneteenth Independence Day</td></tr><tr><td>26</td><td>Hybrid Regular Meeting</td></tr></table>                                                                                                                                                                                                                                                                                            |    | 12 | Hybrid Regular Meeting                                                            | 19 | Juneteenth Independence Day                          | 26    | Hybrid Regular Meeting                                                                                                                                                                                                                                                                                                                                             | <table><tr><td>11</td><td>Hybrid Regular Meeting</td></tr><tr><td>23</td><td>Half-Day (District) Winter Recess (T)</td></tr><tr><td>24</td><td>Christmas Recess (T)/Christmas Eve No School</td></tr><tr><td>25</td><td>Christmas Day – No School</td></tr><tr><td>26-31</td><td>Winter Recess</td></tr></table> |                                                              | 11                                                                                                                                                                                                      | Hybrid Regular Meeting                       | 23                                                                                                                                                                                                | Half-Day (District) Winter Recess (T) | 24                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Christmas Recess (T)/Christmas Eve No School                 | 25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Christmas Day – No School                                                                                                                                              | 26-31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Winter Recess          | <div>DECEMBER</div> <table><tr><th>S</th><th>M</th><th>T</th><th>W</th><th>Th</th><th>F</th><th>S</th></tr><tr><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td></tr><tr><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td></tr><tr><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td></tr><tr><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td></tr><tr><td>28</td><td>29</td><td>30</td><td>31</td><td></td><td></td><td></td></tr></table> |                                         | S                      | M                      | T                      | W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Th | F                        | S  |                                            | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2  | 3 | 4 | 5 | 6 | 7  | 8 | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2                                                                                 | 3  | 4  | 5  | 6  | 7  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 9                                                                                 | 10 | 11 | 12 | 13 | 14 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 16                                                                                | 17 | 18 | 19 | 20 | 21 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 23                                                                                | 24 | 25 | 26 | 27 | 28 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 29                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 30                                                                                |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Juneteenth Independence Day                                                       |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Hybrid Regular Meeting                                                            |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Half-Day (District) Winter Recess (T)                                             |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Christmas Recess (T)/Christmas Eve No School                                      |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Christmas Day – No School                                                         |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 26-31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Winter Recess                                                                     |    |    |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | M                                                                                 | T  | W  | Th | F  | S  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1                                                                                 | 2  | 3  | 4  | 5  | 6  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 8                                                                                 | 9  | 10 | 11 | 12 | 13 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 15                                                                                | 16 | 17 | 18 | 19 | 20 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 22                                                                                | 23 | 24 | 25 | 26 | 27 |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |
| 28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 29                                                                                | 30 | 31 |    |    |    |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |    |                                                                                   |    |                                                      |       |                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                  |                                                              |                                                                                                                                                                                                         |                                              |                                                                                                                                                                                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |                        |                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |                          |    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |   |   |   |   |    |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |  |

## IMGB - Comfort/Therapy/Emotional Support Dogs and/or Animals

The Haverhill Public Schools supports using Comfort/Therapy/Emotional Support Dogs and/or Animals (limited to domesticated mammals as defined by The Commonwealth of Massachusetts, Executive Office of Health and Human Services Department of Public Health document entitled *Animals in the Classroom: Recommendations for Schools*) in its building and premises for the benefit of all students and staff. Comfort/Therapy/Emotional Support Dogs have been trained to provide comfort, therapy, and/or emotional support which positively impacts emotional functioning, mental health, education, attendance, and communication skills of staff and students. In addition, the use of Comfort/Therapy/Emotional Support Dogs and or Animals may decrease anxiety while improving self-esteem. Decreased anxiety may lead to improved attendance and improved student achievement. This policy is intended to allow an approved Comfort, therapy, and Emotional Support Animal for the use of all students in Haverhill Public Schools. Other Comfort/Therapy/Emotional support animals, including requests for Emotional Support/Therapy Dogs from individuals, are not permitted in the Haverhill Public Schools without the express written permission of the Superintendent or Designee.

These Animals are not categorized as service animals according to the ADA. To qualify as a Comfort/Therapy/Emotional Support Dog and/or Animal, the Animal and Handler must acquire specialized training to provide support to identified activities, people, and/or interactions. The handler must be with the animal at all times and assume full responsibility for the Animal's control, care, behavior, and assessment of its ability to interact with others.

The owner of the Animal must demonstrate that the emotional support dog has the temperament and obedience skills to maintain appropriate safe behavior in a school setting and is not a distraction to the learning environment. The health, safety, and learning environment of the school is paramount and if at any time the principal of the building or the Superintendent determines there is a conflict, the health, safety, and learning of the students is prioritized.

In order for a Comfort/Therapy/Emotional Support Animal to enter HPS grounds or property, specific permission in writing will be obtained through a formal request to the building Principal in question who will seek approval of the Superintendent. The animal owner will be required to provide written proof of training and endorsement as a handler of said animal by a Comfort/Therapy/Emotional Support Dog/Animal organization, a current certificate of insurance of the owner, proof of all vaccinations required by Massachusetts Law signed by a practicing veterinarian and licensure from the town in which it lives.

Comfort/Therapy/Emotional dogs and/or Animals must be leashed or in a cage at all times. The owner/handler is responsible for the health, cleanliness, and care of the animal at all times. Haverhill Public Schools shall not assume or take custody or control of, or responsibility for, any Comfort/Therapy/Emotional support animal or the care or feeding thereof. The owner or person having custody and control of the Animal shall be liable for any damage to persons, premises, property, or facilities caused by the animal, including, but not limited to, clean up, stain removal, etc.

Students will be reminded of what is appropriate behavior around the animal before any interaction or visit. Students must never be left alone with the animal and there must be appropriate adult supervision at all times.

The school nurse shall keep a list of all students and staff with a reported allergy to animals and explicit plans must be written to ensure student safety.

When a Comfort/Therapy/Emotional Support Animal has been approved for a building, the principal is required to notify all families and staff in writing of its presence every year and visitors will be notified upon arrival at the building. Staff, visitors, and children known to have allergic reactions to animals must not go near the Comfort/Therapy/Emotional Support Animal. The handler shall remove the Comfort/Therapy/Emotional Support Animal to a separate area as designated by the school administrator in such instances where any person known to suffer from animal/fur allergies or aversions is present in an office, hallway, or classroom. Students who are unable to participate in class activities will be provided with an alternative learning experience or be provided with accommodations, as appropriate.

**Exclusion or Removal from HPS Property:** A Therapy/Emotional Support Dog and/or Animal may be excluded from school property if the building principal or Superintendent determines that the dog/animal poses a threat to the health or safety of students and/or staff. Should the animal be deemed to detract from the use of the school by others, is out of control, is not housebroken and/or damages or destroys school property? The handler may be instructed to remove the animal from the premises. Upon request, the handler shall immediately remove his/her Comfort/Emotional/Therapy dog and/or animal from school property verbally and/or in writing by the building Principal or the Superintendent.

Every year a copy of the following form must be completed by the handler and a copy kept in the school office.

|               |                  |
|---------------|------------------|
| School Name:  | Date:            |
| Breed of Dog: | Name of Handler: |

|                                                                                                  |     |    |     |
|--------------------------------------------------------------------------------------------------|-----|----|-----|
| Attached to this form is proof of up-to-date vaccines and licensure.                             | Yes | No |     |
| Is dog clean and well-groomed with no odor?                                                      | Yes | No |     |
| Has dog shown signs of aggression?                                                               | Yes | No |     |
| Does the dog have a training certificate?                                                        | Yes | No | N/A |
| Attached to this form is a copy of the HPS policy owner/handler signed and dated by the handler. | Yes | No | N/A |
| Have the rules regarding the location of the dog been reviewed with the dog's owner/handler?     | Yes | No | N/A |
| Have the rules regarding sanitation and hygiene been reviewed with the dog's owner/handler?      | Yes | No | N/A |

\_\_\_\_\_  
Signature of Handler

\_\_\_\_\_  
Date

\_\_\_\_\_  
Signature of Principal

\_\_\_\_\_  
Date

*SC 12.12.24 5 A*



**Nettle Middle School**  
Haverhill Public Schools

150 Boardman Street  
Haverhill, MA 01830  
978-374-5792

Principal: Eileen Doherty  
Assistant Principal: Julio Perez  
Assistant Principal: Brendon Parker

---

January 6, 2025

Dear Nettle Families,

I am excited to introduce a new member to our school community who will undoubtedly make a positive impact on our students' well-being and overall school culture.

It is with great pleasure that I introduce you to Nettle's Comfort dog, **Knight**. **Knight** is a gentle and friendly English Labrador, specially trained to provide emotional support and comfort to our students. She will be a valuable addition to our school's resources for promoting social and emotional well-being.

Comfort dogs have been shown to have numerous benefits in educational settings, including:

1. **Stress Reduction:** Interacting with comfort dogs can help reduce stress and anxiety, which can be especially beneficial during exams and other stressful times.
2. **Improved Focus:** Spending time with **Knight** can help students improve their concentration and focus in the classroom.
3. **Increased Social Engagement:** **Knight** will encourage positive social interactions among students and create a welcoming atmosphere.
4. **Emotional Support:** **Knight** is available to provide comfort and companionship to students who may be experiencing emotional difficulties.
5. **Positive Behavior Reinforcement:** The presence of **Knight** can be used as a reward for good behavior and achievement, motivating students to excel in their studies.

**Knight** will be working closely with Ms. Lawler, her handler, and she will be available to visit classrooms and spend time with students in designated areas of the school. **Knight's** trained handler, will always be accompanying her in order to ensure the safety and well-being of our students. Please be assured that **Knight** is well-trained and is certified through the Alliance of Therapy Dogs. She is up-to-date on all vaccinations and licensure requirements.

We believe that **Knight's** presence will create a more positive and nurturing environment at Nettle Middle School, and enhance the social and emotional well-being of our students. We are thrilled to have her as a part of our school community and are confident that she will have a positive impact on all our students.

If your child has any allergies or concerns related to **Knight's** presence, please do not hesitate to contact our school nurse, Diane Adebayo at (978)374-5792 or email at [diane.adebayo@haverhill-ps.org](mailto:diane.adebayo@haverhill-ps.org).

We are looking forward to a wonderful school year with **Knight** as a part of our team. If you have any questions or would like to learn more about **Knight** or our comfort dog program, please feel free to contact me directly.

Thank you for your continued support, and let's welcome **Knight** with open arms and open hearts to our school community.

Sincerely,

Eileen Doherty  
Principal

Welcome **Knight!**



## SC 12.12.24 5 B

The existing lightning system at Hunking, a computer-controlled system, is failing. At the time of installation, the product was within one year of becoming obsolete and no longer sold. In some cases, lights in classrooms and other places are on 24/7. In other places, the lights in classrooms don't dim and teachers have resorted to covering the lights with colored paper or cardboard. Although not combustible, the fire department would look askance at it. In a few cases, the lights don't work at all. As of 12/4 the lights in the first-floor hallway are pulsing. Unfortunately, there are no switches anywhere to turn off the hallway lights as they are computer controlled. Replacement of the system with another computer-controlled system will be significantly in excess of \$500,000 and keep the district in an expensive loop of vendor-dependent maintenance and replacement approximately every 8 years. These complex computer-controlled systems are not manufactured to be maintained (like cars these days) by the end-user.

There are three options:

1. Replace the system with another computer-controlled system for more than \$500,000 and be committed to vendor provided services and replacement in 8–10-year cycles. We have had preliminary costing discussions with the vendor who installed it.
2. Repair the existing systems, which could cost as much or more than replacing it. For example, classrooms have 7 to 8 relays costing \$200 each and there is nothing that tells us which one is failing/failed. They should all be replaced at once, otherwise we will repeat the process 7 to 8 times, which we do not have the staff to do. Since they are not located above the ceiling tiles in the same place in every room, we have to search for them, a labor-intensive process. Further once they are found, each one has to be tested.
3. Convert the system to a conventional switch-on-the-wall system. We have converted one room as a proof of concept, and it worked flawlessly. The material cost was \$400 and took our skilled electrician 2.5 hours. It is too much work to be handled by one electrician, therefore, I have estimated the cost assuming we would bid the work. On that basis, the estimated time is 3 hours per room at \$178 per hour or \$534, plus material at \$450 per, for a room cost of \$984. NOTE. The scope of work, for approximately 93 rooms, is \$100,000 and only includes instructional spaces, and offices. It specifically does not include the gym, cafeteria, hallways, stairwells and other places. Given resources, this could be done as a phased project. This recommendation is simple, parts are readily accessible and affordable and, moving forward, can be repaired in house.

Sincerely,

*Stephen Dorrance*

Director, Facilities

## QUITCLAIM DEED

This DEED is made this \_\_\_\_\_ day of January, 2025, between the UNITED STATES OF AMERICA, acting through the Secretary of Education, by John R. Tillery, Federal Real Property Assistance Program, Office of Management, ("GRANTOR") pursuant to §203(k) of the Federal Property and Administrative Services Act of 1949, as amended ("Act"), 40 U.S.C. §550(c); the Department of Education Organization Act of 1979, 20 U.S.C. §3401 et seq., and City of Haverhill, a political subdivision of the state of Massachusetts, having its principal place of business at 4 Summer Street, Haverhill, MA, 01830 ("GRANTEE").

### I. RECITALS

1. By letter dated October 30, 2024 from the General Services Administration, certain Federal surplus real property located in the County of Essex, State of Massachusetts, known as the former Social Security Building located at 367 Main St, Haverhill, MA, 01830 and consisting of approximately 0.4 acres improved land, more or less, ("Property"), were assigned to GRANTOR for disposal upon the recommendation of GRANTOR that the Property is needed for educational purposes in accordance with the provisions of the Act.

2. GRANTEE has made a firm offer to purchase the Property under the provisions of the Act, has applied for a Public Benefit Allowance, and proposes to use the Property for certain educational purposes as detailed in its September 25, 2024, Application ("Application").

3. The General Services Administration has notified GRANTOR that no objection will be interposed to the transfer of the Property to GRANTEE at 100 percent Public Benefit Allowance, and GRANTOR has accepted the offer of GRANTEE.

## II. AGREEMENT

4. GRANTOR, in consideration of the foregoing, one dollar, the performance by the GRANTEE of the covenants, conditions, and restrictions hereinafter contained and other good and valuable consideration, the receipt of which is hereby acknowledged, does hereby remise, release and quitclaim to the GRANTEE, its successors and assigns, all right, title, interest, claim and demand, reserving such rights as may arise from the operation of the conditions subsequent, restrictions and covenants of this Deed, which the UNITED STATES OF AMERICA has in and to the Property, which is more particularly described as follows:

### **LEGAL DESCRIPTION OF PROPERTY**

A certain parcel of land with buildings and appurtenances thereon located in the City of Haverhill, Essex County, Commonwealth of Massachusetts, being shown as Lot marked "Area 17,583.00 sq.ft." on Plan entitled "Boundary Plan of Land in Haverhill, Mass.,

made for GSA Region 1" dated June 23, 1965. Revised August 12, 1965, by Clinton F. Goodwin, Reg. Land Surveyor and said Plan being recorded herewith. Said Parcel being further bounded and described as follows:

Beginning at the northwesterly corner thereof at the southeasterly corner of a stone bound marking at the intersection of the southeasterly side of Fountain Street, with the easterly

side of Main Street; thence running N. 60° 13' 30" E. by the southeasterly side of Fountain Street 113.60' to a drill hole in a stone bound at land of Norman W. Jones et ux; thence turning and running S. 32° 12' 10" E. by said land of Jones 136.88' to a stone bound at land of Phillip and Flora Faraci; thence turning and

running S. 60° 27' W by said land of Faraci 144.04' to a stone bound in the easterly side of Main Street thence turning and running N. 19° 31' 10" W. by the easterly side of Main Street 138.40' to the southeasterly corner of a stone bound marking the intersection of the easterly side of Main Street with the southeasterly side of Fountain Street and place of beginning.

Said parcel contains 17,600 square feet, be the same more or less.

Being the same premises conveyed by Emma E. Chase to Mary S. Macdougall by deed dated January 18, 1899, recorded Essex South District Registry of Deeds on June 10, 1899, Book 1579, Page 294. For probate of Estate of Mary S. Macdougall see Essex Probate Docket No. 250137

5. GRANTEE, by acceptance of this Quitclaim Deed, acknowledges and agrees that the Property and any part thereof is conveyed on an "as is, where is" basis without any representation, warranty, or guarantee, except for those provided under Paragraph 22 below, on the part of GRANTOR.

### III. CONDITIONS SUBSEQUENT

6. GRANTEE SHALL HAVE AND HOLD THE PROPERTY, subject, however, to each of the following conditions subsequent, which are for the sole benefit of the UNITED STATES OF AMERICA and which shall be binding upon and enforceable against GRANTEE, its successors and assigns as follows:

- (1) For a period of 30 years from the date of this Deed, GRANTEE shall use all the Property herein conveyed solely and continuously for the educational programs set forth and approved in the proposed program and plan of use described in its September 25, 2024 Application, and for no other purpose.

GRANTEE may not modify its approved program and plan of use without the

prior written consent of GRANTOR. GRANTOR reserves the right to enter and inspect the Property during said period.

- (2) During the above period of 30 years GRANTEE will not sell, lease or sublease, rent, mortgage, encumber, or otherwise transfer or dispose of any interest in any part of the Property without the prior written consent of GRANTOR.
- (3) One year from the date of this Deed and annually thereafter for the period of 30 years, unless GRANTOR directs otherwise, GRANTEE will file with GRANTOR a report on its maintenance and use of the Property and any other reports required by the GRANTOR to evidence its continuous use of the Property in accordance with the terms of this Deed.
- (4) During the above period of 30 years GRANTEE will at all times be and remain a tax supported institution or a nonprofit institution, organization, or association exempt from taxation under §501(c)(3) of the Internal Revenue Code of 1986, as amended, 26 U.S.C. §501(c)(3).
- (5) For the period during which the Property is used for the purpose for which Federal assistance is hereby extended by GRANTOR or for another purpose involving the provision of similar services or benefits, GRANTEE hereby agrees that it will comply with the requirements of (a) Title VI of the Civil Rights Act of 1964 (P.L. No. 88-352), 42 U.S.C. §2000d et seq.; (b) Title IX of the Education Amendments of 1972 (P.L. No. 92-318), 20 U.S.C. §1681 et seq.; (c) §504 of the Rehabilitation Act of 1973 (P.L. No. 93-112), 29 U.S.C.

§794 et seq.; and all requirements imposed by or pursuant to the Regulations (34 C.F.R. Parts 12, 100, 104 and 106) issued pursuant to the Act and now in effect, to the end that, in accordance with said Acts and Regulations, no person in the UNITED STATES OF AMERICA shall, on the ground of race, color, national origin, sex, or handicap, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under the program and plan referred to in condition subsequent number 1 above or under any other program or activity of the GRANTEE, its successors and assigns, to which such Acts and Regulations apply by reason of this conveyance.

7. The failure of GRANTOR to insist in any one or more instances upon complete performance of the conditions subsequent, terms, or covenants of this Deed shall not be construed as a waiver of, or a relinquishment of GRANTOR's right to the future performance of any of those conditions subsequent, terms and covenants and the GRANTEE's obligations with respect to such future performance shall continue in full force and effect.

8. In the event of a breach of any of the conditions subsequent or in the event of a breach of any other terms and covenants of this Deed, whether caused by the legal or other inability of GRANTEE, its successors and assigns, to perform any of the terms and conditions of this Deed, at the option of the UNITED STATES OF AMERICA, all right, title and interest in and to the Property shall, upon the recording by the UNITED STATES OF AMERICA of a Notice of Entry, pass to and become the property of the

UNITED STATES OF AMERICA, which shall have an immediate right to entry thereon, and the GRANTEE, its successors and assigns, shall forfeit all right, title, and interest in and to the Property and in and to any and all of the tenements, hereditaments, and appurtenances thereto.

9. In the event the GRANTOR fails to exercise its options to reenter the Property or to revert title thereto for any breach of conditions subsequent numbered 1, 2, 3, and 4 of Paragraph 6 of this Deed within 31 years from the date of this conveyance, conditions subsequent numbered 1, 2, 3, and 4 of said Paragraph 6, together with all rights to reenter and revert title for breach of those conditions, will, as of that date, terminate and be extinguished.

10. The expiration of conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed and the right to reenter and revert title for breach thereof, will not affect the obligation of GRANTEE, its successors and assigns, with respect to condition subsequent 5 of Paragraph 6 or the right reserved to GRANTOR to reenter and revert title for breach of condition subsequent 5.

#### IV. COVENANTS

11. GRANTEE, by the acceptance of this Deed, covenants and agrees for itself, its successors and assigns, that in the event GRANTOR exercises its option to revert all right, title, and interest in and to the Property to GRANTOR, or GRANTEE voluntarily returns title to the Property in lieu of a reverter, the GRANTEE shall provide protection to and maintenance of the Property at all times until such time as the title to

the Property or possession of the Property, whichever occurs later in time, is actually reverted or returned to and accepted by GRANTOR. Such protection and maintenance shall, at a minimum, conform to the standards prescribed by the General Services Administration in Appendix A of the "GSA Customer Guide to Real Property Disposal" as referenced at 41 C.F.R. §102-75.965 and agreed to in GRANTEE's application.

12. GRANTEE, by the acceptance of this Deed, covenants that, at all times during the period that title to the Property is vested in GRANTEE, its transferees or assigns, subject to conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed, it will comply with all provisions of the following: the National Environmental Policy Act of 1969, as amended, 42 U.S.C. §4321 et seq., including the preparation of environmental impact statements, as required (See 42 U.S.C. §4332); the National Historic Preservation Act of 1966, 16 U.S.C. §470 et seq.; Executive Order No. 11988, 42 Fed. Reg. 26951 (May 24, 1977) as amended by Executive Order No. 12148, 44 Fed. Reg. 43239 (July 20, 1979), governing floodplain management; Executive Order No. 11990, 42 Fed. Reg. 26961 (May 24, 1977), as amended by Executive Order No. 12608, 52 Fed. Reg. 34617 (September 9, 1987), governing protection of wetlands; 41 C.F.R. §102-75.10 et seq.; and other appropriate guidelines, laws, regulations or executive orders, federal, state or local, pertaining to floodplains, wetlands or the future use of this Property.

13. GRANTEE, by acceptance of this Deed, covenants and agrees for itself, its successors and assigns, and every successor in interest to the Property herein

conveyed or any part thereof that it will comply with the requirements of (A) Title VI of the Civil Rights Act of 1964 (P.L. No. 88-352), 42 U.S.C. §2000d et seq.; (B) Title IX of the Education Amendments of 1972 (P.L. No. 92-318), 20 U.S.C. §1681 et seq.; (C) Section 504 of the Rehabilitation Act of 1973 (P.L. No. 93-112), 29 U.S.C. §794 et seq.; and all requirements imposed by or pursuant to the Regulations (34 C.F.R. Parts 12, 100, 104 and 106) issued pursuant to the Act and now in effect, to the end that, in accordance with said Acts and Regulations, no person in the UNITED STATES OF AMERICA shall, on the ground of race, color, national origin, sex, or handicap, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under the program and plan referred to in condition subsequent number 1 of Paragraph 6 above or under any other program or activity of the GRANTEE, its successors and assigns, to which such Acts and Regulations apply by reason of this conveyance. This covenant shall attach to and run with the land for so long as the Property is used for a purpose for which Federal assistance is hereby extended by GRANTOR or for another purpose involving the provision of similar services or benefits, and shall in any event, and without regard to technical classifications or designation, legal or otherwise, be binding to the fullest extent permitted by law and equity, for the benefit of, in favor of and enforceable by GRANTOR against GRANTEE, its successors and assigns, for the Property, or any part thereof. In the event of a breach of this covenant by GRANTEE or by its successors or assigns, GRANTOR, may, in addition to any right or remedy set forth in this agreement, avail itself of any remedy authorized by the violated statute or regulation.

14. In the event title to the Property or any part thereof is reverted to the UNITED STATES OF AMERICA for noncompliance or is voluntarily reconveyed in lieu of reverter, GRANTEE, its successors or assigns, shall at the option of GRANTOR, be responsible for and be required to reimburse the UNITED STATES OF AMERICA for the decreased value thereof that is not the result of reasonable wear and tear, an act of God, or alterations and conversions made by the GRANTEE and approved by the GRANTOR, to adapt the Property to the educational use for which the Property was transferred. GRANTEE shall, in addition thereto, reimburse GRANTOR for damage it may sustain as a result of such noncompliance, including but not limited to costs incurred to recover title to or possession of the Property.

15. GRANTEE may seek abrogation of the conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed by:

- a. Obtaining the advance written consent of the GRANTOR; and
- b. Payment to the UNITED STATES OF AMERICA of a sum of money equal to the fair market value of the property to be released from the conditions subsequent as of the effective date of the abrogation:
  - (1) multiplied by the percentage Public Benefit Allowance granted at the time of conveyance,
  - (2) divided by 360, and
  - (3) multiplied by the number of months, or any portion thereof, of the remaining period of restrictions to be abrogated.

16. GRANTEE, by acceptance of this Deed, further covenants and agrees for itself, its successors and assigns, that in the event the Property or any part or interest thereof is at any time within the period of 30 years from the date of this conveyance sold, leased or subleased, mortgaged, encumbered or otherwise transferred or disposed of or used for purposes other than those designated in condition subsequent 1 of Paragraph 6 above without the prior written consent of GRANTOR, all revenues therefrom and the reasonable value, as determined by GRANTOR, of any other benefits to GRANTEE deriving directly or indirectly from such sale, lease or sublease, mortgage, encumbrance, transfer, disposal or use, shall be considered to have been received and held in trust by GRANTEE for the UNITED STATES OF AMERICA and shall be subject to the direction and control of GRANTOR; but the provisions of this paragraph shall not impair or affect the rights reserved to GRANTOR under any other provision of this Deed.

17. GRANTEE, by the acceptance of this Deed, further covenants and agrees for itself, its successors and assigns, that at all times during the period that title to the Property is vested in GRANTEE subject to conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed, GRANTEE shall at its sole cost and expense keep and maintain the Property and the improvements thereon, including all buildings, structures and equipment at any time situate upon the Property, in good order, condition and repair, and free from any waste whatsoever.

18. GRANTEE, by acceptance of this Deed, covenants that, upon the recording by the UNITED STATES OF AMERICA of a Notice of Entry pursuant to Paragraph 8

above, all right, title and interest in and to the Property shall pass to and become the property of the UNITED STATES OF AMERICA, which shall have an immediate right to enter thereon, and the GRANTEE, its successors and assigns, shall immediately and quietly quit possession thereof and forfeit all right, title, and interest in and to the Property and in any and all of the tenements, hereditaments, and appurtenances thereunto belonging, conveying all right, title and interest conveyed to it in this Deed except for encumbrances authorized and approved by the GRANTOR in writing as provided in condition subsequent 2 of Paragraph 6 of this Deed.

19. GRANTEE shall protect GRANTOR's residual financial interest in the Property through insurance or other means. If the GRANTEE, its successors or assigns, shall cause the Property and/or any improvements thereon to be insured against loss, damage or destruction, or if the GRANTOR requires such insurance while the Property is subject to conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed, and any such loss, damage or destruction shall occur during the period GRANTEE holds title to the Property subject to conditions subsequent 1, 2, 3, and 4 set forth in Paragraph 6 of this Deed, said insurance and all monies payable to GRANTEE, its successors or assigns, shall be held in trust by the GRANTEE, its successors or assigns, and shall be promptly used by GRANTEE for the purpose of repairing and restoring the Property to its former condition or replacing it with equivalent or more suitable facilities; or, if not so used, shall be paid over to the Treasurer of the UNITED STATES OF AMERICA in an amount equal to the unamortized Public Benefit Allowance of the Property multiplied by the current fair market value of the improvements lost, damaged or destroyed. If the

Property is located in a floodplain, GRANTEE will, during the period it holds title subject to conditions subsequent 1, 2, 3, and 4 of Paragraph 6 of this Deed insure the Property and any machinery, equipment, fixtures, and furnishings contained therein against loss, damage, or destruction from flood, to the maximum limit of coverage made available with respect to the Property under §102 of the Flood Disaster Protection Act of 1973, 42 U.S.C. §4012a. Proceeds of such insurance will be used as set forth above.

20. GRANTEE further covenants to pay damages for any time period held over beyond the time period stated in a demand to quit possession of the Property at the fair market rental value plus reasonable attorney's fees and costs of the GRANTOR in securing the return of the Property.

21. GRANTEE agrees on behalf of itself, its successors and assigns that it/they shall comply with all applicable Federal, state and local laws, regulations, and standards that are or may become applicable to GRANTEE's activities on the transferred Property.

22. NOTICE & COVENANT REGARDING HAZARDOUS SUBSTANCE ACTIVITY.

Pursuant to 40 CFR 373.2 and Section 120(h)(3)(A)(i) of the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended (CERCLA)(42 U.S.C. 9620 (h)(3)(A)(i)), and based upon a complete search of agency files, the United States Grantor gives notice that no hazardous substances have been released or disposed of or stored for one year or more on the Property.

CERCLA Covenant. Grantor warrants that all remedial action necessary to protect human health and the environment has been taken before the date of this

conveyance. Grantor warrants that it shall take any additional response action found to be necessary after the date of this conveyance regarding hazardous substances located on the Property on the date of this conveyance.

- (1) This covenant shall not apply: (a) in any case in which Grantee, its successors or assigns, or any successor in interest to the Property or part thereof is a Potentially Responsible Party (PRP) with respect to the Property immediately prior to the date of this conveyance; or (b) to the extent that such additional response action or part thereof found to be necessary is the result of an act or failure to act of the Grantee, its successors or assigns, or any party in possession after the date of this conveyance that either: (i) results in a release or threatened release of a hazardous substance that was not located on the Property on the date of this conveyance; or (ii) causes or exacerbates the release or threatened release of a hazardous substance the existence and location of which was known and identified to the applicable regulatory authority as of the date of this conveyance.
- (2) In the event Grantee, its successors or assigns, seeks to have Grantor conduct any additional response action, and, as a condition precedent to Grantor incurring any additional cleanup obligation or related expenses, the Grantee, its successors or assigns, shall provide Grantor at least 45 days written notice of such a claim. In order for the 45-day period to commence, such notice must include credible evidence that:

(a) the associated contamination existed prior to the date of this conveyance; and

(b) the need to conduct any additional response action or part thereof was not the result of any act or failure to act by the Grantee, its successors or assigns, or any party in possession.

Reservation of Right of Access. Grantor reserves a right of access to all portions of the Property for environmental investigation, remediation or other corrective action. This reservation includes the right of access to and use of available utilities at reasonable cost to Grantor. These rights shall be exercisable in any case in which a remedial action, response action or corrective action is found to be necessary after the date of this conveyance, or in which access is necessary to carry out a remedial action, response action, or corrective action on adjoining property. Pursuant to this reservation, the United States of America, and its respective officers, agents, employees, contractors and subcontractors shall have the right (upon reasonable advance written notice to the record title owner) to enter upon the Property and conduct investigations and surveys, to include drilling, test-pitting, borings, data and records compilation and other activities related to environmental investigation, and to carry out remedial or removal actions as required or necessary, including but not limited to the installation and operation of monitoring wells, pumping wells, and treatment facilities. Any such entry, including such activities, responses or remedial actions, shall be coordinated with record title owner and shall be performed in a manner that minimizes interruption with activities of authorized occupants.

## 23. COVENANT AND INDEMNIFICATION REGARDING THE PRESENCE

### LEAD BASED PAINT

Grantee hereby acknowledges the required disclosure in accordance with the Residential Lead-Based Paint Hazard Reduction Act of 1992, 42 U.S.C. 4852d (Title X), of the presence of any known lead-based paint and/or lead-based paint hazards in target housing constructed prior to 1978 on the Property. The Property contains no improvements defined by Title X as target housing. However, in the event that any improvement on the Property are converted to residential use, the Grantee covenants and agrees that in its use and occupancy of such Property it will comply with 24 CFR 35 and 40 CFR 745 and all applicable Federal, State and local laws relating to lead-based paint; and that Grantor assumes no liability for damages for Property damage, personal injury illness, disability, or death, to Grantee, Its successors or assigns, or to any other person, including members of the general public, arising from or incident to the purchase, transportation, removal, handling, use disposition, or other activity causing or leading to contact of any kind whatsoever with lead-based paint on the Property described in this deed, whether Grantee, and its successors or assigns, have properly warned or failed properly to warn the individual(s) injured. Grantee further agrees to indemnify, defend and hold harmless the Grantor from any and all loss, judgment, claims, demands, expenses or damages, of whatever nature which might arise or be made against the United States of America, due to, or relating to the presence of lead-based paint hazard on the Property, any related abatement activities, or the disposal of any material from the abatement process.

Grantee further covenants and agrees that it will comply with all Federal, state, local, and any other applicable law regarding the lead-based paint hazards with respect to the Property.

24. COVENANT REGARDING ASBESTOS CONTAINING MATERIALS

- a. Grantee is warned that the Property may contain asbestos-containing materials.

Unprotected or unregulated exposures to asbestos in product manufacturing, shipyard, and building construction workplaces have been associated with asbestos-related diseases. Both the Occupational Safety and Health Administration (OSHA) and the Environmental Protection Agency (EPA) regulate asbestos because of the potential hazards associated with exposure to airborne asbestos fibers. Both OSHA and EPA have determined that such exposure increases the risk of asbestos-related diseases, which include certain cancers and which can result in disability or death.

- b. Grantee is invited, urged, and cautioned to inspect the Property and Grantee shall be deemed to have relied solely on their own judgment in assessing the overall condition of all or any portion of the Property including, without limitation, any asbestos hazards or concerns.

- c. No warranties either express or implied are given with regard to the condition of the Property including, without limitation, whether the Property does or does not contain asbestos or is or is not safe for a particular purpose.

- d. The Government assumes no liability for damages for personal injury, illness, disability or death, to the Purchaser, or to the Purchaser's successors, assigns, employees, invitees, licensees, or any other person subject to Purchaser's control or direction, or to any other person, including members of the general public, arising from or incident to the purchase, transportation, removal, handling, use, disposition, or other activity causing or leading to contact of any kind whatsoever with asbestos on the Property and/or whether the Grantee, its successors or assigns has or have properly warned or failed properly to warn the individual(s) injured.
- e. The Grantee further agrees that in its use and occupancy of the Property it will comply with all Federal, state, and local laws relating to asbestos.

25. All covenants, conditions subsequent and restrictions contained in this Deed shall run with the land and be binding upon GRANTEE, its successors and assigns, to all or any part of the Property. All rights and powers reserved to GRANTOR by the Deed may be exercised by any successor in function to GRANTOR, and all references to GRANTOR shall include its successor in function. All covenants and conditions subsequent contained herein are for the sole benefit of GRANTOR and may be modified or abrogated by it as provided in the Act.

VIII. SIGNATURES

TO INDICATE THEIR AGREEMENT to the provisions contained in this agreement, GRANTOR and GRANTEE have executed this document as of the date and year first above written.

UNITED STATES OF AMERICA OF AMERICA  
Acting by and through the  
Secretary of Education

GRANTOR:

By: \_\_\_\_\_  
John R. Tillery, Deputy Director  
Federal Real Property Assistance Program  
Office of Management  
U.S. Department of Education

GRANTOR ACKNOWLEDGMENT

STATE OF MARYLAND )

COUNTY OF CHARLES )

On this \_\_\_\_\_ day of January 2025, personally appeared before me, a Notary Public in and for the District of Columbia, John R. Tillery, Deputy Director, Federal Real Property Assistance Program in the Office of Management, U.S. Department of Education, acting for the UNITED STATES OF AMERICA and the Secretary of Education, known to me to be the same person whose name is subscribed to the foregoing instrument and acknowledged to me that he executed the same on the date hereof as his free and voluntary act and deed for the purposes and consideration therein expressed and with full authority and as the act and deed of the UNITED STATES OF AMERICA and the Secretary of Education.

IN WITNESS WHEREOF, I have set my hand and seal at the County of Charles on the day and year first above written.

\_\_\_\_\_  
Notary Public  
My Commission Expires: \_\_\_\_\_

### GRANTEE ACCEPTANCE

The GRANTEE hereby accepts this Quitclaim Deed and accepts and agrees to all the terms, covenants, conditions subsequent, and restrictions contained therein.

GRANTEE:

By: \_\_\_\_\_

{Insert Name}  
{Insert Title}  
{Insert Organization}

### GRANTEE ACKNOWLEDGMENT

COUNTY OF {Insert County} )  
STATE OF {Insert State} )

On this \_\_\_\_ day of **January, 2025**, personally appeared before me, a Notary Public in and for the State of {Insert State}, {Insert name}, {Insert Title}, to me known to be the same person whose name is subscribed to the foregoing instrument and acknowledged to me that {he/she} executed the same on the date hereof as {his/her} free and voluntary act and deed for the purposes and consideration therein expressed and with full authority and as the act and deed of {Insert Organization}.

IN WITNESS WHEREOF, I have set my hand and seal on the day and year first above written.

\_\_\_\_\_  
Notary Public  
My Commission Expires: \_\_\_\_\_



| Vendor                        | Total       | Account                          | Detail Line Description                                       |
|-------------------------------|-------------|----------------------------------|---------------------------------------------------------------|
| A Family Cab Inc              | \$3,280.00  | 1010000.4.3300.6478.75.320.00.20 | DCF                                                           |
| A Family Cab Inc              | \$12,535.00 | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| A Family Cab Inc              | \$2,212.50  | 1010000.4.3304.6480.75.320.00.20 | HMLS Att HPS                                                  |
| Abigail Huntress              | \$30.00     | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                        |
| Action Ambulance Service, Inc | \$1,800.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Action Ambulance Service, Inc | \$1,800.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Action Ambulance Service, Inc | \$1,440.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Action Ambulance Service, Inc | \$1,440.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Action Ambulance Service, Inc | \$1,440.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Action Ambulance Service, Inc | \$1,800.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Air Filter Sales              | -\$175.20   | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| Air Filter Sales              | \$286.04    | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| Air Filter Sales              | \$115.44    | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| Air Filter Sales              | \$13.92     | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| Air Filter Sales              | \$16.19     | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| Air Filter Sales              | \$36.50     | 1010000.4.4110.6582.74.451.00.10 | HVAC supplies for district                                    |
| AJs Services                  | \$396.00    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| AJs Services                  | \$396.00    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| AJs Services                  | \$495.00    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| AJs Services                  | \$222.50    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| AJs Services                  | \$178.00    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| AJs Services                  | \$178.00    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| ALIM&R Transportation LLC     | \$687.50    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| ALIM&R Transportation LLC     | \$550.00    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| ALIM&R Transportation LLC     | \$550.00    | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| ALIM&R Transportation LLC     | \$612.50    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| ALIM&R Transportation LLC     | \$490.00    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| ALIM&R Transportation LLC     | \$490.00    | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                  |
| Amazon Capital Services, INC. | \$11.98     | 1010000.4.1210.6560.32.310.00.10 | 2025 Monthly Planner - Monthly Calendar/Planner 2025, JAN     |
| Amazon Capital Services, INC. | \$8.80      | 1010000.4.1210.6560.32.310.00.10 | KANBIT Small Digital Travel Alarm Clock Battery Operated, Po  |
| Amazon Capital Services, INC. | \$11.87     | 1010000.4.1210.6560.32.310.00.10 | Received - ExcelMark Self-Inking Rubber Date Stamp - Compa    |
| Amazon Capital Services, INC. | \$5.99      | 1010000.4.1210.6560.32.310.00.10 | Ufmarine 120 Pcs Mini Binder Clips, Small Binder Clips, 15mm  |
| Amazon Capital Services, INC. | \$21.24     | 1010000.4.1450.6450.73.200.00.10 | Phizli HDMI Keystone Jack 4K, 20 Pack HDMI Keystone Insert I  |
| Amazon Capital Services, INC. | \$47.96     | 1010000.4.2210.6582.42.775.00.20 | 36 Pieces Paw Print Silicone Wristband Paw Print Rubber Brac  |
| Amazon Capital Services, INC. | \$53.94     | 1010000.4.2210.6582.42.775.00.20 | Door Pinch Guard and Door Slam Stopper 6pk. Use Safety Doc    |
| Amazon Capital Services, INC. | \$113.84    | 1010000.4.2210.6582.42.775.00.20 | MISSLO 35 Large Pockets Over The Door Shoe Organizer Sturd    |
| Amazon Capital Services, INC. | \$49.95     | 1010000.4.2210.6582.52.745.00.20 | Kanayu 15 Piece Lockdown Magnetic Strips for School Door Fr   |
| Amazon Capital Services, INC. | \$34.99     | 1010000.4.2210.6582.52.745.00.20 | Newhouse Lighting NHFL-WI-BK Torchiere William 71 inch Mo     |
| Amazon Capital Services, INC. | \$21.99     | 1010000.4.2210.6582.52.745.00.20 | SUNEE Desk Calendar 2024-2025 with Desktop Mat, 2025 Lar      |
| Amazon Capital Services, INC. | \$21.50     | 1010000.4.2210.6582.54.725.00.20 | Cash Box with Money Tray and Key Lock, Parrency Large Mon     |
| Amazon Capital Services, INC. | \$3,300.00  | 1010000.4.2210.6582.61.500.00.20 | Amazon Basics Multipurpose Copy Printer Paper, 8.5" x 11", 2  |
| Amazon Capital Services, INC. | \$26.35     | 1010000.4.2210.6582.61.500.00.20 | Amazon Basics Whiteboard Drywipe Magnetic with Pen Tray &     |
| Amazon Capital Services, INC. | \$30.98     | 1010000.4.2210.6582.61.500.00.20 | Custom Sign, Custom Sign for Business, Indoor/Outdoor use. 1  |
| Amazon Capital Services, INC. | \$23.08     | 1010000.4.2210.6582.64.762.00.20 | Amazon Basics Clear Thermal Laminating Plastic Paper Lamin    |
| Amazon Capital Services, INC. | \$15.94     | 1010000.4.2210.6582.64.762.00.20 | Amazon Basics Full-strip Metal Office Desktop Stapler, 20 She |
| Amazon Capital Services, INC. | \$11.78     | 1010000.4.2210.6582.64.762.00.20 | GREENCYCLE 3 Pack Compatible for Ptouch Label Maker Tape      |
| Amazon Capital Services, INC. | \$16.98     | 1010000.4.2210.6582.64.762.00.20 | SUNEE 12 Pack Steno Pads 6x9, Gregg Rule, 60 Sheets, 6 Asso   |
| Amazon Capital Services, INC. | \$77.70     | 1010000.4.2410.6595.42.775.00.20 | Brazilian Portuguese-English/English-Brazilian Portuguese Cor |
| Amazon Capital Services, INC. | \$63.70     | 1010000.4.2410.6595.42.775.00.20 | Creole-English/English-Creole (Caribbean) Concise Dictionary  |
| Amazon Capital Services, INC. | \$82.05     | 1010000.4.2410.6595.61.761.00.20 | Of Mice and Men                                               |
| Amazon Capital Services, INC. | \$83.10     | 1010000.4.2410.6595.61.761.00.20 | To Kill a Mockingbird                                         |
| Amazon Capital Services, INC. | \$22.62     | 1010000.4.2420.6545.61.570.00.20 | Mind Reader Foot Rest, Under Desk at Work, Ergonomic, Heig    |
| Amazon Capital Services, INC. | \$119.99    | 1010000.4.2420.6545.61.570.00.20 | Projector Screen and Stand,Towond 150 inch Indoor Outdoor     |
| Amazon Capital Services, INC. | \$69.49     | 1010000.4.2420.6545.61.570.00.20 | TMY Mini Projector, Upgraded Bluetooth Projector with Scree   |
| Amazon Capital Services, INC. | \$133.96    | 1010000.4.2420.6545.61.570.00.20 | Fixwal 6 Pack Table Cover, 6FT Spandex Table Cloth Fitted Red |
| Amazon Capital Services, INC. | \$731.88    | 1010000.4.2420.6545.61.570.00.20 | GINMAON Folding Table 6Ft, Portable Party Tables for Outdo    |

## HPS Combined Warrant EV20241213

|                               |            |                                  |                                                                  |
|-------------------------------|------------|----------------------------------|------------------------------------------------------------------|
| Amazon Capital Services, INC. | \$10.60    | 1010000.4.2420.6580.61.570.00.20 | Amazon Basics Heavy Weight Ruled Lined Index Cards, 300 Co       |
| Amazon Capital Services, INC. | \$8.98     | 1010000.4.2420.6580.61.570.00.20 | Ehanmu Self-Adhesive Clear Rubber Feet Tiny Bumpons 0.25"        |
| Amazon Capital Services, INC. | \$2.54     | 1010000.4.2420.6580.61.570.00.20 | Scotch Thermal Laminating Pouches,200 Pack Laminating She        |
| Amazon Capital Services, INC. | \$26.59    | 1010000.4.2420.6607.61.570.00.20 | BagDream Gift Bags Kraft Paper Bags 100Pcs 5.25x3x8 Inches       |
| Amazon Capital Services, INC. | \$28.99    | 1010000.4.2420.6607.61.570.00.20 | Poen Grand Opening Ribbon Cutting Ceremony Kit Grand Ope         |
| Amazon Capital Services, INC. | \$47.04    | 1010000.4.2430.6580.33.135.00.10 | Amazon Basics Ruled Lined Index Cards, 1000 count, 10 Pack       |
| Amazon Capital Services, INC. | \$19.86    | 1010000.4.2430.6580.33.135.00.10 | Amazon Basics Sandwich Storage Bags, 300 Count, Pack of 1        |
| Amazon Capital Services, INC. | \$19.32    | 1010000.4.2430.6580.33.135.00.10 | Amazon Basics Snack Storage Bags, 300 Count                      |
| Amazon Capital Services, INC. | \$19.16    | 1010000.4.2430.6580.33.135.00.10 | Amazon Brand - Happy Belly Distilled Vinegar, 128 fl oz (Pack    |
| Amazon Capital Services, INC. | \$21.29    | 1010000.4.2430.6580.33.135.00.10 | Iberia 100% Lemon Juice, 32 Ounce (Pack of 3)                    |
| Amazon Capital Services, INC. | \$205.50   | 1010000.4.2430.6580.33.135.00.10 | 3 Inch Educational Alnico Bar Magnet with North South Ident      |
| Amazon Capital Services, INC. | \$35.90    | 1010000.4.2430.6580.33.135.00.10 | 30 Ultra Bright Glow Sticks in Bulk - Multi Use Glowsticks for F |
| Amazon Capital Services, INC. | \$24.95    | 1010000.4.2430.6580.33.135.00.10 | 5-Pack Duct Tape, 90ft x 2in, Heavy Duty Silver, Flexible, No R  |
| Amazon Capital Services, INC. | \$6.86     | 1010000.4.2430.6580.33.135.00.10 | 50 Pieces Colored Dice, 6 Sided Dice for Board Games, 14mm       |
| Amazon Capital Services, INC. | \$83.12    | 1010000.4.2430.6580.33.135.00.10 | Aldon Innovating Science 0.04% Aqueous Bromothymol Blue,         |
| Amazon Capital Services, INC. | \$20.66    | 1010000.4.2430.6580.33.135.00.10 | Amazon Basics Reclosable Gallon Food Storage Bags, Stand &       |
| Amazon Capital Services, INC. | \$13.36    | 1010000.4.2430.6580.33.135.00.10 | Amazon Basics Sandwich Storage Bags, 300 Count, Pack of 1        |
| Amazon Capital Services, INC. | \$16.47    | 1010000.4.2430.6580.33.135.00.10 | Amazon Fresh, Corn Oil, 48 Fl Oz (Previously Happy Belly, Pac    |
| Amazon Capital Services, INC. | \$2.44     | 1010000.4.2430.6580.33.135.00.10 | Amazon Fresh, Garbanzo Beans Whole, 16 Oz                        |
| Amazon Capital Services, INC. | \$1.99     | 1010000.4.2430.6580.33.135.00.10 | Amazon Fresh, Lentils, Whole, 16 Oz                              |
| Amazon Capital Services, INC. | \$21.99    | 1010000.4.2430.6580.33.135.00.10 | Dealusy 360 Count Clear Plastic Spoons Disposable, BPA-Free,     |
| Amazon Capital Services, INC. | \$30.72    | 1010000.4.2430.6580.33.135.00.10 | Duncan Hines Creamy Vanilla Flavored Frosting, 16 OZ Can of      |
| Amazon Capital Services, INC. | \$11.91    | 1010000.4.2430.6580.33.135.00.10 | Eastern Feast - Large Lima Beans, 2 Lbs (907g)                   |
| Amazon Capital Services, INC. | \$29.81    | 1010000.4.2430.6580.33.135.00.10 | Elmer's Disappearing Purple School Glue Sticks, Washable, 22     |
| Amazon Capital Services, INC. | \$6.36     | 1010000.4.2430.6580.33.135.00.10 | FARAON Black Beans, 4 Pound                                      |
| Amazon Capital Services, INC. | \$82.53    | 1010000.4.2430.6580.33.135.00.10 | Food Coloring Liquid Set - 12 Vibrant Color Food Grade, Food     |
| Amazon Capital Services, INC. | \$19.95    | 1010000.4.2430.6580.33.135.00.10 | Greenview Fairway Formula Grass Seed Perennial Ryegrass Bl       |
| Amazon Capital Services, INC. | \$8.86     | 1010000.4.2430.6580.33.135.00.10 | Iberia Red Kidney Beans, 4 Lb.                                   |
| Amazon Capital Services, INC. | \$91.55    | 1010000.4.2430.6580.33.135.00.10 | Lichamp Masking Tape 10 Pack General Purpose Beige White         |
| Amazon Capital Services, INC. | \$15.99    | 1010000.4.2430.6580.33.135.00.10 | Miracle-Gro VB00008 2-Pack Potting Mix, 8 qt, colorless          |
| Amazon Capital Services, INC. | \$34.32    | 1010000.4.2430.6580.33.135.00.10 | Miracle-Gro Water Soluble All Purpose Plant Food, Fertilizer f   |
| Amazon Capital Services, INC. | \$207.92   | 1010000.4.2430.6580.33.135.00.10 | Munfix 500 Pack Uncoated Paper Plates 9 Inch, Everyday Disp      |
| Amazon Capital Services, INC. | \$23.99    | 1010000.4.2430.6580.33.135.00.10 | Paper Bowls 260 Packs, 12 OZ Disposable Paper Bowls Heavy        |
| Amazon Capital Services, INC. | \$7.99     | 1010000.4.2430.6580.33.135.00.10 | Play-Doh Bulk 10-Pack Case of Assorted Colors, Christmas Sto     |
| Amazon Capital Services, INC. | \$29.97    | 1010000.4.2430.6580.33.135.00.10 | Plieay 12PCS Bouncy Balls 3 Sizes Mixed Color, Bouncing Ball     |
| Amazon Capital Services, INC. | \$42.99    | 1010000.4.2430.6580.33.135.00.10 | Pure Life Distilled Water (1 Gallon Bottles - 2 Cases of 6 (12 G |
| Amazon Capital Services, INC. | \$21.78    | 1010000.4.2430.6580.33.135.00.10 | RAZCC 8 oz Paper Cups, 300 Pack 8oz Disposable Paper Coffee      |
| Amazon Capital Services, INC. | \$37.65    | 1010000.4.2430.6580.33.135.00.10 | SAKURRY Window Screen Replacement Kit, 48' x 99' Fiberglas       |
| Amazon Capital Services, INC. | \$15.19    | 1010000.4.2430.6580.33.135.00.10 | SPACECARE Magnetic Iron Powder Filings for Magnet Educatio       |
| Amazon Capital Services, INC. | \$66.50    | 1010000.4.2430.6580.33.135.00.10 | SURGICAL ONLINE Medical-Grade C512 Hz Tuning Fork - Fixed        |
| Amazon Capital Services, INC. | \$55.96    | 1010000.4.2430.6580.33.135.00.10 | TashiBox 100 Count - 16 Ounce Plastic Cups, Ice Coffee Cups T    |
| Amazon Capital Services, INC. | \$71.80    | 1010000.4.2430.6580.33.135.00.10 | The Original Slinky Walking Spring Toy, 2.75-inch Diameter M     |
| Amazon Capital Services, INC. | \$91.06    | 1010000.4.2430.6580.33.135.00.10 | Treela 24 Pack 39 Inches Wood Economy Meterstick Wood De         |
| Amazon Capital Services, INC. | \$12.99    | 1010000.4.2430.6580.33.135.00.10 | Wheatgrass Seeds   Non GMO   Grown in USA Wheat Grass S          |
| Amazon Capital Services, INC. | \$29.39    | 1010000.4.2430.6580.33.135.00.10 | White Tissue Paper 15"x20" 960 Pack, for Gifts, Games, Birthd    |
| Amazon Capital Services, INC. | \$15.99    | 1010000.4.2430.6580.42.775.00.20 | Fidget Sensory Toys for Kids: 26 Pack Textured Soft Worry Sto    |
| Amazon Capital Services, INC. | \$143.97   | 1010000.4.2430.6580.42.775.00.20 | Kanayu 6 Pcs Kids Ear Protection Noise Cancelling Earmuffs Bu    |
| Amazon Capital Services, INC. | \$172.68   | 1010000.4.2430.6580.43.710.00.20 | Crayola Bulk Colored Pencils for Kids (24pk), Back to School Su  |
| Amazon Capital Services, INC. | \$578.85   | 1010000.4.2430.6580.49.790.00.20 | Amazon Basics Multipurpose Copy Printer Paper, 8.5" x 11", 2     |
| Amazon Capital Services, INC. | \$11.57    | 1010000.4.2430.6580.52.745.00.20 | Oxford Filler Paper, 8 x 10-1/2 Inch Wide Ruled Paper, 3 Hole    |
| Amazon Capital Services, INC. | \$7.64     | 1010000.4.2430.6580.53.755.00.20 | Sharpie Permanent Markers, Chisel Tip Marker Set, Poster Ma      |
| Amazon Capital Services, INC. | \$43.74    | 1010000.4.2430.6580.53.755.00.20 | Avery Easy Peel Printable Address Labels with Sure Feed, 1" x    |
| Amazon Capital Services, INC. | \$13.61    | 1010000.4.2430.6580.53.755.00.20 | Plastic Desk Dividers for Students 4 Pack, Desk Privacy Panel -  |
| Amazon Capital Services, INC. | \$13.47    | 1010000.4.2430.6580.53.755.00.20 | Post-it Notes, 3x3 in, 18 Pads, America's #1 Favorite Sticky No  |
| Amazon Capital Services, INC. | \$71.52    | 1010000.4.2430.6580.53.755.00.20 | Quality Park 6 x 9 Clasp Envelopes, Clasp and Gummed Closur      |
| Amazon Capital Services, INC. | \$5.44     | 1010000.4.2430.6580.53.755.00.20 | Sharpie Permanent Markers Set, Quick Drying And Fade Resis       |
| Amazon Capital Services, INC. | \$3,344.08 | 1010000.4.2430.6580.53.755.00.20 | HP Printer Paper   8.5 x 11 Paper   Copy &Print 20 lb   1 Palle  |

## HPS Combined Warrant EV20241213

|                               |          |                                  |                                                                 |
|-------------------------------|----------|----------------------------------|-----------------------------------------------------------------|
| Amazon Capital Services, INC. | \$95.39  | 1010000.4.2430.6580.54.725.00.20 | Flipside Products 36" x 48" Project Boards for Presentations, 3 |
| Amazon Capital Services, INC. | \$5.86   | 1010000.4.2430.6580.54.725.00.20 | LiCB CR2032 3V Lithium Battery(10-Pack)                         |
| Amazon Capital Services, INC. | \$50.98  | 1010000.4.2430.6580.54.725.00.20 | Gujarati BD Word To Word Dictionary: Suitable For Exams (Gu     |
| Amazon Capital Services, INC. | \$12.11  | 1010000.4.2430.6580.64.761.00.20 | The Woodworker's Complete Shop Reference                        |
| Amazon Capital Services, INC. | \$9.96   | 1010000.4.2430.6580.64.761.00.20 | Amazon Basics Office Desk Tape Dispenser - 3-Pack               |
| Amazon Capital Services, INC. | \$51.40  | 1010000.4.2430.6580.64.761.00.20 | Amazon Basics Standard Stapler Staples, 1/4" Length, 50000 C    |
| Amazon Capital Services, INC. | \$17.11  | 1010000.4.2710.6582.71.155.00.20 | Universal UNV10504 Deluxe Colored Top 1/3-Cut Tabs Letter       |
| Amazon Capital Services, INC. | \$13.95  | 1010000.4.2710.6582.71.155.00.20 | COLOP Extra Small Size Self Inking Custom Text Stamp - Choos    |
| Amazon Capital Services, INC. | \$17.00  | 1010000.4.2710.6582.71.155.00.20 | Custom Signature Stamp - Personalized Insignia - Self-Inking -  |
| Amazon Capital Services, INC. | \$31.90  | 1010000.4.2710.6582.71.155.00.20 | Promot Self Inking 1 Line Custom Stamp - Personalized Name      |
| Amazon Capital Services, INC. | \$29.97  | 1010000.4.3200.6525.37.160.00.20 | MP MOZZPAK Vomit Bags – 24 Pack – 1000ml Emesis Bags – L        |
| Amazon Capital Services, INC. | \$84.98  | 1010000.4.3200.6525.37.160.00.20 | Silonn Ice Maker Countertop, 9 Cubes Ready in 6 Mins, 26lbs     |
| Amazon Capital Services, INC. | \$57.99  | 1010000.4.3200.6525.37.160.00.20 | Sportneer Camping Cot: 1200D Double Layer Oxford Foldable       |
| Amazon Capital Services, INC. | \$54.05  | 1010000.4.3200.6525.37.160.00.20 | Amazon Basics Cotton Balls, 600 Count (3 Packs of 200) (Prev    |
| Amazon Capital Services, INC. | \$72.15  | 1010000.4.3200.6525.37.160.00.20 | Motrin IB, Ibuprofen 200mg Tablets, Pain Reliever & Fever Re    |
| Amazon Capital Services, INC. | \$105.30 | 1010000.4.3200.6525.37.160.00.20 | Tylenol Children's Chewables with 160 mg Acetaminophen, P       |
| Amazon Capital Services, INC. | \$135.92 | 1010000.4.4110.6582.74.451.00.10 | Etekcity Infrared Thermometer Laser Temperature Gun 774, I      |
| Amazon Capital Services, INC. | \$29.99  | 1010000.4.4220.6450.74.448.00.10 | Office Chair Wheels casters 3 inch Silent Chair Wheels for Har  |
| Amazon Capital Services, INC. | \$390.99 | 1010000.4.4230.6450.74.185.00.10 | ZESUPER 12V 13500 lb Load Capacity Electric Winch Synthetic     |
| Amazon Capital Services, INC. | \$28.99  | 4241860.4.2415.6580.35.145.00.40 | FLYEVEA 2024 Latest Building Blocks 260-piece Large for Kids    |
| Amazon Capital Services, INC. | \$9.99   | 4241860.4.2415.6580.35.145.00.40 | 200 Sheets Origami Paper, 20x20 cm/8 Inch Origami Paper Do      |
| Amazon Capital Services, INC. | \$24.99  | 4241860.4.2415.6580.35.145.00.40 | 500 Sheets Construction Paper Assorted Colors Bulk School S     |
| Amazon Capital Services, INC. | \$154.36 | 4241860.4.2415.6580.35.145.00.40 | Amazon Basics Multipurpose Copy Printer Paper, 8.5" x 11", 2    |
| Amazon Capital Services, INC. | \$25.19  | 4241860.4.2415.6580.35.145.00.40 | Blue Summit Supplies 50 Two Pocket Folders with Prongs, De      |
| Amazon Capital Services, INC. | \$11.98  | 4241860.4.2415.6580.35.145.00.40 | Bostitch Office Personal Electric Pencil Sharpener, Powerful S  |
| Amazon Capital Services, INC. | \$16.99  | 4241860.4.2415.6580.35.145.00.40 | Darice 1000 Pcs Popsicle Stick, 4.5" Natural Wood Craft Sticks  |
| Amazon Capital Services, INC. | \$5.99   | 4241860.4.2415.6580.35.145.00.40 | Food Coloring Liquid Set, 18 Colors x 10ml Food Grade Food D    |
| Amazon Capital Services, INC. | \$10.99  | 4241860.4.2415.6580.35.145.00.40 | Gel Pens, 30 Pack Black Gel Pen Fine Point, Retractable Gel In  |
| Amazon Capital Services, INC. | \$34.98  | 4241860.4.2415.6580.35.145.00.40 | Madisi Crayon Bulk pack, Regular Size, 18 Colors, 900 Count     |
| Amazon Capital Services, INC. | \$12.48  | 4241860.4.2415.6580.35.145.00.40 | Mattel 4347154784 Uno Card Game 2 Pack, Red                     |
| Amazon Capital Services, INC. | \$26.10  | 4241860.4.2415.6580.35.145.00.40 | Mr. Sketch Scented Markers, Chisel Tip, Assorted Colors, 12 C   |
| Amazon Capital Services, INC. | \$65.72  | 4241860.4.2415.6580.35.145.00.40 | Post-it Easel Pad, 20 in x 23 in, White, 20 Sheets/Pad, 2 Pads/ |
| Amazon Capital Services, INC. | \$14.99  | 4241860.4.2415.6580.35.145.00.40 | Rainbow sprinkles by Medley Hills farm in Reusable Container    |
| Amazon Capital Services, INC. | \$23.99  | 4241860.4.2415.6580.35.145.00.40 | Satin Ice White Buttercream Frosting - 3lb - Pail               |
| Amazon Capital Services, INC. | \$10.99  | 4241860.4.2415.6580.35.145.00.40 | ULT-unite 120pcs Wooden Dominos Blocks Set, Kids Game Ed        |
| Amazon Capital Services, INC. | \$11.98  | 4241860.4.2415.6580.35.145.00.40 | V-Opitos Wood-Cased #2 HB Pencils, 50 Pack Pre-Sharpene         |
| Amazon Capital Services, INC. | \$32.99  | 4241860.4.2415.6580.35.145.00.40 | 1000+ PCS Party Favors for Kids, Fidget Toys Pack, Birthday G   |
| Amazon Capital Services, INC. | \$25.00  | 4241860.4.2415.6580.35.145.00.40 | AFMAT Electric Pencil Sharpener, Heavy Duty Classroom Penc      |
| Amazon Capital Services, INC. | \$10.90  | 4241860.4.2415.6580.35.145.00.40 | Amazon Basics Wood-Cased #2 Pencils, Pre-sharpened, HB Le       |
| Amazon Capital Services, INC. | \$11.95  | 4241860.4.2415.6580.35.145.00.40 | BIC Round Stic Xtra Life Ballpoint Ink Pens, Medium Point (1.0  |
| Amazon Capital Services, INC. | \$19.99  | 4241860.4.2415.6580.35.145.00.40 | GOANDO 150 PCS Large Charm Bracelet Making Kit Beads for        |
| Amazon Capital Services, INC. | \$26.99  | 4241860.4.2415.6580.35.145.00.40 | KEFF Canvas Boards for Painting - 9x12 24-Pack Bulk Canvas P    |
| Amazon Capital Services, INC. | \$30.99  | 4241860.4.2415.6580.35.145.00.40 | Lewtemi 27 Inch Large Inflatable Soccer Ball, 2 Pcs, PVC Mate   |
| Amazon Capital Services, INC. | \$29.92  | 4241860.4.2415.6580.35.145.00.40 | Sentosphere Just for Boys Bracelet Jewelry Creation Craft Set   |
| Amazon Capital Services, INC. | \$39.99  | 4241860.4.2415.6580.35.145.00.40 | Soucolor Art Supplies, 192-Pack Deluxe Art Set Drawing Painti   |
| Amazon Capital Services, INC. | \$47.98  | 4246450.4.3520.6582.36.000.07.10 | DUSKCOVE 8 PCS Plain Bib Aprons Bulk - Mixed Color Comme        |
| Amazon Capital Services, INC. | \$876.00 | 4248120.4.2430.6555.51.000.00.10 | Bose SoundLink Revolve (Series II) Portable Bluetooth Speake    |
| Amazon Capital Services, INC. | \$104.65 | 4248120.4.2430.6555.51.000.00.10 | Gemini Sound DJX-200 Black Professional DJ Headphones - Ov      |
| Amazon Capital Services, INC. | \$159.99 | 4252400.4.2430.6582.34.280.07.30 | Keurig K1500 Coffee Maker, 12.4"x10.3"x12.1", 2839.06 ml, B     |
| Amazon Capital Services, INC. | \$6.99   | 4252400.4.2430.6582.34.280.07.30 | RJ-Sport Tieless Elastic Shoe Laces - Heavy Duty No Tie Shoela  |
| Amazon Capital Services, INC. | \$13.98  | 4252400.4.2430.6582.34.280.07.30 | Sensory Chew Necklace by GNAWRISHING 10-Pack for Autisti        |
| Amazon Capital Services, INC. | \$34.95  | 4252400.4.2430.6582.34.280.07.30 | Sensory Chew Toys (3 Pack), Silicone Sensory Oral Motor Che     |
| Amazon Capital Services, INC. | \$25.63  | 4252400.4.2430.6582.34.280.07.30 | Wilbarger Therapy Brush, 6 Pack - Therapressure Brush for Oc    |
| Amazon Capital Services, INC. | \$6.99   | 4252400.4.2430.6582.34.280.07.30 | RJ-Sport Tieless Elastic Shoe Laces - Heavy Duty No Tie Shoela  |
| Amazon Capital Services, INC. | \$10.95  | 4252400.4.2430.6582.34.280.07.30 | Scotch Magic Tape, Invisible, Repair Christmas Cards and Use    |
| Amazon Capital Services, INC. | \$9.99   | 4252400.4.2430.6582.34.280.07.30 | Hemndic 4 Pack 40"x12" Cooling Towels, Soft Breathable Ice T    |
| Amazon Capital Services, INC. | \$16.99  | 4252400.4.2430.6582.34.280.07.30 | Baby Proofing Child Safety Locks (16 Pack) by Skyla Homes - T   |

## HPS Combined Warrant EV20241213

|                               |          |                                  |                                                                 |
|-------------------------------|----------|----------------------------------|-----------------------------------------------------------------|
| Amazon Capital Services, INC. | \$50.97  | 4252400.4.2430.6582.34.280.07.30 | Baby Proofing Child Safety Locks (16 Pack) by Skyla Homes - T   |
| Amazon Capital Services, INC. | \$15.79  | 4252549.4.3200.6650.37.000.05.20 | WHO MOVED MY CHEESE S.S.                                        |
| Amazon Capital Services, INC. | \$38.98  | 4252551.4.3200.6650.37.000.08.20 | Medication Carrying Case - Mini_Silver                          |
| Amazon Capital Services, INC. | \$37.98  | 4252620.4.2415.6582.34.280.07.30 | Duracell Coppertop AA Batteries with Power Boost Ingredient     |
| Amazon Capital Services, INC. | \$35.98  | 4252620.4.2415.6582.34.280.07.30 | Duracell Coppertop AAA Batteries with Power Boost Ingredient    |
| Amazon Capital Services, INC. | \$16.98  | 4252620.4.2415.6582.34.280.07.30 | Duracell Coppertop C Batteries, 8 Count Pack, C Battery with    |
| Amazon Capital Services, INC. | \$9.99   | 4252620.4.2415.6582.34.280.07.30 | WORKPRO 24 Inch Bungee Cord with Aluminum Alloy Hook, 4         |
| Amazon Capital Services, INC. | \$167.99 | 4252620.4.2415.6582.34.280.07.30 | Yizosh Metal Storage Cabinet with Lock - 72" Garage Storage     |
| Amazon Capital Services, INC. | \$429.90 | 4252620.4.2415.6582.34.280.07.30 | Dr.GreenPanda Medium 1000pcs Great Value Pack Clear Vinyl       |
| Amazon Capital Services, INC. | \$41.05  | 4253100.4.2430.6582.36.122.07.10 | BEAUTYPEAK Full Length Mirror with Stand, 56"x21" Floor Mi      |
| Amazon Capital Services, INC. | \$38.98  | 4332170.4.3510.6582.72.210.00.10 | Master Lock Black Set Your Own Combination Bike Lock, Meta      |
| Amazon Capital Services, INC. | \$312.56 | 4332200.4.3400.6620.76.000.00.10 | New Star Foodservice 50981 Restaurant-Grade Aluminum Piz        |
| Amazon Capital Services, INC. | \$108.92 | 4332200.4.3400.6620.76.000.00.10 | CALPALMY (2 Pack) 1/8" Thick Clear Acrylic Sheets - 12" x 16"   |
| Amazon Capital Services, INC. | \$21.66  | 4332200.4.3400.6620.76.000.00.10 | Gorilla Tough & Clear Double Sided Adhesive Mounting Tape;      |
| Amazon Capital Services, INC. | \$78.14  | 4332200.4.3400.6620.76.000.00.10 | New Star Foodservice 50981 Restaurant-Grade Aluminum Piz        |
| Amazon Capital Services, INC. | \$7.99   | 4332202.4.2430.6582.61.000.00.30 | 4-Piece Multi-Function Electronic Timer, Learning Manageme      |
| Amazon Capital Services, INC. | \$6.20   | 4332202.4.2430.6582.61.000.00.30 | 6 Pack Lanyard white Black roses and black one with moonLa      |
| Amazon Capital Services, INC. | \$41.95  | 4332202.4.2430.6582.61.000.00.30 | CAREGY 500 Pack Laminating Sheets,Thermal Laminating Pou        |
| Amazon Capital Services, INC. | \$25.99  | 4332202.4.2430.6582.61.000.00.30 | Fovths 36 Pieces Mini Christmas Stuffed Animals Christmas M     |
| Amazon Capital Services, INC. | \$9.99   | 4332202.4.2430.6582.61.000.00.30 | Outus 8 Pieces Key Lanyard ID Lanyards Neck Strap Key Chain     |
| Amazon Capital Services, INC. | \$8.79   | 4332202.4.2430.6582.61.000.00.30 | YOUOWO 5 Pack Lanyard with ID Badge Holder Horizontal for       |
| Amazon Capital Services, INC. | \$223.98 | 4471026.4.3520.6582.36.131.04.10 | CHANGSHENG 5-Tier Black Wire Shelves, 1750LBS Heavy Duty        |
| Amazon Capital Services, INC. | \$89.05  | 4471026.4.3520.6582.36.131.04.10 | Nazhura 72 Quart Plastic Storage Bin, Stackable and Nestable    |
| Amazon Capital Services, INC. | \$50.96  | 4471026.4.3520.6582.36.131.04.10 | Plano 4-Shelf Plastic Storage Shelves, 48" x 23" x 14", 200lb C |
| Amazon Capital Services, INC. | \$32.97  | 4471026.4.3520.6582.36.131.04.10 | 100-day Pantry: 100 Quick and Easy Gourmet Meals                |
| Amazon Capital Services, INC. | \$19.98  | 4471026.4.3520.6582.36.131.04.10 | 12PCS Fruit Cookie Cutters Set, ISZW Stainless Steel Metal Fru  |
| Amazon Capital Services, INC. | \$29.97  | 4471026.4.3520.6582.36.131.04.10 | Baketivity Kids Chef Hat and Apron Set for Boys & Girls - One   |
| Amazon Capital Services, INC. | \$89.95  | 4471026.4.3520.6582.36.131.04.10 | Everybody Eats                                                  |
| Amazon Capital Services, INC. | \$29.22  | 4471026.4.3520.6582.36.131.04.10 | Fabric Markers Permanent For Clothes, 24 Colors Fabric Pens     |
| Amazon Capital Services, INC. | \$26.97  | 4471026.4.3520.6582.36.131.04.10 | Kaishun Cheese Grater, Box Grater for Cheese Stainless steel    |
| Amazon Capital Services, INC. | \$16.99  | 4471026.4.3520.6582.36.131.04.10 | KEGOUU Oven Mitts and Pot Holders 6pcs Set, Kitchen Oven        |
| Amazon Capital Services, INC. | \$16.99  | 4471026.4.3520.6582.36.131.04.10 | KEGOUU Oven Mitts and Pot Holders 6pcs Set, Kitchen Oven        |
| Amazon Capital Services, INC. | \$5.66   | 4471026.4.3520.6582.36.131.04.10 | KEGOUU Oven Mitts and Pot Holders 6pcs Set, Kitchen Oven        |
| Amazon Capital Services, INC. | \$35.37  | 4471026.4.3520.6582.36.131.04.10 | Lulu and the Hunger Monster / Lulú y el Monstruo del Hambre     |
| Amazon Capital Services, INC. | \$44.94  | 4471026.4.3520.6582.36.131.04.10 | My Magical Foods - Get Picky Eaters to Choose Veggies and F     |
| Amazon Capital Services, INC. | \$18.84  | 4471026.4.3520.6582.36.131.04.10 | Safring Can Opener Manual, Handheld Strong Heavy Duty Sta       |
| Amazon Capital Services, INC. | \$52.62  | 4471026.4.3520.6582.36.131.04.10 | Saturday at the Food Pantry                                     |
| Amazon Capital Services, INC. | \$59.97  | 4471026.4.3520.6582.36.131.04.10 | Silicone Cooking Utensils Set - 446°F Heat Resistant Kitchen U  |
| Amazon Capital Services, INC. | \$21.99  | 4471026.4.3520.6582.36.131.04.10 | The Complete Baking Book for Young Chefs: 100+ Sweet and        |
| Amazon Capital Services, INC. | \$25.44  | 4471026.4.3520.6582.36.131.04.10 | TILUCK Measuring Cups & Spoons Set, Stackable Cups and Spo      |
| Amazon Capital Services, INC. | \$30.00  | 7001000.4.3520.6665.47.817.99.99 | Anlass Christmas Tablecloth 52x70 Inch, Heavyweight Jacquar     |
| Amazon Capital Services, INC. | \$13.99  | 7001000.4.3520.6665.47.817.99.99 | Double-Side 24 PCS Hanukkah Tree Ornaments Chanukah Orn         |
| Amazon Capital Services, INC. | \$9.99   | 7001000.4.3520.6665.47.817.99.99 | Iceyyyy 37 Pcs Miniature Resin Christmas Figurines-Tiny Figur   |
| Amazon Capital Services, INC. | \$13.49  | 7001000.4.3520.6665.47.817.99.99 | QAUYETM 48 Pcs Mini Christmas Figurines Miniature Boxes D       |
| Amazon Capital Services, INC. | \$14.65  | 7001000.4.3520.6665.47.817.99.99 | Crazy Aaron's Thinking Putty 4" Tin - Cosmic Star Dust - Multi- |
| Amazon Capital Services, INC. | \$10.98  | 7001000.4.3520.6665.47.817.99.99 | Creative Roots Mosaic Turtle DIY Stepping Stone Kit, Includes   |
| Amazon Capital Services, INC. | \$15.99  | 7001000.4.3520.6665.47.817.99.99 | faentwc Painting Toys for Kids 5-7 2 in 1 Dinosaur Arts Paintin |
| Amazon Capital Services, INC. | \$17.60  | 7001000.4.3520.6665.47.817.99.99 | JQEEYGV 5500pcs Clay Beads Bracelet Making Kit 24 Colors Fr     |
| Amazon Capital Services, INC. | \$14.95  | 7001000.4.3520.6665.47.817.99.99 | Klever Kits 16 Projects Gem Painting, Kids Diamond Gem Pain     |
| Amazon Capital Services, INC. | \$15.99  | 7001000.4.3520.6665.47.817.99.99 | LEGO Creator 3 in 1 Flatbed Truck with Helicopter Toy, Transf   |
| Amazon Capital Services, INC. | \$9.25   | 7001000.4.3520.6665.47.817.99.99 | LEGO Creator 3 in 1 Magical Unicorn Toy, Transforms from Ur     |
| Amazon Capital Services, INC. | \$14.93  | 7001000.4.3520.6665.47.817.99.99 | LEGO Creator 3 in 1 Mighty Dinosaur Toy, Transforms from T.     |
| Amazon Capital Services, INC. | \$23.95  | 7001000.4.3520.6665.47.817.99.99 | LEGO Super Mario Bowser's Muscle Car Expansion Set, Collec      |
| Amazon Capital Services, INC. | \$15.99  | 7001000.4.3520.6665.47.817.99.99 | LEGO Technic Monster Jam Monster Mutt Dalmatian, 2in1 Pu        |
| Amazon Capital Services, INC. | \$15.99  | 7001000.4.3520.6665.47.817.99.99 | LEGO Technic Off-Road Race Buggy Buildable Car Toy, Cool To     |
| Amazon Capital Services, INC. | \$9.97   | 7001000.4.3520.6665.47.817.99.99 | Made by Me Create Your Own Window Art                           |
| Amazon Capital Services, INC. | \$29.64  | 7001000.4.3520.6665.47.817.99.99 | NERF Vortex Aero Howler Foam Football - NERF Soft Vortex F      |

## HPS Combined Warrant EV20241213

|                                 |                |                                  |                                                                |
|---------------------------------|----------------|----------------------------------|----------------------------------------------------------------|
| Amazon Capital Services, INC.   | \$13.96        | 7001000.4.3520.6665.47.817.99.99 | Redtwo 5100 Clay Beads Bracelet Making Kit, Flat Preppy Bea    |
| Amazon Capital Services, INC.   | \$6.10         | 7001000.4.3520.6665.47.817.99.99 | Thinking Slime, Crunchy Avocado Clear Slime Kit, Scented DIY   |
| Amazon Capital Services, INC.   | \$10.99        | 7001000.4.3520.6665.47.899.99.99 | 100 Pcs Christmas Unfinished Wooden Snowflake Ornaments        |
| Amazon Capital Services, INC.   | \$20.99        | 7001000.4.3520.6665.47.899.99.99 | 12 Pack Christmas Tablecloth Bulk, Red White Green Disposab    |
| Amazon Capital Services, INC.   | \$15.99        | 7001000.4.3520.6665.47.899.99.99 | 24 Sets Christmas Snowman Craft Kits Winter Crafts DIY Chris   |
| Amazon Capital Services, INC.   | \$27.98        | 7001000.4.3520.6665.47.899.99.99 | CY2SIDE 60PCS Snowflake Color Scratch Cards Gift Set for Kids  |
| Amazon Capital Services, INC.   | \$36.54        | 7001000.4.3520.6665.47.899.99.99 | Rarlan Washable Markers Bulk, Markers for Kids, Bulk pack, 1   |
| Amazon Capital Services, INC.   | \$18.99        | 7001000.4.3520.6665.47.899.99.99 | Winlyn 24 Sets Christmas Craft Kits Winter Crafts DIY 3D Chris |
| AMEGO Inc                       | \$26,437.42    | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                        |
| Amergis Healthcare Staffing     | \$1,260.70     | 1010000.4.3200.6475.37.280.00.30 | Contract for 1:1 Nurse \$85.00/hourly rate Rakel Lopez         |
| Amergis Healthcare Staffing     | \$6,229.30     | 1010000.4.3200.6475.37.280.00.30 | Contract for 1:1 Nurse \$85.00/hourly rate Rakel Lopez         |
| Amergis Healthcare Staffing     | \$7,192.50     | 1010000.4.3200.6475.37.280.00.30 | Contract for 1:1 Nurse \$85.00/hourly rate Rakel Lopez         |
| Amergis Healthcare Staffing     | \$2,525.25     | 1010000.4.3200.6475.37.280.00.30 | Contract for 1:1 Nurse \$85.00/hourly rate Rakel Lopez         |
| American Arbitration Asso.      | \$375.00       | 1010000.4.1430.6440.31.255.00.10 | Legal Services                                                 |
| American Arbitration Asso.      | \$375.00       | 1010000.4.1430.6440.31.255.00.10 | Legal Services                                                 |
| American Arbitration Asso.      | \$375.00       | 1010000.4.1430.6440.31.255.00.10 | Legal Services                                                 |
| Amy Szarek                      | \$30.00        | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                         |
| Andrew Tarasuk                  | \$1,170.00     | 1010000.4.3510.6362.72.210.00.10 | MS Coaches-Officials (Non EE)                                  |
| Antrenou Multi-Services (A.M.   | \$300.00       | 1010000.4.3300.6478.75.320.00.20 | DCF                                                            |
| Antrenou Multi-Services (A.M.   | \$900.00       | 1010000.4.3300.6478.75.320.00.20 | DCF                                                            |
| Antrenou Multi-Services (A.M.   | \$2,123.00     | 1010000.4.3304.6480.75.320.00.20 | HMLS Att HPS                                                   |
| Antrenou Multi-Services (A.M.   | \$1,283.00     | 1010000.4.3304.6480.75.320.00.20 | HMLS Att HPS                                                   |
| Apple Computer Inc              | \$3,240.00     | 4252400.4.2430.6510.34.280.07.30 | Quote 2111911644 10 Ipad                                       |
| Aramco INC                      | \$117.26       | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| Aramco INC                      | \$3,393.48     | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| Aramco INC                      | \$153.62       | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| Aramco INC                      | \$1,077.93     | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| Aramco INC                      | \$41.30        | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| Aramco INC                      | \$179.95       | 1010000.4.4110.6582.74.125.00.10 | Cleaning supplies for district (FAC85)                         |
| ASCD                            | \$1,667.50     | 4241860.4.2356.6163.35.145.00.40 | Learning Unlimited: Strategies for Students with Limited or In |
| Barbara Gallagher               | \$1,200.00     | 4257161.4.2356.6100.41.000.03.30 | FY25 CPPI Sept-June Prof Dev                                   |
| Baystate Interpreters Inc       | \$723.75       | 1010000.4.3100.6425.35.145.40.00 | Translation Services                                           |
| Baystate Interpreters Inc       | \$292.17       | 1010000.4.3100.6425.35.145.40.00 | Translation Services                                           |
| Big Lu Transportation           | \$3,965.00     | 1010000.4.3304.6481.75.320.00.20 | HMLS Not Att HPS                                               |
| bigsigns.com                    | \$1,430.00     | 1010000.1.0550.5248.00.000.00.00 | 108"h x 360"w - Dura-Mesh Premium Banner, 35% Wind Pass        |
| Boston Aircontrols, Inc         | \$547.87       | 1010000.4.4110.6582.74.451.00.10 | HVAC parts and materials for district                          |
| Boston Aircontrols, Inc         | \$506.15       | 1010000.4.4110.6582.74.451.00.10 | HVAC parts and materials for district                          |
| Boston Aircontrols, Inc         | \$106.00       | 1010000.4.4110.6582.74.451.00.10 | HVAC parts and materials for district                          |
| Boston Aircontrols, Inc         | \$390.04       | 1010000.4.4110.6582.74.451.00.10 | HVAC parts and materials for district                          |
| Boston Univeristy               | \$100.00       | 4252551.4.3200.6612.37.000.07.20 | FY25 CSHS Meetings Oct 10, 2024, Dec 12, 2024, Feb 6, 2025,    |
| BOYS AND GIRLS CLUB OF GRE      | \$1,000.00     | 4253050.4.3520.6425.33.131.06.10 | Title I-Community Partnerships YMCA etc                        |
| Bradford Country Club           | \$750.00       | 1010000.4.3510.6540.72.115.00.10 | Imperial Hats                                                  |
| Bradford Country Club           | \$1,272.00     | 1010000.4.3510.6540.72.115.00.10 | Titleist Pro V1                                                |
| Brait Builders                  | \$6,268,651.09 | 3318725.1.0000.5001.00.000.00.00 | Consentino Building Expenditures                               |
| Brittany A Anzalone             | \$28.95        | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                         |
| Broco Oil Inc                   | \$291.97       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$399.79       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$390.16       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$198.79       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$455.62       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$478.44       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$415.62       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| Broco Oil Inc                   | \$385.83       | 1010000.4.4220.6450.74.418.00.10 | Oil delivery for generators                                    |
| BSN Sports                      | \$4,650.80     | 4332170.4.3510.6582.72.210.00.10 | Athletics (Middle School Intramurals)- Supplies                |
| Building Controls & Solutions I | \$350.07       | 1010000.4.4110.6582.74.451.00.10 | HVAC parts for district                                        |
| Cale Wood                       | \$77.59        | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                       |
| Chris' Farm Stand               | \$880.00       | 4544502.4.2430.6582.33.000.06.10 | Doug Flutie Autism Grant Supplies                              |

## HPS Combined Warrant EV20241213

|                                 |            |                                  |                                                        |
|---------------------------------|------------|----------------------------------|--------------------------------------------------------|
| Cintas Corporation              | \$72.31    | 1010000.4.4220.6450.74.185.00.10 | Dry mop cleaning/delivery for district (FAC111)        |
| Cintas Corporation              | \$72.31    | 1010000.4.4220.6450.74.185.00.10 | Dry mop cleaning/delivery for district (FAC111)        |
| City Gate Language Service      | \$941.76   | 4242400.4.2440.6425.34.280.05.30 | IEP Translations                                       |
| City Gate Language Service      | \$474.00   | 4242400.4.2440.6425.34.280.05.30 | IEP Translations                                       |
| Claire Patras                   | \$748.00   | 1010000.4.3300.6477.75.320.00.30 | Parent Reimbursement                                   |
| Coast Maintenance Supply Co.    | \$550.27   | 1010000.4.4220.6450.74.448.00.10 | Ice melt/spreaders                                     |
| Collabably LLC                  | \$900.00   | 1010000.4.2440.6425.63.771.00.30 | Contracted consulting services                         |
| Collaborative for Regional Ed S | \$6,446.00 | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                             |
| Collaborative for Regional Ed S | \$4,180.00 | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                             |
| Collaborative for Regional Ed S | \$4,080.00 | 1010000.4.9464.6485.34.280.00.30 | 2:1                                                    |
| Collaborative for Regional Ed S | \$7,590.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$4,080.00 | 1010000.4.9464.6485.34.280.00.30 | 1:1                                                    |
| Collaborative for Regional Ed S | \$4,230.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,960.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,540.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$4,230.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$7,590.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$7,590.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,540.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,540.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,960.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$4,080.00 | 1010000.4.9464.6485.34.280.00.30 | 1:1                                                    |
| Collaborative for Regional Ed S | \$4,230.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$4,230.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| Collaborative for Regional Ed S | \$6,540.00 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                |
| College Board.                  | \$4,885.92 | 1010000.4.2415.6425.61.171.00.20 | AP Testing / SAT / PSAT                                |
| Combustion Service Co of NE     | \$320.00   | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,665.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,138.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,200.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,260.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,310.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$2,440.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,120.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,256.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,256.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,206.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,268.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,416.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,268.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,268.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,520.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,416.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Combustion Service Co of NE     | \$1,405.00 | 1010000.4.4220.6450.74.430.00.10 | Boiler PM's and repairs (IFB011.22 contract)           |
| Commonwealth of Massachus       | \$300.00   | 1010000.4.4220.6450.74.430.00.10 | State boiler inspections                               |
| Continued.com                   | \$1,246.00 | 4252400.4.2110.6645.34.280.00.30 | OT CE School Membership                                |
| Continued.com                   | \$356.00   | 4252400.4.2110.6645.34.280.00.30 | PT CE School Membership                                |
| Custom Computer Specialists I   | \$1,968.00 | 1010000.4.1450.6450.73.200.00.10 | HPE Tech Care Essential ServiceCare                    |
| Custom Computer Specialists I   | \$587.46   | 1010000.4.4450.6450.73.200.00.10 | Cisco Smart Net total care Cisco Solution Support      |
| Custom Computer Specialists I   | \$8,928.00 | 1010000.4.4450.6450.73.200.00.10 | VMware by Broadcom vsphere Standard i - per one        |
| Cyber Communications Sales,     | \$255.00   | 1010000.4.4230.6555.74.185.00.10 | Radio maintenance and programming                      |
| D&P Swimming Pool Construc      | \$1,200.35 | 4332059.4.3510.6582.72.515.00.10 | Misc Pool Supplies & Services for FY25                 |
| D&P Swimming Pool Construc      | \$949.99   | 4332059.4.3510.6582.72.515.00.10 | Chem Feeder Peristaltic Pump 120V #5 Tube 3/8" Stenner |
| D&P Swimming Pool Construc      | \$595.00   | 4332059.4.3510.6582.72.515.00.10 | Service call to determine problem and install new pump |
| Danielle Marie Pilotte          | \$340.00   | 4252400.4.2440.6425.34.280.05.30 | HS 2024-2025 Music Therapy Services                    |
| Danielle Marie Pilotte          | \$1,120.00 | 4332053.4.2440.6425.63.771.00.30 | 2024-2025 Music Therapy Services                       |
| Daria Howard                    | \$399.00   | 1010000.4.2356.6125.32.312.87.10 | HEA Teacher Tuition Reimbursement                      |

## HPS Combined Warrant EV20241213

|                                |              |                                  |                                                               |
|--------------------------------|--------------|----------------------------------|---------------------------------------------------------------|
| David Lefcourt                 | \$540.00     | 1010000.4.3510.6362.72.210.00.10 | MS Coaches-Officials (Non EE)                                 |
| Delta Beckwith Elevator Comp   | \$570.00     | 1010000.4.4220.6470.74.406.00.10 | Elevator maintenance/inspections for district (IFB018.24)     |
| Delta Beckwith Elevator Comp   | \$915.00     | 1010000.4.4220.6470.74.406.00.10 | Elevator maintenance/inspections for district (IFB018.24)     |
| Devereux                       | \$11,770.66  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                       |
| Devereux                       | \$21,798.89  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                       |
| Diamond Mechanical, Inc        | \$580.00     | 1010000.4.4220.6450.74.427.00.10 | BMS maintenance for HS                                        |
| Diane DeAvila                  | \$19.08      | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                        |
| Dore & Whittier Architects Inc | \$161,511.35 | 3318725.1.0000.5001.00.000.00.00 | Consentino Building Expenditures                              |
| EdTech Solutions LLC           | \$6,750.00   | 4242400.4.2440.6510.34.280.05.30 | AT Evals / AAC services                                       |
| Educational Testing Services   | \$55.00      | 1010000.4.1420.6470.32.312.00.10 | Para Test                                                     |
| Eileen Spero                   | \$19.24      | 1010000.4.3200.6525.37.160.00.20 | First Aid/Health Supplies                                     |
| ELM Services                   | \$3,750.00   | 1010000.4.3510.6540.72.115.00.10 | Fall 2024 Soccer Field Lining: High School, Hunking, Bradford |
| EMISCA Swimming                | \$125.00     | 1010000.4.3510.6540.72.115.00.10 | Fall & Winter Swim Coaches Dues 2024-2025 Season              |
| Encore Data Products Inc       | \$52.69      | 4252400.4.2430.6582.34.280.07.30 | Quote QN9523 Headphones                                       |
| Evergreen Center Inc           | \$4,733.70   | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                       |
| Evergreen Center Inc           | \$26,183.10  | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                       |
| FHEG Northern Essex Commu      | \$8,656.96   | 1020000.4.2415.6425.61.172.00.20 | Books                                                         |
| FHEG Northern Essex Commu      | \$17,434.56  | 1020000.4.2415.6425.61.172.00.20 | Books                                                         |
| FHEG Northern Essex Commu      | \$164.99     | 1020000.4.2415.6425.61.172.00.20 | Books                                                         |
| FHEG Northern Essex Commu      | \$1,209.56   | 4254600.4.2415.6582.61.555.07.10 | FY25 Early College Access Supplies                            |
| FHEG Northern Essex Commu      | \$1,648.29   | 4254600.4.2415.6582.61.555.07.10 | FY25 Early College Access Supplies                            |
| FHEG Northern Essex Commu      | \$9,889.35   | 4254600.4.2415.6582.61.555.07.10 | FY25 Early College Access Supplies                            |
| Firehouse Center for the Arts  | \$346.00     | 7001000.4.3520.6665.52.808.99.99 | Hunking Grade 8/DC                                            |
| Flush LLC                      | \$134.61     | 1010000.4.3510.6540.72.115.00.10 | Toilets at HHS fields from 11/15/24 - 11/19/24                |
| Future Management Systems      | \$4,065.00   | 1010000.4.1210.6425.32.310.00.10 | Contracted Services-Supt Office                               |
| FW Webb Company                | \$671.00     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$927.63     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$227.87     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$26.72      | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$1,771.37   | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$100.11     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$760.51     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$65.08      | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| FW Webb Company                | \$183.18     | 1010000.4.4110.6582.74.457.00.10 | Plumbing supplies for district (FAC100)                       |
| Gayle Lynch                    | \$1,740.00   | 4242400.4.2430.6500.34.280.07.30 | Tutor-Direct services for BCA Students                        |
| Girls On The Run - Greater Bos | \$420.00     | 4332058.4.3520.6530.33.000.00.10 | After School Snack- Supplies (Food)                           |
| Girls On The Run - Greater Bos | \$595.00     | 4332058.4.3520.6530.33.000.00.10 | After School Snack- Supplies (Food)                           |
| Glenda Sanchez                 | \$765.00     | 1010000.4.3300.6477.75.320.00.30 | Parent Travel Reimbursement                                   |
| Glenda Sanchez                 | \$128.00     | 1010000.4.3300.6477.75.320.00.30 | Parent Travel Reimbursement                                   |
| Gone Green Electric Co., Inc   | \$1,006.45   | 1010000.4.3600.6425.65.000.00.10 | Cameras for district schools                                  |
| Gopher Sport                   | \$935.65     | 1010000.4.2430.6580.54.725.00.20 | Quote # QT182573                                              |
| Gordon College                 | \$1,050.00   | 4471015.4.2357.6425.52.000.06.10 | GRIT Hunking Mayors Grant-Contracted Services                 |
| Government Leasing and Finan   | \$36,207.67  | 1010000.1.0700.5925.00.000.00.00 | Energy Savings Lease City Pmt                                 |
| Government Leasing and Finan   | \$170,115.89 | 1010000.4.4130.6487.74.185.00.10 | Energy Savings Lease Pmt                                      |
| Grainger                       | \$105.90     | 1010000.4.4230.6555.74.185.00.10 | District equipment and supplies                               |
| Grainger                       | \$291.77     | 1010000.4.4230.6555.74.185.00.10 | District equipment and supplies                               |
| Grainger                       | \$89.20      | 1020000.4.2420.6450.61.570.00.20 | Extension cord reels for HS engineering room                  |
| Great Minds PBC                | \$234.49     | 4252400.4.2430.6582.34.280.07.30 | Quote 00415902 Grade 1 Wit and Wisdom                         |
| Gregory Orr                    | \$9,950.00   | 4242400.4.2440.6425.34.280.05.30 | spanish psych evaluations                                     |
| Gregory Orr                    | \$10,150.00  | 4242400.4.2440.6425.34.280.05.30 | spanish psych evaluations                                     |
| Happy Chef                     | \$460.18     | 4332200.4.3400.6683.76.000.00.10 | HHS: Cook's Chef coats                                        |
| Happy Wheels R Us LLC          | \$2,050.00   | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Happy Wheels R Us LLC          | \$1,640.00   | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Happy Wheels R Us LLC          | \$2,050.00   | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                    |
| Haverhill Historical Society   | \$212.00     | 7001000.4.3520.6665.45.899.99.99 | Buttonwoods Museum Gr 1 Field Trips November 14 and Nov       |
| Haverhill Print Cafe           | \$252.28     | 7001000.4.3520.6665.61.814.99.99 | Printed Programs for Drama                                    |
| Haverhill Taxi LLC             | \$17.50      | 4243050.4.3300.6678.43.700.09.10 | Other - Family Transportation Needs Bradford                  |

## HPS Combined Warrant EV20241213

|                                |             |                                  |                                                         |
|--------------------------------|-------------|----------------------------------|---------------------------------------------------------|
| Haverhill Taxi LLC             | \$7.00      | 4243050.4.3300.6678.52.700.09.10 | Other - Family Transportation Needs Hunking             |
| Haverhill Taxi LLC             | \$28.30     | 4243050.4.3300.6678.61.700.09.10 | Other - Family Transportation Needs HHS                 |
| Haverhill Water Department     | \$85.00     | 1010000.4.4220.6470.74.409.00.10 | Water Test                                              |
| Haverhill Water Department     | \$1,144.95  | 1010000.4.4220.6470.74.409.00.10 | Water Test                                              |
| Hayley McCarthy                | \$35.64     | 4252400.4.2356.6612.34.280.08.30 | SPED Allocation-Travel CORRECT CODE                     |
| HD Supply                      | \$156.57    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | -\$13.94    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$19.88     | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$136.10    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$28.68     | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$229.00    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$29.95     | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$270.30    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$110.92    | 1010000.1.0550.5248.00.000.00.00 | Misc Supplies                                           |
| HD Supply                      | \$27.96     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$1,335.60  | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$536.40    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$1,870.48  | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$27.12     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$552.00    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$975.76    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$70.51     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$55.82     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$203.20    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$12.97     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$458.00    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$268.20    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$53.21     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$1,150.14  | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$38.93     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$91.55     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$62.88     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | -\$62.88    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$1,242.74  | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$3,399.17  | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$118.00    | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$26.91     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$9.20      | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district (FAC105)                    |
| HD Supply                      | \$314.00    | 4471026.4.3520.6582.36.131.04.10 | Anna Jacques Beth Israel Food Pantry Supplies           |
| Hewlett-Packard Financial Serv | \$67,159.22 | 4253050.4.2453.6510.73.316.09.10 | 300 HP PC Lease                                         |
| High School Gymnastics Coach   | \$55.00     | 1010000.4.3510.6425.72.210.00.20 | Gymnastics Coaches Membership for 2024-2025 School Year |
| Hopeful Journeys Educational   | \$10,750.35 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Hopeful Journeys Educational   | \$10,750.35 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Hopeful Journeys Educational   | \$5,375.25  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Hopeful Journeys Educational   | \$10,750.35 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Hopeful Journeys Educational   | \$10,750.35 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Ideal Office Solutions LLC     | \$1,087.22  | 4252400.4.2430.6582.34.280.07.30 | Quote 45041-59022 partitions                            |
| Jaclyn Dowd                    | \$1,500.00  | 1010000.4.2800.6475.34.000.00.30 | Psych Evaluation                                        |
| Jaclyn Dowd                    | \$1,500.00  | 1010000.4.2800.6475.34.000.00.30 | Psych Evaluation                                        |
| Jaclyn Dowd                    | \$1,500.00  | 1010000.4.2800.6475.34.000.00.30 | Psych Evaluation                                        |
| Jaclyn Dowd                    | \$1,500.00  | 1010000.4.2800.6475.34.000.00.30 | Psych Evaluation                                        |
| Jennifer Evans                 | \$31.02     | 4252400.4.2356.6612.34.280.08.30 | SPED Allocation-Travel CORRECT CODE                     |
| Jessica Lee                    | \$60.10     | 4252400.4.2356.6612.34.280.08.30 | SPED Allocation-Travel CORRECT CODE                     |
| Jirehf Transportation          | \$10,197.00 | 1010000.4.3304.6481.75.320.00.20 | HMLS NOT ATT HPS                                        |
| Joe Warren & Son Co.           | \$753.54    | 4332200.4.3400.6641.76.000.00.10 | ABC; Milk cooler repair                                 |
| Joe Warren & Son Co.           | \$573.21    | 4332200.4.3400.6641.76.000.00.10 | HHS; oven repair                                        |
| John C Craven                  | \$714.62    | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                |

## HPS Combined Warrant EV20241213

|                               |                      |                                  |                                                                |
|-------------------------------|----------------------|----------------------------------|----------------------------------------------------------------|
| John DePolo                   | \$186.65             | 4332070.4.2430.6582.62.000.00.00 | HALT Donation- Supplies                                        |
| John Mele                     | \$90.00              | 1010000.4.3510.6362.72.210.00.10 | MS Coaches-Officials (Non EE)                                  |
| John Schaefer                 | \$201.86             | 4471015.4.3520.6582.52.000.07.10 | GRIT Hunking Mayors Grant Supplies. Other                      |
| Jordan Britton                | \$185.54             | 4251271.4.3520.6583.33.000.00.10 | FY25 Comp Health and PE 50k Travel                             |
| Juan E Jimenez                | \$88.39              | 4251271.4.3520.6583.33.000.00.10 | FY25 Comp Health and PE 50k Travel                             |
| Judge Rotenberg Educational C | \$14,292.90          | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                        |
| Judge Rotenberg Educational C | \$14,292.90          | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                        |
| JW Pepper & Son Inc           | \$5.99               | 1010000.4.2430.6580.61.761.00.20 | Encumbered for Band - Sheet Music D.Tsioropoulos               |
| Kabco                         | \$6,300.00           | 1010000.4.3300.6481.75.320.00.30 | Sped - OOD                                                     |
| Krista Lamontagne             | \$31.59              | 4246450.4.3520.6582.36.000.07.10 | 645 21st CCLC Continuation Supplies                            |
| Krista Lamontagne             | \$74.91              | 4332058.4.3520.6530.33.000.00.10 | After School Snack- Supplies (Food)                            |
| Lakeshore Equipment Compar    | -( <b>\$183.20</b> ) | 4252400.4.2430.6582.34.280.07.30 | 8% Discount Applied - Calming Colors® Easy-Clean Room Divi     |
| Lakeshore Equipment Compar    | \$2,290.00           | 4252400.4.2430.6582.34.280.07.30 | Calming Colors® Easy-Clean Room Divider Sea Blue               |
| Landmark School               | \$6,807.31           | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Landmark School               | \$3,600.00           | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Lauren Howell-Roberts         | \$165.00             | 1010000.4.2356.6125.32.312.87.10 | HEA Teacher Tuition Reimbursement                              |
| LessonPix                     | \$918.00             | 4252400.4.2430.6582.34.280.07.30 | Quote # 2024111125                                             |
| Leydi Diaz Breton             | \$40.34              | 4400099.4.3520.6580.61.000.00.10 | HHS GEM Supplies/Snacks                                        |
| Lisa Ackerman                 | \$30.00              | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                         |
| Lisa Hunt                     | \$15.00              | 1010000.4.2420.6607.61.570.00.20 | CTE Community Engagement                                       |
| Lori Curry                    | \$49.87              | 4471015.4.3520.6582.52.000.07.10 | GRIT Hunking Mayors Grant Supplies. Other                      |
| Lori Curry                    | \$732.52             | 4471015.4.3520.6582.52.000.07.10 | GRIT Hunking Mayors Grant Supplies. Other                      |
| Lucas Manthorn                | \$630.00             | 1010000.4.3510.6362.72.210.00.10 | MS Coaches-Officials (Non EE)                                  |
| Margaret Cottrell             | \$5,880.00           | 4242400.4.2430.6500.34.280.07.30 | Bradford Christian Academy-Direct services for students on I   |
| Marigold Montessori School    | \$26,602.00          | 4257161.4.2440.6425.41.792.05.30 | FY25 CPPI Mar Mon Sept-June Contracted Services                |
| Mary Johnston                 | \$7.00               | 1010000.4.2420.6607.61.570.00.20 | CTE Community Engagement                                       |
| Mass Insight Education and    | \$2,950.00           | 1010000.4.2415.6425.61.171.00.20 | Participation in MI Sustaining Partnership Program (SPP) For S |
| Massachusetts Track Coaches A | \$1,159.00           | 1010000.4.3510.6425.72.210.00.20 | Cross Country Entry Fees for FY25 School Year                  |
| Matthew Hooton                | \$185.54             | 4251271.4.3520.6583.33.000.00.10 | FY25 Comp Health and PE 50k Travel                             |
| Maximo Elis Baez              | \$399.00             | 1010000.4.3300.6477.75.320.00.30 | Parent Reimbursement                                           |
| Maximo Elis Baez              | \$457.00             | 1010000.4.3300.6477.75.320.00.30 | Parent Reimbursement                                           |
| Mayou Transportation          | \$2,750.00           | 1010000.4.3300.6478.75.320.00.20 | DCF                                                            |
| Mayou Transportation          | \$3,300.00           | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                     |
| Mayou Transportation          | \$1,250.00           | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                   |
| MB Tractor & Equipment        | \$810.29             | 1010000.4.4230.6555.74.185.00.10 | Equipment repair/maintenance for district (FAC116)             |
| McLean Hospital Corporation   | \$2,073.00           | 4252400.4.2440.6425.34.280.05.30 | Consulting services                                            |
| Meghan A DeLong               | \$638.62             | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                       |
| Meghan O'Brien                | \$53.73              | 4332058.4.3520.6530.33.000.00.10 | After School Snack- Supplies (Food)                            |
| Melissa Allen                 | \$395.10             | 7001000.4.3520.6665.61.814.99.99 | HHS Drama                                                      |
| Melmark Inc                   | \$10,144.00          | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Melmark Inc                   | \$10,144.00          | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Melmark Inc                   | \$10,144.00          | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Melmark Inc                   | \$15,457.28          | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                        |
| Melmark Inc                   | \$39,637.14          | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                        |
| Merrimac Heights Academy      | \$9,241.95           | 1020000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Michelle Merritt              | \$17.98              | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                         |
| Mike's Sunoco                 | \$30.00              | 1010000.4.4230.6450.74.185.00.10 | Vehicle maintenance/repair                                     |
| Milestones Inc                | \$14,504.70          | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                        |
| Minuteman Security & Life Saf | \$6,000.00           | 1010000.4.4225.6425.65.275.00.10 | Additional Sensors for SDS Enterprise Core (Educational Cust   |
| Minuteman Security & Life Saf | \$408.00             | 1010000.4.4225.6425.65.275.00.10 | Hunking Renewal SDS Annual License 2024-2025 SDS Enterpr       |
| Minuteman Security & Life Saf | \$178.00             | 1010000.4.4225.6425.65.275.00.10 | Project Management Services                                    |
| Miracle Farm Speech Therapy   | \$14,265.00          | 1010000.4.2320.6425.34.280.78.30 | SLP services                                                   |
| Morgan Brown & Joy LLP        | \$3,679.88           | 1010000.4.1430.6440.31.255.00.10 | Legal                                                          |
| Morgan Brown & Joy LLP        | \$1,647.00           | 1010000.4.1430.6440.31.255.00.10 | Legal                                                          |
| Mr. K's Auto School           | \$18,000.00          | 4471019.4.4230.6425.74.185.00.10 | Auto School Classes                                            |
| Msaphyrre Transportation      | \$1,549.50           | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                   |
| Msaphyrre Transportation      | \$1,262.50           | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                   |

## HPS Combined Warrant EV20241213

|                                 |              |                                  |                                                                  |
|---------------------------------|--------------|----------------------------------|------------------------------------------------------------------|
| Msaphyrre Transportation        | \$1,327.50   | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                     |
| Music Theatre International     | \$740.00     | 1010000.4.2430.6580.54.725.00.20 | musical rights                                                   |
| Musicians Friend Inc            | \$137.00     | 1010000.4.2430.6580.61.761.00.20 | Sound Percussion Labs Velocity Series Boom Cymbal Stand          |
| NASSP                           | \$385.00     | 7001000.4.3520.6665.52.899.99.99 | Hunking General Activity                                         |
| National Art Education Associa  | \$100.00     | 7001000.4.3520.6665.61.899.99.99 | HHS General Activity                                             |
| New England Coffee              | \$522.50     | 4332222.4.3400.6530.61.000.00.30 | Learning Cafe at City Hall Expense                               |
| New England Security Shredde    | \$50.00      | 4242400.4.2110.6582.34.280.00.30 | shredding - Rm 210                                               |
| New England Security Shredde    | \$25.00      | 4242400.4.2110.6582.34.280.00.30 | Shredding Special Ed @ HS                                        |
| Newburyport Public Schools      | \$5,148.00   | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                          |
| Newburyport Public Schools      | \$11,440.00  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                          |
| Northeast Behavioral Health C   | \$8,632.65   | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                          |
| Northeast Behavioral Health C   | \$9,995.70   | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                          |
| Northeast Electrical Distributo | \$134.17     | 1010000.4.4110.6582.74.454.00.10 | Electrical supplies for dsitric (FAC100)                         |
| Northeast Electrical Distributo | \$91.35      | 1010000.4.4110.6582.74.454.00.10 | Electrical supplies for dsitric (FAC100)                         |
| Northeast Electrical Distributo | -\$96.22     | 1010000.4.4110.6582.74.454.00.10 | Electrical supplies for dsitric (FAC100)                         |
| Northeast Electrical Distributo | \$419.96     | 1010000.4.4110.6582.74.454.00.10 | Electrical supplies for dsitric (FAC100)                         |
| Northeast Electrical Distributo | \$247.94     | 1010000.4.4110.6582.74.454.00.10 | Electrical supplies for dsitric (FAC100)                         |
| Northeast Rehab Hospital        | \$300.00     | 1010000.4.3510.6540.72.115.00.10 | FR & JV Football Games Trainer Coverage                          |
| Northern Essex Community Co     | \$7,500.00   | 4252400.4.2440.6425.34.280.05.30 | MAICEI - FALL 2024                                               |
| NRT Bus Inc                     | \$131.17     | 1010000.4.2415.6425.61.171.00.20 | Contracted Services - HHS                                        |
| NRT Bus Inc                     | \$131.17     | 1010000.4.2420.6622.61.570.00.20 | Field Trip- CTE NECC - Round trip                                |
| NRT Bus Inc                     | \$4,216.80   | 1010000.4.3300.6476.75.320.00.20 | Reg ED - Late Bus                                                |
| NRT Bus Inc                     | \$328.75     | 1010000.4.3300.6478.75.320.00.20 | DCF                                                              |
| NRT Bus Inc                     | \$8,446.68   | 1010000.4.3300.6479.75.320.00.20 | Reg Ed OOD - Phoenix Academy                                     |
| NRT Bus Inc                     | \$1,875.00   | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$3,672.27   | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$249,270.72 | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$131.17     | 1010000.4.3300.6480.75.320.00.20 | REG ED - IN District / Hillview                                  |
| NRT Bus Inc                     | \$393.51     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$393.51     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$524.68     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$655.85     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$393.51     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$262.34     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$262.34     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$131.17     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$393.51     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$262.34     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$262.34     | 1010000.4.3300.6480.75.320.00.20 | Big Bus - Reg Ed In District                                     |
| NRT Bus Inc                     | \$1,013.04   | 1010000.4.3300.6480.75.320.00.30 | Sped In - Mini Bus                                               |
| NRT Bus Inc                     | \$140,302.80 | 1010000.4.3300.6480.75.320.00.30 | Sped In - Mini Bus                                               |
| NRT Bus Inc                     | \$9,329.50   | 1010000.4.3304.6481.75.320.00.20 | HMLS NOT HPS                                                     |
| NRT Bus Inc                     | \$10,743.05  | 1010000.4.3510.6483.72.115.00.10 | Athletics Transportation for the 2024-2025 school year           |
| NRT Bus Inc                     | \$262.34     | 1010000.4.3520.6474.61.195.00.20 | Trip# 110433 - 10/25/24 HHS (Band) to Trinity Stadium Round      |
| NRT Bus Inc                     | \$5,191.83   | 4254600.4.3300.6678.61.555.09.10 | FY25 Early College Transportation                                |
| NRT Bus Inc                     | \$500.16     | 4400099.4.3520.6622.61.000.00.10 | Trip# 111138 Round Trip - HHS to Massachusetts State House       |
| NRT Bus Inc                     | \$373.38     | 4471015.4.3300.6678.52.000.09.10 | GRIT Hunking Mayors Grant Transportation                         |
| Nuts & Bolts Educational Tuto   | \$300.00     | 4242400.4.2440.6425.34.280.05.30 | O-G Associate Observation                                        |
| Ockers Company                  | \$5,000.00   | 1010000.4.4220.6425.61.520.00.20 | (MA State Contract OFF50) Quote 005608                           |
| Ockers Company                  | \$63,554.19  | 1010000.4.4450.6450.73.200.00.10 | Ockers Technology Tier 3 Engineer labor                          |
| Ockers Company                  | \$5,000.00   | 3322763.2.0300.5850.00.000.00.00 | Labor only to install integrated audio visual in Mods at Whittie |
| Ockers Company                  | \$1,797.00   | 4242400.4.2110.6582.34.280.00.30 | Quote # 006880 Touchview X3 with CB One for Pentucket La         |
| Ockers Company                  | \$400.00     | 4243050.4.2453.6510.73.316.00.10 | MA STATE Contract TC68, OFF50, ITC71 Quote 7135                  |
| Ockers Company                  | \$1,100.00   | 4261001.4.2415.6582.61.570.07.10 | Ockers Classroom Audio Visual Installation Labor: Ockers Cer     |
| Oscar Mendoza                   | \$115.14     | 1010000.4.2430.6530.62.770.00.30 | Groceries                                                        |
| Pamela Scherbak                 | \$146.49     | 4421050.4.3520.6600.42.775.00.20 | SH Mt Washington Fantini Expenses                                |
| Pediatric Healthcare LLC        | \$8,778.75   | 1010000.4.3200.6475.37.280.00.30 | 1:1 nursing                                                      |

## HPS Combined Warrant EV20241213

|                                |            |                                  |                                                              |
|--------------------------------|------------|----------------------------------|--------------------------------------------------------------|
| Pest-End Exterminators         | \$225.00   | 1010000.4.4220.6450.74.433.00.10 | Pest services for the district (FAC92)                       |
| Pest-End Exterminators         | \$200.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$150.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$150.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$150.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$130.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$1,000.00 | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$350.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$130.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$350.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$130.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$100.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$350.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$98.25    | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$150.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$350.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$150.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$200.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$250.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$100.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Pest-End Exterminators         | \$100.00   | 4332200.4.3400.6425.76.000.00.10 | District Wide                                                |
| Phonak Hearing Systems         | \$145.00   | 4252400.4.2430.6582.34.280.07.30 | Quote 5120232696 Service plan for Roger Easy Pen             |
| Phonak Hearing Systems         | \$186.67   | 4252400.4.2430.6582.34.280.07.30 | Quote 5120232697 Service plan for Roger Touchscreen Mic      |
| Pilgrim Area Collaborative     | \$8,027.88 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                      |
| Pilgrim Area Collaborative     | \$5,734.20 | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                      |
| Pitney Bowes                   | \$481.05   | 1010000.4.1210.6425.32.310.00.10 | Monthly Lease                                                |
| P's Transportation             | \$320.00   | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                 |
| P's Transportation             | \$400.00   | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                 |
| P's Transportation             | \$240.00   | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                 |
| P's Transportation             | \$320.00   | 1010000.4.3304.6480.75.320.00.20 | HMLS ATT HPS                                                 |
| Psychological Consulting Servi | \$330.00   | 4252400.4.2440.6425.34.280.05.30 | Consulting                                                   |
| Psychological Consulting Servi | \$2,557.50 | 4252400.4.2440.6425.34.280.05.30 | Consulting                                                   |
| Ralph Wolfendale               | \$77.59    | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                     |
| Raymond Electric Service Inc   | \$1,921.00 | 1010000.4.4230.6555.74.185.00.10 | Pump repairs for district                                    |
| Reem Mikhael                   | \$29.82    | 4243050.4.6200.6600.48.700.09.10 | Other - Family Engagement Tilton Lower                       |
| Ref Reps                       | -\$50.00   | 1010000.4.3510.6580.72.210.00.20 | 10% Discount                                                 |
| Ref Reps                       | \$500.00   | 1010000.4.3510.6580.72.210.00.20 | RefReps OES Seat Licenses - includes one RefReps Education C |
| Research for Better Teaching   | \$1,510.00 | 4251400.4.2358.6425.33.000.06.10 | Consulting                                                   |
| RFK Community Allieance        | \$7,919.70 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                      |
| Richard Poor                   | \$420.00   | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                     |
| Richard Poor                   | \$111.94   | 7001000.4.3520.6665.54.855.99.99 | Consentino Climate                                           |
| Riddell/All American           | \$138.05   | 1010000.4.3510.6540.72.115.00.10 | Helmet Decal, Award 1" Stock, 1 Color Custom                 |
| Riddell/All American           | \$658.06   | 1010000.4.3510.6540.72.115.00.10 | Football Helmet Decals                                       |
| Rooter-Man / Daigle Enterpris  | \$330.00   | 1010000.4.4220.6450.74.439.00.10 | Plumbing repairs for district                                |
| Rooter-Man / Daigle Enterpris  | \$360.75   | 1010000.4.4220.6450.74.439.00.10 | Plumbing repairs for district                                |
| Sarah Lafontaine               | \$150.00   | 1010000.4.2430.6580.61.761.00.20 | Encumbered Funds - Piano Accompanist (Winter & spring Cor    |
| Scherbon Consolidated Inc      | \$256.50   | 1010000.4.4220.6450.74.418.00.10 | Generator repairs/emergency calls                            |
| Scholastic Book Clubs          | \$7,790.43 | 7001000.4.3520.6665.52.811.99.99 | Hunking Bookfair                                             |
| Scholastic Magazines           | \$382.84   | 1010000.4.2430.6580.43.710.00.20 | Let's Find Out Digital                                       |

## HPS Combined Warrant EV20241213

|                                |             |                                  |                                                             |
|--------------------------------|-------------|----------------------------------|-------------------------------------------------------------|
| School Health                  | \$13.98     | 1010000.4.3200.6525.37.160.00.20 | Childrens liquid tylenol dye free                           |
| School Mart                    | \$430.31    | 1010000.4.2430.6580.64.761.00.20 | Texas Instrument TI-30X IIS Teacher Kit Pack of 10          |
| School Specialty LLC           | \$72.10     | 1010000.4.2430.6580.33.135.00.10 | Art Supplies For Pen Lake                                   |
| School Specialty LLC           | \$192.38    | 1010000.4.2430.6580.33.135.00.10 | K-8 Science Supplies                                        |
| School Specialty LLC           | \$677.67    | 1010000.4.2430.6580.33.135.00.10 | Art Supplies For Pen Lake                                   |
| School Specialty LLC           | \$77.96     | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, bright blue                                 |
| School Specialty LLC           | \$224.98    | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, china white                                 |
| School Specialty LLC           | \$155.92    | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, flame red                                   |
| School Specialty LLC           | \$224.98    | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, jet black                                   |
| School Specialty LLC           | \$38.98     | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, King's blue                                 |
| School Specialty LLC           | \$77.96     | 1010000.4.2430.6580.51.795.00.20 | Sax underglaze, Regal purple                                |
| SEEM Collaborative             | \$7,106.00  | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                     |
| SEEM Collaborative             | \$7,106.00  | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                     |
| SEEM Collaborative             | \$7,106.00  | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                     |
| Shaheen Bros Inc               | \$549.98    | 4332201.4.3400.6530.61.000.00.30 | Special Needs Cafe' Food Supplies                           |
| Shaquana Jackson               | \$366.00    | 1010000.4.3300.6477.75.320.00.30 | Parent Travel Reimbursement                                 |
| Shaquana Jackson               | \$333.00    | 1010000.4.3300.6477.75.320.00.30 | Parent Travel Reimbursement                                 |
| Shoe City Hardware             | \$43.38     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$26.18     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$25.92     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$40.64     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$23.59     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$28.48     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$13.98     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$16.57     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$72.88     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$25.36     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$25.76     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$6.37      | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shoe City Hardware             | \$15.96     | 1010000.4.4110.6582.74.125.00.10 | Supplies/tools for district                                 |
| Shore Educational Collaborativ | \$7,159.50  | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                     |
| SOS Security Systems           | \$624.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$416.64    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$576.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$552.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$552.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$552.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$600.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| SOS Security Systems           | \$552.00    | 1010000.4.4225.6425.65.275.00.10 | Maintenance/repairs to security alarms                      |
| Southpaw Enterprises Inc       | \$63.00     | 4252400.4.2430.6582.34.280.07.30 | Steamroller replacement bands (set of 10)                   |
| Spectrum ABA LLC               | \$500.00    | 4252400.4.2440.6425.34.280.05.30 | ABA ervices                                                 |
| Spectrum ABA LLC               | \$500.00    | 4252400.4.2440.6425.34.280.05.30 | ABA ervices                                                 |
| St Gabriel Parish              | \$92,466.75 | 1010000.4.7200.6455.64.762.00.20 | Lease Gateway                                               |
| Staples Inc                    | -\$428.86   | 1010000.4.2430.6580.45.735.00.20 | Smead Ultracolor Top-Load Envelopes, Letter, 1 1/2 Expansio |
| Staples Inc                    | \$263.18    | 1010000.4.2430.6580.47.765.00.20 | Laminating Film Rolls                                       |
| Staples Inc                    | \$1,519.60  | 1010000.4.2430.6580.54.725.00.20 | Pallet of paper                                             |
| Staples Inc                    | \$1,519.60  | 1010000.4.2430.6580.54.725.00.20 | pallet of paper                                             |
| Staples Inc                    | \$19.46     | 4252620.4.2415.6582.34.280.07.30 | Cable ties backpacks                                        |

## HPS Combined Warrant EV20241213

|                                     |             |                                  |                                                         |
|-------------------------------------|-------------|----------------------------------|---------------------------------------------------------|
| Staples Inc                         | \$40.00     | 4252620.4.2415.6582.34.280.07.30 | Avery labels                                            |
| Staples Inc                         | \$20.07     | 4252620.4.2415.6582.34.280.07.30 | staplers                                                |
| Staples Inc                         | \$7.20      | 4252620.4.2415.6582.34.280.07.30 | Tape Dispenser                                          |
| Staples Inc                         | \$18.75     | 4252620.4.2415.6582.34.280.07.30 | green construction paper                                |
| Staples Inc                         | \$18.28     | 4252620.4.2415.6582.34.280.07.30 | brown construction paper                                |
| Staples Inc                         | \$23.20     | 4252620.4.2415.6582.34.280.07.30 | Red Construction Paper                                  |
| Stericycle                          | \$135.98    | 1010000.4.1410.6425.32.310.00.10 | Shredding                                               |
| Stericycle                          | \$115.43    | 1010000.4.3100.6425.36.120.00.10 | Registration - Shredding                                |
| Stetson School                      | \$3,579.12  | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                 |
| Stetson School                      | \$11,209.60 | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                 |
| Stewart Electrical Contracting      | \$640.00    | 1010000.4.4220.6470.74.400.00.10 | Fire alarm services/inspections for district            |
| Stewart Electrical Contracting      | \$3,734.00  | 1010000.4.4220.6470.74.400.00.10 | Fire alarm services/inspections for district            |
| Stewart Electrical Contracting      | \$1,093.00  | 1010000.4.4220.6470.74.400.00.10 | Fire alarm services/inspections for district            |
| Stoneman Chandler & Miller          | \$7,500.00  | 1010000.4.1430.6440.31.255.00.10 | 2024-2025 services                                      |
| Stoneman Chandler & Miller          | \$2,880.00  | 1010000.4.1430.6440.31.255.00.10 | 2024-2025 services                                      |
| Susan Martel                        | \$97.95     | 4252400.4.2356.6612.34.280.08.30 | SPED Allocation-Travel CORRECT CODE                     |
| The Academy                         | \$310.00    | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Academy                         | \$2,112.50  | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Academy                         | \$465.00    | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Academy                         | \$2,596.25  | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Academy                         | \$162.50    | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Academy                         | \$1,743.75  | 4242400.4.2440.6425.34.280.05.30 | Consultation services                                   |
| The Analytics Platform              | \$900.00    | 1010000.4.1450.6450.73.200.00.10 | Analytical Service Contract SY 2024/2025                |
| The Durkin Company                  | \$520.87    | 1010000.4.4230.6555.74.185.00.10 | Equipment repair/ice melt (FAC118)                      |
| The Durkin Company                  | \$520.87    | 1010000.4.4230.6555.74.185.00.10 | Equipment repair/ice melt (FAC118)                      |
| The Durkin Company                  | \$825.00    | 1010000.4.4230.6555.74.185.00.10 | Equipment repair/ice melt (FAC118)                      |
| The Learning Center for the Deaf    | \$6,807.31  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| The Learning Center for the Deaf    | \$21,027.78 | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| The Master Teacher                  | \$9,668.00  | 4242740.4.2305.6130.34.000.04.30 | Paraeducator training program 225 lincenses             |
| The Metro Group Inc                 | \$466.00    | 1010000.4.4220.6450.74.424.00.10 | Water treatment PM's for district (FAC106)              |
| The Metro Group Inc                 | \$918.00    | 1010000.4.4220.6450.74.424.00.10 | Water treatment PM's for district (FAC106)              |
| The Metro Group Inc                 | \$100.00    | 1010000.4.4220.6450.74.424.00.10 | Water treatment PM's for district (FAC106)              |
| The New England Center for Children | \$37,428.00 | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                 |
| The New England Center for Children | \$6,886.20  | 4242400.4.2440.6510.34.280.05.30 | NECC-ACE                                                |
| The Sonata Center                   | \$489.00    | 4242400.4.2440.6510.34.280.05.30 | Music Therapy                                           |
| The Sonata Center                   | \$815.00    | 4242400.4.2440.6510.34.280.05.30 | Music Therapy                                           |
| The Successful Student              | \$1,820.00  | 4242400.4.2430.6500.34.280.07.30 | Direct services for BCA students with IEPs              |
| Theodore S Kempinski                | \$714.62    | 1010000.4.2356.6123.33.215.00.20 | Professional Development                                |
| Thomas Kotosky                      | \$173.50    | 4251271.4.2325.6300.33.000.00.10 | FY25 Comp Health and PE 50k Prof Dev Stipend            |
| Thomas Kotosky                      | \$185.54    | 4251271.4.3520.6583.33.000.00.10 | FY25 Comp Health and PE 50k Travel                      |
| Tiffany Mosho                       | \$26.48     | 7001000.4.3520.6665.54.855.99.99 | Consentino Climate                                      |
| Timeline Music                      | \$670.00    | 4231190.4.2430.6580.33.135.00.10 | Equipment Repair Bal of Po from May 2024                |
| Toshiba Business Solutions          | \$1,290.00  | 1010000.4.2430.6580.52.745.00.20 | Black Toner                                             |
| Toshiba Business Solutions          | \$645.00    | 1010000.4.2430.6580.52.745.00.20 | Black Toner                                             |
| Toshiba Financial Services          | \$254.00    | 1010000.4.2420.6413.61.500.00.20 | Contract# 900-0267371-000 Copier Leases Customer# 20003 |
| Town of North Andover               | \$6,120.00  | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                 |
| Transfinder Corporation             | \$7,450.00  | 1010000.4.3300.6425.75.320.00.10 | Annual Tech Support & Upgrade                           |
| TriMark United East                 | \$295.80    | 4332200.4.3400.6620.76.000.00.10 | Walnut: Assortment of Smallwares                        |
| TriMark United East                 | \$77.65     | 4332200.4.3400.6620.76.000.00.10 | Assortment of smallwares                                |
| TriMark United East                 | \$128.45    | 4332200.4.3400.6620.76.000.00.10 | Whittier: Assortment of smallwares                      |
| TriMark United East                 | \$1,277.75  | 4332200.4.3400.6620.76.000.00.10 | Walnut: Assortment of Smallwares                        |
| TriMark United East                 | \$239.64    | 4332200.4.3400.6620.76.000.00.10 | Bradford: Smallwares assortment                         |
| TriMark United East                 | \$1,185.43  | 4332200.4.3400.6620.76.000.00.10 | Hunking: work table                                     |
| TriMark United East                 | \$13,413.34 | 4332200.4.3400.6620.76.000.00.10 | Golden Hill: Assortment of smallwares                   |
| TriMark United East                 | \$7,015.91  | 4332200.4.3400.6620.76.000.00.10 | Pentucket Lake: Assortment of smallwares                |
| TriMark United East                 | \$13,538.34 | 4332200.4.3400.6620.76.000.00.10 | Silver Hill: Assortment of smallwares                   |
| TriMark United East                 | \$250.00    | 4332200.4.3400.6620.76.000.00.10 | Bradford Delivery                                       |

## HPS Combined Warrant EV20241213

|                              |             |                                  |                                                                |
|------------------------------|-------------|----------------------------------|----------------------------------------------------------------|
| TriMark United East          | \$13,281.82 | 4332200.4.3400.6620.76.000.00.10 | Bradford: Reach in freezer                                     |
| TriMark United East          | \$270.00    | 4332200.4.3400.6620.76.000.00.10 | freight charge                                                 |
| TriMark United East          | \$437.50    | 4332200.4.3400.6620.76.000.00.10 | Set in place charge Bradford                                   |
| TriMark United East          | \$145.00    | 4332200.4.3400.6620.76.000.00.10 | freight charge                                                 |
| TriMark United East          | \$250.00    | 4332200.4.3400.6620.76.000.00.10 | Tilton Delivery                                                |
| TriMark United East          | \$6,272.43  | 4332200.4.3400.6620.76.000.00.10 | Tilton:Milk cooler with foot pedal lock                        |
| TriMark United East          | \$833.34    | 4332200.4.3400.6620.76.000.00.10 | Titlton set in place chsrge                                    |
| TriMark United East          | \$1,129.30  | 4332200.4.3400.6620.76.000.00.10 | Assortment of smallwares                                       |
| TriMark United East          | \$590.14    | 4332200.4.3400.6620.76.000.00.10 | Bradford: Smallwares assortment                                |
| TriMark United East          | \$83.00     | 4332200.4.3400.6620.76.000.00.10 | Pentucket Lake: Assortment of smallwares                       |
| TriMark United East          | \$637.82    | 4332200.4.3400.6620.76.000.00.10 | Consentino: Assortment of smallwares                           |
| TriMark United East          | \$1,122.54  | 4332200.4.3400.6620.76.000.00.10 | Nettle: Assortment of smallwares                               |
| TriMark United East          | \$323.19    | 4332200.4.3400.6620.76.000.00.10 | Silver Hill: Assortment of smallwares                          |
| TriMark United East          | \$250.00    | 4332200.4.3400.6620.76.000.00.10 | Delivery                                                       |
| TriMark United East          | \$285.00    | 4332200.4.3400.6620.76.000.00.10 | freight charge                                                 |
| TriMark United East          | \$7,108.68  | 4332200.4.3400.6620.76.000.00.10 | HHS: refrigerated work top                                     |
| TriMark United East          | \$665.38    | 4332200.4.3400.6620.76.000.00.10 | Consentino: Assortment of smallwares                           |
| TriMark United East          | \$843.21    | 4332200.4.3400.6620.76.000.00.10 | Consentino: Assortment of smallwares                           |
| TriMark United East          | \$69.00     | 4332200.4.3400.6620.76.000.00.10 | Nettle: Assortment of smallwares                               |
| TriMark United East          | \$637.07    | 4332200.4.3400.6620.76.000.00.10 | Golden Hill: Assortment of smallwares                          |
| TriMark United East          | \$1,335.71  | 4332200.4.3400.6620.76.000.00.10 | Pentucket Lake: Assortment of smallwares                       |
| TriMark United East          | \$992.78    | 4332200.4.3400.6620.76.000.00.10 | Silver Hill: Assortment of smallwares                          |
| TriMark United East          | \$112.22    | 4332200.4.3400.6620.76.000.00.10 | Bradford: Smallwares assortment                                |
| TriMark United East          | \$506.56    | 4332200.4.3400.6620.76.000.00.10 | Nettle: Assortment of smallwares                               |
| TriMark United East          | \$488.69    | 4332200.4.3400.6620.76.000.00.10 | Walnut: Assortment of Smallwares                               |
| TriMark United East          | \$1,360.69  | 4332200.4.3400.6620.76.000.00.10 | Consentino: Assortment of smallwares                           |
| TriMark United East          | \$777.54    | 4332200.4.3400.6620.76.000.00.10 | Whittier: Assortment of smallwares                             |
| Tyler Technologies Inc       | \$435.00    | 4332200.4.3400.6425.76.000.00.10 | Time Clock Implementation/Set up quote 1x                      |
| UniFirst Corporation         | \$853.00    | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$29.80     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$41.35     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$33.76     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$43.00     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$43.00     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$139.32    | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$17.92     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$33.41     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$19.24     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$32.75     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$68.39     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$43.00     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$32.75     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| UniFirst Corporation         | \$73.01     | 1010000.4.4220.6450.74.185.00.10 | Dry mop service for district (040920-UFC-Sourcewell)           |
| United States Postal Service | \$392.00    | 1010000.4.2420.6580.61.570.00.20 | CTE Instructional Supplies                                     |
| Universal Environmental Cons | \$20,120.00 | 3314100.1.0000.5001.00.000.00.00 | Hunking Middle School Expenditures                             |
| Universal Sales & Service    | \$191.10    | 1010000.4.4230.6555.74.185.00.10 | Nettle Vacuum repairs                                          |
| Universal Sales & Service    | \$209.91    | 1010000.4.4230.6555.74.185.00.10 | Nettle Vacuum repairs                                          |
| Universal Sales & Service    | \$52.41     | 1010000.4.4230.6555.74.185.00.10 | Nettle Vacuum repairs                                          |
| Valley Collaborative         | \$8,580.00  | 1010000.4.9464.6485.34.280.00.30 | Tuition                                                        |
| Van Pool Transportation LLC  | \$7,337.00  | 1010000.4.3300.6481.75.320.00.30 | SPED - OOD                                                     |
| Varsity Swim Shop            | \$409.00    | 1010000.4.3510.6540.72.115.00.10 | 3 Color Logo Charge 25-36 pieces, "H" logo in White, Vegas G   |
| Varsity Swim Shop            | \$358.00    | 1010000.4.3510.6540.72.115.00.10 | Generic Custom Printed Latex Caps, black cap with split "H" in |
| Varsity Swim Shop            | \$1,324.30  | 1010000.4.3510.6540.72.115.00.10 | Speedo MY solid poly jammer, Black - sz: 7-28, 7-30, 10-32, 6- |
| Verizon - 15124              | \$38.80     | 1010000.4.4130.6488.74.185.00.10 | Telephone Exp                                                  |
| Verizon - 15124              | \$278.42    | 1010000.4.4130.6488.74.185.00.10 | Telephone Exp                                                  |
| Verizon Wireless - 15062     | \$210.00    | 1010000.4.4130.6488.74.185.00.10 | Wireless                                                       |
| Verizon Wireless - 15062     | \$52.24     | 4252549.4.3200.6610.37.000.12.20 | HS Nurse's phone                                               |

## HPS Combined Warrant EV20241213

|                             |                       |                                  |                                                          |
|-----------------------------|-----------------------|----------------------------------|----------------------------------------------------------|
| Verizon Wireless - 15062    | \$38.01               | 4252551.4.3200.6688.37.000.00.20 | Shanyn cell phone service and equipment                  |
| Victoria LaFortune          | \$341.10              | 1010000.4.2356.6125.32.312.87.10 | HEA Teacher Tuition Reimbursement                        |
| Viking Control Inc          | \$1,060.00            | 1010000.4.4220.6450.74.427.00.10 | CSP agreement for FY 25-preventative maintenance for BMS |
| Viking Control Inc          | \$1,170.00            | 1010000.4.4220.6450.74.427.00.10 | CSP agreement for FY 25-preventative maintenance for BMS |
| Wayside Youth & Family Supp | \$8,665.14            | 1010000.4.9305.6485.34.280.00.30 | Tuition                                                  |
| WB Mason Co Inc             | \$42.40               | 1010000.4.1450.6450.73.200.00.10 | Water School year                                        |
| WB Mason Co Inc             | \$160.07              | 1010000.4.2430.6580.45.735.00.20 | GLD Supply                                               |
| WB Mason Co Inc             | \$7.86                | 1010000.4.3200.6525.37.160.00.20 | Tilton                                                   |
| WB Mason Co Inc             | \$41.99               | 1010000.4.4110.6582.74.125.00.10 | Office supplies                                          |
| Whitney Academy Inc         | \$16,275.31           | 1010000.4.9306.6485.34.280.00.30 | Tuition                                                  |
| <b>TOTAL</b>                | <b>\$8,541,196.12</b> |                                  |                                                          |

|  | Date |
|--|------|
|  |      |
|  |      |
|  |      |
|  |      |
|  |      |

## HPS Combined Warrant EV20241213A

| <b>Vendor</b>           | <b>Total</b>      | <b>Account</b>                   | <b>Detail Line Description</b> |
|-------------------------|-------------------|----------------------------------|--------------------------------|
| Christine Magliocchetti | \$2,745.60        | 1010000.4.3300.6477.75.320.00.30 | Parent Reimbursement           |
| Lakeside Motors         | \$150.00          | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$67.99           | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$401.90          | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$282.00          | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$570.05          | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$436.83          | 1010000.4.3300.6450.75.320.00.30 | Maint/Repair-Vehicles          |
| Lakeside Motors         | \$339.30          | 4332200.4.3400.6641.76.000.00.10 | 2019 Ford Main repair          |
| Lakeside Motors         | \$966.12          | 4332200.4.3400.6641.76.000.00.10 | 2007 Chevy Van Maintance       |
| <b>TOTAL</b>            | <b>\$5,959.79</b> |                                  |                                |



**Haverhill Public Schools - School Committee**  
**Hybrid Regular Meeting Minutes of November 21, 2024**

Governor Healey has extended pandemic-related authorizations thereby allowing remote and hybrid meeting options for public bodies through March 31, 2025.

Mayor Barrett read the following statement published for the record: those attending tonight's meeting should be aware that the meeting is being audio and video recorded by HCTV, ET and WHAV. Any audience members who wish to record any part of the meeting must inform the Chairperson who will announce the recording. This is to comply with the MA wiretap statute.

**Roll Call.**

Mayor Barrett, Chairperson called the meeting to order (7:02 pm) and requested a roll call vote:

|                |                   |                        |                   |
|----------------|-------------------|------------------------|-------------------|
| Ms. Collins    | Present in person | Mrs. Ryan-Ciardiello   | Present remotely  |
| Ms. Diaz       | Absent            | Dr. Story              | Present in person |
| Ms. Ferguson   | Absent            | Ms. Sullivan           | Present in person |
| Dr. Grannemann | Present in person | Attorney Magliocchetti | Present in person |
| Mrs. Lalumiere | Present in person | Mayor Barrett          | Present in person |
| Attorney Rosa  | Present in person |                        |                   |

The Pledge of Allegiance was recited by all in attendance.

**Public Comment (In-person & Remote).** There was no public comment at this meeting.

**Superintendent Comments/Reports.**

**HHS Participation in the Topsfield Fair** [Haverhill Slides Theme \(1\) Revised.pdf](#).

Superintendent Marotta acknowledged the staff and students at the high school regarding their work.

Ms. Nancy Burke, ESP (27 years of service) reported on the recent visit to the Topsfield Fair and the wonderful experience. She stated that every student entered something in the fair and received many blue ribbons and other awards. Ms. Burke shared that besides the award, each student received a check in the mail. Additionally, an advisor to the garden club, her students recently planted daffodils outside the main office which will come up in the spring and the other winter projects are a holiday centerpiece and tic tac toe board. Ms. Burke promoted Cinderella's Closet (which will relocate to the Cyber Café) and asked for any donations, and noted that there would be the addition of winter coats/clothing items. She offered several donation stories such as, the donation of Sherry Hill dresses, assisting an HHS senior who was 6 '7 and wore a size 16 shoe (full suit including shirt, shoes, socks and belt). Ms. Burke promoted backpack 66 which included a loaf of bread.

Ms. Collins asked how to make a donation.

Ms. Burke answered that donations can be accepted at the high school main office.

Mayor Barrett acknowledged the great work.

Ms. Burke asked for any contributions of clothing racks, shoe racks, hangers, and shelving for Cinderella's Closet. She presented a centerpiece to the mayor.

Ms. Maria Capomaccio and her son Joshua showed his artwork and noted that he was excited to receive a

check for his participation in the Topsfield Fair. She thanked Ms. Burke for all her efforts.

Ms. Alyse Comeau, Sped Supervisor (Grades 9-12) announced a Unified Scrimmage Invitation to Unified Basketball Event at Haverhill High School on November 25, 2024, from 10:45 am to 12:14 pm.

**Ms. Collins: Student presentation on current Haverhill High mental health policy with follow-up discussion [Mental Health Resources of HHS \(1\).pdf](#).**

Ms. Collins introduced Cameron Whitten and Boston Alvino, high school students.

Both Cameron and Boston reviewed the presentation with the school committee and made some recommendations such as accessible support service being advertised and normalized as an outlet of support for students to regularly access at the school in order to make students more comfortable in our environment.

Ms. Collins commented that there was a very Impactful report and thanked the students for sharing their findings with the school committee.

Attorney Rosa noted that the guidance staff was present tonight to offer some feedback.

Mrs. Lalumiere provided an example of Lowell and its accessibility.

Dr. Marotta commented that Haverhill High was the first school that did not have a center located in the school. She explained that there had been outreach but no partnerships had been found for the school. The superintendent asked for any interested parties to contact her.

Dr. Story was aware of the mental health crisis and the schools should be addressing it in the curriculum. She clarified some of the impediments to access to services. Dr. Story asked about any universal screenings done at the high school.

Ms. Arivella thanked Boston and Cameron for highlighting the many issues. She was hopeful that students were engaging with counselors in their school journey. Ms. Arivella spoke about investment in NFI (located across from YMCA). She emphasized the school as a major resource.

Ms. Dion stated that there was ongoing effort to provide on the website a current listing of resources for mental health issues. She indicated that currently there was not a universal mental health screening due to a pause for adjusting to the new schedule.

Ms. Arivella was open to any suggestions or changes to improve outreach to students.

Attorney Magliocchetti thanked Cameron, Boston and Ms. Collins for this important agenda item. He related that mental health issues were brought to the forefront during Covid and post-Covid. The vice chair noted that there was a constant evolution on this topic.

Ms. Collins thanked Ms. Dion and Ms. Arivella for their viewpoints. She asked if it would be beneficial to have an anonymous reporting mechanism, referencing the Stars Program to address the need.

Ms. Dion responded that the helpline was an instrument that could be used for this purpose.

Ms. Collins recommended a rebranding of the bullying helpline to expand to mental health issues and concerns (Boston and Cameron’s recommendation).

Attorney Rosa stated that Gloucester had received grant monies for training of ninth graders in mental health first-aid.

Superintendent Marotta clarified that the Hillie Help Line with a QR code, which was read daily and there was follow-up.

**Vote to accept donation of 367 Main Street Haverhill, MA "Social Security Building" and discussion of costs related to retrofitting.**

Dr. Marotta reported that DESE had approved the request and the next step was for the school committee and city council to vote to accept the donation. She indicated that there was \$60,000 in furnishings and \$40,000 for IT and funding options could be discussed at the finance subcommittee. The superintendent noted that some special education services would be transferred to this location to free up space for classrooms.

Attorney Magliocchetti asked for a delay on the vote to clarify the costs.

Mayor Barrett clarified there were no additional staffing costs.

In response to Ms. Collins’ question on timeline, the superintendent answered that there was no definitive deadline.

A motion was made by Attorney Rosa to table the donation until the December 12, 2024, meeting. Ms. Sullivan seconded the motion.

Attorney Magliocchetti suggested a friendly amendment that the matter be referred to the finance subcommittee.

The friendly amendment was unanimously accepted by the committee.

The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative  
0 members voted in the negative  
0 members abstained

Motion passes

Grants Update: MTSS DESE Advance Learning Pilot Program and DESE Dyslexia Institute [Dyslexia Institute 11.21.24.pdf](#).

Superintendent Marotta announced that these grants were not large grants but were challenging grants for the district to obtain, but would yield significant benefits for our students. She introduced Ms. Victoria Hernandez-Bailey, Student Success Coordinator and Dr. Richard Poor, Consentino School Principal.

Ms. Bailey announced that Haverhill was one of 5 districts accepted into the advanced learning pilot program, which included partnering to develop a continuum of culturally responsive learning systems. She

outlined that year 1 was a learning year; year 2 centered around strategies to identify students who need more intensive support; year 3 included opening up classrooms to colleagues across the districts, and in year 4 and 5 opening up classrooms to colleagues from other districts regarding making classrooms accessible to meet needs for advanced students.

Dr. Poor was excited about implementing this pilot program and that it could be considered an enrichment opportunity. He selected staff members who would be able to implement the pilot seamlessly in the school. Principal Poor acknowledged the teachers: Melissa Dufault (Grade 5 – ELA), Corrine Mahoney (Grade 8 – ELA), Meghan Cucurullo (Grade 6 – ELA/Science), Victoria Puglia (Grade 7- Social Studies) along with the two coaches Tiffany Bonanno (ELA) and Kylee Vallee (Math). He explained it was a new way to look at the MTSS by converting the pyramid tier system into a diamond shape with more intensive supports at tiers 2 and 3 with enrichment options.

Ms. Bailey added that one of the goals was to provide equitable opportunities to meet the needs of all students. She concluded that the school looked forward to the next five years.

Regarding Ms. Sullivan’s inquiry regarding Great Minds, the superintendent responded that it was a professional development organization that is running the Dyslexia Institute.

Dr. Story asked about the current practices and the upcoming changes to the MTSS program.

Ms. Bailey outlined that presently, each building has an MTSS framework to implement different policies and procedures to meet the needs of all learners. She explained that tier 1 offered high quality instructional materials; tier 2 instruction was for students who needed extra help through work with interventionists, and tier 3 services for students who needed one-on-one intensive support. Ms. Bailey stated that the pilot would extend the program for academically successful students to receive services.

Dr. Poor announced Consentino’s multicultural night on December 12, 2024 from 5:00 pm to 7:00 pm.

Superintendent Marotta related that it was deeper learning for students so every child receives more at their own pace.

Ms. Jennifer Peterson, ELA Curriculum Supervisor and Ms. Deborah Ibanez, Executive Director of Student Support Services reviewed the Dyslexia Institute with the school committee.

Ms. Ibanez announced the participants: Natalie Campisano (Special Education Supervisor K-8), Rachel White (Literacy Coach, Bradford Elementary), Nicole Powers (Literacy Coach Silver Hill) and Jennifer Tremblay (Reading Specialist, Tilton Elementary).

Attorney Rosa asked if all students were screened for dyslexia.

Ms. Peterson replied yes, and noted that if students were flagged with reading difficulties followed by interventions. She noted that there would be a reassessment at the next diagnostic.

Attorney Rosa asked about screening of students whose first language was not English.

Ms. Peterson stated that additional time was given to students to learn the language, prior to any intervention.

Attorney Rosa inquired about the interventions.

Ms. Ibanez reported that the student would receive interventions 4 times/week for 40-minute sessions. She was hopeful that this institute would prevent referral to special education programs.

Dr. Story asked if there were proper trained staff at elementary schools for reading intervention.

Ms. Peterson was encouraged that by participating in this training, there would be other options for intervention.

Dr. Story asked for communication regarding any financial implications.

Ms. Collins inquired about the composition of the team and noticed the lack of ML educators.

Ms. Peterson noted that DESE had defined the type of participants and there would be a plan for Haverhill after the institute.

Ms. Collins had questions on access and how to equitably address the services for ML students.

Superintendent Marotta was hopeful to learn new approaches and ideas. She noted the delicate balance with the numerous students whose first language was not English.

Ms. Ibanez stated that Ms. Heidi Perez, ML Curriculum Supervisor would be included in all conversations.

Discussion and Vote on joining the North Shore Education Collaborative [Fwd Member information Northshore Cost Savings to Consider.pdf](#).

Superintendent Marotta noted that currently Haverhill was a member of CREST Collaborative in Methuen. She stated that there were some students enrolled in North Shore Education Collaborative and there would be a \$75,000 savings by joining the collaborative. Dr. Marotta added that the collaborative would have to vote to accept Haverhill into membership.

Dr. Grannemann asked about any financial/legal implications or risks.

Superintendent Marotta did not know of any issues with membership and was a solid collaborative.

A motion was made by Attorney Magliocchetti to grant permission to the superintendent to pursue membership in the North Shore Education Collaborative. Mrs. Lalumiere seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative

0 members voted in the negative

0 members abstained

Motion passes

Commissioner's Initial Update on Grade 10 MCAS Graduation Requirement.

[DESE Guidance Document on CD 11.6.24 Final.02 \(1\).pdf](#).

Dr. Marotta reviewed the guidance and noted her many questions. She supported moving forward by forming a group to begin planning.

Ms. Sullivan referenced the document specifically the phrase, “certification of mastery of skills”. She recommended discussion with other districts.

Dr. Marotta acknowledged the inclusiveness of discussion with stakeholders.

Attorney Magliocchetti stated it was a school committee responsibility with the obligation of all members to provide input. He asked the superintendent to assemble a team, which includes several members of the school committee. The vice chair noted that regular progress reports should be discussed at a full school committee meeting.

Dr. Grannemann provided New York State as an example.

Dr. Story believed the district needed to affirm students had met the curriculum standards.

Superintendent Marotta recommended a discussion on graduation requirements in terms of specialized programs (unintended consequences).

Dr. Story advised maintaining the requirements for this year’s seniors. She stated that the current junior class had passed the MCAS test.

Dr. Marotta commented that graduation was an important matter.

Ms. Collins clarified that those graduates prior to 2003, there was mastery. She stated theoretically our students should be prepared to graduate high school.

**Comfort Dog - Discussion and Vote (Nettle School)** [Comfort Pet for Nettle ED 11.21.24.pdf](#), Mrs. Eileen Doherty, Nettle Principal and Ms. Hannah Lawlor, asked for support of the comfort dog proposal.

Ms. Lawler stated that as part of her master’s program, she had discovered the importance of having a comfort dog. She would be responsible for training and care for the dog.

Ms. Collins was concerned with control in the building along with allergies. She was personally afraid of dogs.

Mrs. Doherty responded that a comfort dog policy would be implemented as in other districts to address any concerns.

Attorney Magliocchetti was very supportive of the proposal and believed there were more positives than negative

Ms. Lawler reported that the breeder had placed over 100 dogs (Labradors) in schools.

Dr. Story reported on North Reading’s Rusty, who was an awesome and “very chill “dog.

Mrs. Lalumiere asked for more details prior to a vote.

Mrs. Doherty commented that the health of the students is the priority.

Mayor Barrett was extremely supportive of a comfort dog.

Ms. Sullivan's experience with a comfort dog was assigned to a particular student and the students were very supportive of having the dog in school (even after the dog was not needed by the student).

Ms. Lawler outlined the process for certification.

Attorney Rosa stated that the policy subcommittee would be held on December 5, 2024.

A motion was made by Attorney Magliocchetti to approve the comfort dog at Nettle School (with refinement of policy at the next policy subcommittee meeting). Ms. Sullivan seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

#### **School Committee Reports/Communications.**

##### **Ms. Collins: Student presentation on current inclusion policy at Haverhill High School with follow-up discussion.**

Ms. Collins noted that the student was not able to attend tonight's meeting, therefore, she would review the presentation. Code highlight and biggest takeaway was the feeling of inclusion

Attorney Rosa: Haverhill High School Athletics Update [HHS Athletics Fall 2024.pdf](#).

Dr. Grannemann: Report on Massachusetts Association of School Committees (MASC) Conference and Delegate Assembly November 6-8, 2024.

Dr. Grannemann stated it was an excellent conference. He reviewed the following events, with approval of Haverhill's amendment on inflation, carryover resolutions all approved, resolution #1 amended to develop alternatives, 2 yes, 3 yes, 4 yes, 5 yes, 8 yes, many sessions were attended data tools for evaluating school budgets, collective bargaining issues with cost proposals, financial management quarterly reports with limited categories, approve every donation in order to be included as school property must be approved by the school committee, risk of violation of bribery laws, safe storage of firearms material anxious regarding this issue, not controversial, good speakers Timothy Shriver dignity index (respect for others in communication) valuable conference for new members, learned from others.

Attorney Magliocchetti thanked Dr. Grannemann for attending on Haverhill's behalf. He wanted to acknowledge Dr. Grannemann's contributions to the passage of the amendment and receiving attention at the State House.

Ms. Sullivan stated it was a huge accomplishment to get the passage of the amendment.

Ms. Collins commented on the amazing job.

Attorney Magliocchetti: Discussion and Vote on School Committee member or appointee Discipline Policy [School Committee Member or Appointee Discipline Policy Legal Counsel Approved 11.18.24.pdf](#). Attorney Magliocchetti worked with legal counsel, mayor and superintendent on this policy. He noted the limitations, but was seeking approval.

A motion was made by Attorney Magliocchetti to approve School Committee Member or Appointee Discipline Policy. Ms. Sullivan seconded the motion.

Ms. Collins asked for clarification on several phrases in the document.

Attorney Magliocchetti responded that the policy needed to have some discretion regarding discipline since the matter had to be discussed in public. He stated that once the matter had been concluded either by court case or decision referencing paragraphs 3, 4, and 5.

Ms. Collins wanted to opt for clarity in the policy document.

Attorney Magliocchetti stated that it was the full school committee and noted the very narrow circumstances in the document.

Ms. Collins requested clearer description and its interpretations by future school committees.

Attorney Magliocchetti asked for an email from Ms. Collins with her request, so that it can be sent to legal counsel.

Dr. Grannemann noted that there was vagueness and a lack of specificity in the document. He requested another review.

Dr. Story wanted to know about the definitions.

Attorney Magliocchetti stated that there was an amalgamation of other policies.

Mrs. Lalumiere agreed with a policy subcommittee meeting and asked for any comments be sent to Attorney Rosa, Chairperson of the Policy Subcommittee.

Attorney Rosa: College Planning and financial aid event at Haverhill High School on Tuesday, November 26, 2024.

Attorney Rosa encouraged parents and students to attend this session.

Attorney Rosa: Update for the School Committee on the UMass Donahue Institute listening sessions about a potential future collaboration between Northern Essex Community College and Whittier Vocational Technical High School.

Attorney Rosa noted there had been discussions about this possibility. He had attended the last session. Attorney Rosa related that the common theme was there was great potential but there was difficulty in defining a shared campus. He stated there were many different ideas on the benefits, along with the cost. Attorney Rosa concluded there would be a report in the spring from UMass Donahue.

### **Subcommittee Reports.**

Superintendent Goals: Update from Dr. Grannemann and Mrs. Lalumiere along with discussion and vote to approve superintendent's goals [2024-11-15 final draft superintendent goals.docx.pdf](#).

Dr. Grannemann reported that this was an ad hoc subcommittee to develop the superintendent's goals. He outlined the work that was done resulting in the document presented this evening.

Mrs. Lalumiere appreciated the superintendent's patience in the goals' development.

Dr. Story provided input on the goals. She asked how these goals translated into schools and buildings. Dr. Story believed that these goals would assist in budget development and priorities.

Ms. Collins thanked the subcommittee and superintendent. She was pleased with regular student meetings and would share some ideas on implementation. Ms. Collins wanted to collaborate and assist in the achievement of the goals.

#### **Strategic Planning: Update from Ms. Sullivan.**

Ms. Sullivan stated at the last subcommittee meeting, the goals were paramount in the budget development.

#### **New Business.**

Superintendent's Recommendation to approve Warrant Number EV20241108 totaling \$1,799,138.58, [Warrant EV20241108.pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number EV20241108 totaling \$1,799,138.58. Mrs. Ryan-Ciardello seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to approve Warrant Number EV20241108B totaling \$9,335.09, [Warrant EV20241108B \(1\).pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number EV20241108B totaling \$9,335.09. Mrs. Lalumiere seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |         |
|---------------------|-----|------------------------|---------|
| Ms. Collins         | Yes | Dr. Story              | Yes     |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes     |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Abstain |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes     |
| Mrs. Ryan-Ciardello | Yes |                        |         |

8 members voted in the affirmative

Motion passes

0 members voted in the negative

1 member abstained

Superintendent's Recommendation to approve Warrant Number EV20241122 totaling \$3,679,871.45, [Warrant EV20241122.pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number EV20241122 totaling \$3,679,871.45. Mrs. Ryan-Ciardello seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to approve Warrant Number EV20241122B totaling \$7,833.01, [Warrant EV20241122B.pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number EV20241122B totaling \$7,833.01. Mrs. Lalumiere seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |         |
|---------------------|-----|------------------------|---------|
| Ms. Collins         | Yes | Dr. Story              | Yes     |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes     |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Abstain |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes     |
| Mrs. Ryan-Ciardello | Yes |                        |         |

8 members voted in the affirmative

Motion passes

0 members voted in the negative

1 member abstained

Superintendent's Recommendation to approve Warrant Number JE20241122 July 2024 P-Card totaling \$1,976.30, [July P-Card \(1\).pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number JE20241122 July 2024 P-Card totaling \$1,976.30. Mrs. Lalumiere seconded the motion. The mayor requested a roll call vote with the following results:

|                     |     |                        |     |
|---------------------|-----|------------------------|-----|
| Ms. Collins         | Yes | Dr. Story              | Yes |
| Dr. Grannemann      | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere      | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa       | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to approve Warrant Number JE20241122B August 2024 P-Card totaling \$3,076.76, [August P-Card \(1\).pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number JE20241122B August 2024 P-Card totaling \$3,076.76. Mrs. Lalumiere seconded the motion. The mayor requested a roll

call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to approve Warrant Number JE20241122C September 2024 P-Card totaling \$1,983.05, [September P-Card \(1\).pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Warrant Number JE20241122C September 2024 P-Card totaling \$1,983.05. Dr. Story seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to declare items surplus and dispose of in accordance with city ordinances [Surplus VEHICLES documentation \(1\).pdf](#), [Surplus Vehicles 11.21.24.pdf](#), [Surplus Request Special Education 11.21.24.pdf](#) (as indicated in the agenda material).

A motion was made by Ms. Sullivan to declare items surplus and dispose of in accordance with city ordinances. Dr. Story seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

### Items by Consensus.

Superintendent's Recommendation for approval of the Hybrid Regular Meeting Minutes of October 24, 2024, [PM Final Edit for Approval Hybrid Regular Meeting Minutes 10.24.24 \(1\) \(1\) \(1\).docx.pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve Hybrid Regular Meeting Minutes of October 24, 2024. Attorney Rosa seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation for approval of use of facilities [UOF 11.21.24.pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve the use of facilities. Mrs. Lalumiere seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

Superintendent's Recommendation to approve the field trip request(s) [Field Trip Approval - London April 2027 \(1\).pdf](#), as indicated in the agenda material.

A motion was made by Ms. Sullivan to approve the field trip request. Dr. Story seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

9 members voted in the affirmative

Motion passes

0 members voted in the negative

0 members abstained

A motion was made by Attorney Rosa to adjourn the meeting (10:07 pm). Dr. Story seconded the motion. The mayor requested a roll call vote with the following results:

|                      |     |                        |     |
|----------------------|-----|------------------------|-----|
| Ms. Collins          | Yes | Dr. Story              | Yes |
| Dr. Grannemann       | Yes | Ms. Sullivan           | Yes |
| Mrs. Lalumiere       | Yes | Attorney Magliocchetti | Yes |
| Attorney Rosa        | Yes | Mayor Barrett          | Yes |
| Mrs. Ryan-Ciardiello | Yes |                        |     |

**REQUEST FOR USE OF FACILITIES  
SCHOOL COMMITTEE MEETING**

**12/12/24**

- 1. Requested by Bill & Kim Hart from Pure Hart Basketball for use of the high school gym on Thursdays 4/3-5/29/25 from 6:30pm-9pm.**

**Rental Fees: \$50/Hour  
Custodial Fees - \$30/Hour  
Utilities Fee - \$20/Hour**

- 2. Requested by Kim Ocasio from Ocasio's True Martial Arts for use of the Hunking gym on Friday 1/10/25 from 6:15pm-7:30pm.**

**Rental Fees - \$50/Hour  
Custodial Fees - \$30/Hour  
Utilities Fee - \$20/Hour**

- 3. Requested by Julian Taylor from Synergy Basketball LLC for use of the Bradford Elementary gym on Tuesdays & Thursdays 12/17/24-2/06/25 from 6:15pm-8:30pm.**

**Rental Fees - \$50/Night  
Custodial Fees - \$30/Hour  
Utilities Fee - \$20/Hour**

- 4. Requested by Daniel Burrows from Sunday Pick Up Basketball for use of the Nettle gym on Sundays 12/15/24-6/08/25 from 9am-11am.**

**Rental Fees - \$50/Hour  
Custodial Fees - \$45/Hour  
Utilities Fee - \$20/Hour**



Haverhill Public Schools  
Use of Facilities Form

Please Print

|                                                          |  |                                            |                                              |
|----------------------------------------------------------|--|--------------------------------------------|----------------------------------------------|
| Name of Organization:<br>Pure Hart Basketball            |  | Name of Representative:<br>Bill & Kim Hart |                                              |
| Address:<br>56 Harold St North Andover MA 01845          |  | Phone Number:<br>917-538-1650              | Email:<br>Purchartbasケットball@gmail.com       |
| Date Requested:<br>w/c of 4/1 - 5/28 Wed or Thurs (8nts) |  | Arrival Time:<br><del>6:00</del> 6:30      | Start Time of Event:<br><del>6:00</del> 6:30 |
|                                                          |  | End Time of Event:<br><del>8:30</del> 9    |                                              |

- need 2.5 hr block  
6:30p - 9:00p.

Please check: ☒ Profit Making Group ( ) Non-Profit Group # \_\_\_\_\_

Please check off the location requested and attach list of equipment to be brought into the facility.

| Gym                                 | # of Classroom(s) | Cafeteria | Auditorium | Library | Fields | Computer Lab |
|-------------------------------------|-------------------|-----------|------------|---------|--------|--------------|
| <input checked="" type="checkbox"/> |                   |           |            |         |        |              |

|                                    |       |                |                     |
|------------------------------------|-------|----------------|---------------------|
| Expected Number of Participants: # | 20-40 | Type of Event: | Basketball Practice |
|------------------------------------|-------|----------------|---------------------|

To be filled out by HPS facilities only

| Item           | Base Fee | Hours | Sub Total | Total | Additional Info                                         |
|----------------|----------|-------|-----------|-------|---------------------------------------------------------|
| Rental Fee     | \$       |       | \$        | \$    |                                                         |
| Security       | \$       |       | \$        | \$    |                                                         |
| Custodial      | \$       |       | \$        | \$    | Custodial staff work 30 minutes before and after event. |
| Utilities      | \$       |       | \$        | \$    |                                                         |
| Lighting Panel | \$       |       | \$        | \$    |                                                         |
| Cafeteria      | \$       |       | \$        | \$    |                                                         |

|                             |                   |
|-----------------------------|-------------------|
| Signature of Representative | Kim Hart 11/20/24 |
|-----------------------------|-------------------|

|                |         |
|----------------|---------|
| Subtotal       |         |
| Processing Fee | \$10.00 |
| Balance Due    |         |

Principal Authorization: Approved ( ) Denied ( )  
School Committee: Approved ( ) Denied ( )

Signature of Principal

Tom O'Brien  
Approved  
the below  
↓

| HPS FACILITIES                          | PHONE        | WEB             |
|-----------------------------------------|--------------|-----------------|
| 4 Summer Street, Room 104 Haverhill, MA | 978-374-6725 | haverhillps.org |

4/3 5/1 5/29 6:30p-9:00p.  
4/10 5/8  
4/17 5/15 5/22

Thursdays 6:30p  
\* High School events will  
take precedent.



Haverhill Public Schools  
Use of Facilities Form

Please Print

|                                                              |                                              |                                         |                                     |
|--------------------------------------------------------------|----------------------------------------------|-----------------------------------------|-------------------------------------|
| <b>Name of Organization:</b><br>Ocasio's True Martial Arts   | <b>Name of Representative:</b><br>Kim Ocasio |                                         |                                     |
| <b>Address:</b><br>76 Merrimack St, Suite 14<br>Haverhill MA | <b>Phone Number:</b><br>603-819-6267         | <b>Email:</b><br>senseiocasio@gmail.com |                                     |
| <b>Date Requested:</b><br>January 10th, 2024 (Friday)        | <b>Arrival Time:</b><br>6:15pm               | <b>Start Time of Event:</b><br>6:30pm   | <b>End Time of Event:</b><br>7:30pm |

Please check: ( ) Profit Making Group ( ) Non-Profit Group # \_\_\_\_\_

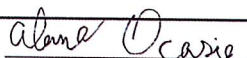
Please check off the location requested and attach list of equipment to be brought into the facility.

| Gym | #of Classroom(s) | Cafeteria | Auditorium | Library | Fields | Computer Lab |
|-----|------------------|-----------|------------|---------|--------|--------------|
| X   |                  |           |            |         |        |              |

|                                              |                                            |
|----------------------------------------------|--------------------------------------------|
| <b>Expected Number of Participants:#</b> 110 | <b>Type of Event:</b> Kids Belt Graduation |
|----------------------------------------------|--------------------------------------------|

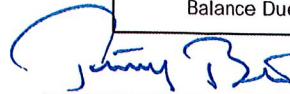
To be filled out by HPS facilities only

| Item           | Base Fee | Hours | Sub Total | Total | Additional Info                                         |
|----------------|----------|-------|-----------|-------|---------------------------------------------------------|
| Rental Fee     | \$       |       | \$        | \$    |                                                         |
| Security       | \$       |       | \$        | \$    |                                                         |
| Custodial      | \$       |       | \$        | \$    | Custodial staff work 30 minutes before and after event. |
| Utilities      | \$       |       | \$        | \$    |                                                         |
| Lighting Panel | \$       |       | \$        | \$    |                                                         |
| Cafeteria      | \$       |       | \$        | \$    |                                                         |

|                                                                                                                    |                                |
|--------------------------------------------------------------------------------------------------------------------|--------------------------------|
| <br>Signature of Representative | December 3rd<br>Date Requested |
|--------------------------------------------------------------------------------------------------------------------|--------------------------------|

|                |         |
|----------------|---------|
| Subtotal       |         |
| Processing Fee | \$10.00 |
| Balance Due    |         |

Principal Authorization: Approved ( ) Denied ( )  
School Committee : Approved ( ) Denied ( )



Signature of Principal

| HPS FACILITIES                           | PHONE        | WEB              |
|------------------------------------------|--------------|------------------|
| 4 Summer Street, Room 104, Haverhill, MA | 978-374-5725 | haverhill-ps.org |



Haverhill Public Schools  
Use of Facilities Form

Please Print

|                                                                                                                                                          |                                                                                                                                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| Name of Organization:<br><b>Synergy Basketball LLC</b>                                                                                                   | Name of Representative:<br><b>Julian Taylor</b>                                                                                    |
| Address:<br><b>378 South Main, Bradford , Ma,01835</b>                                                                                                   | Phone Number:<br><b>978-476-3770</b> Email:<br><b>jt.synergybasketball@gmail.com</b><br><b>billing.synergybasketball@gmail.com</b> |
| Date Requested:<br><b>Tues Dec: 17th, Jan 7th,14th,21,28th,</b><br><b>Feb:4th,11th</b><br><b>Thurs:19th,Jan 2nd,9th,16th,23rd,30th</b><br><b>Feb 6th</b> | Arrival Time: <b>6:15PM</b> Start Time of Event: <b>6:30pm</b> End Time of Event: <b>8:30pm</b>                                    |

Please check: ( ☒ ) Profit Making Group ( ) Non-Profit Group # \_\_\_\_\_

|                                                                                                       |
|-------------------------------------------------------------------------------------------------------|
| Please check off the location requested and attach list of equipment to be brought into the facility. |
|-------------------------------------------------------------------------------------------------------|

| Gym            | #of Classroom(s) | Cafeteria | Auditorium | Library | Fields | Computer Lab |
|----------------|------------------|-----------|------------|---------|--------|--------------|
| X Bradford Elm |                  |           |            |         |        |              |

|                                   |                                                           |
|-----------------------------------|-----------------------------------------------------------|
| Expected Number of Participants:# | Type of Event: <b>Skill development clinic Basketball</b> |
|-----------------------------------|-----------------------------------------------------------|

*To be filled out by HPS facilities only*

| Item           | Base Fee | Hours | Sub Total | Total | Additional Info                                                |
|----------------|----------|-------|-----------|-------|----------------------------------------------------------------|
| Rental Fee     | \$       |       | \$        | \$    |                                                                |
| Security       | \$       |       | \$        | \$    |                                                                |
| Custodial      | \$       |       | \$        | \$    | <i>Custodial staff work 30 minutes before and after event.</i> |
| Utilities      | \$       |       | \$        | \$    |                                                                |
| Lighting Panel | \$       |       | \$        | \$    |                                                                |
| Cafeteria      | \$       |       | \$        | \$    |                                                                |

|                                                     |                               |
|-----------------------------------------------------|-------------------------------|
| <i>Julian Taylor</i><br>Signature of Representative | Nov.20.2024<br>Date Requested |
|-----------------------------------------------------|-------------------------------|

|                |         |
|----------------|---------|
| Subtotal       |         |
| Processing Fee | \$10.00 |
| Balance Due    |         |

Principal Authorization: Approved ( ☒ ) Denied ( )  
School Committee : Approved ( ) Denied ( )

*Demetrius Peralt*  
Signature of Principal

|                                          |              |                  |
|------------------------------------------|--------------|------------------|
| HPS FACILITIES                           | PHONE        | WEB              |
| 4 Summer Street, Room 104, Haverhill, MA | 978-374-5725 | haverhill-ps.org |



Haverhill Public Schools  
Use of Facilities Form

Please Print

|                                                             |                                                                                      |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Name of Organization:<br>Sunday Basketball                  | Name of Representative:<br>Daniel Burrows                                            |
| Address:<br>19 Hammond Farm RD. Haverhill MA, 01832         | Phone Number: 978-614-5664<br>Email: Danburrows68@gmail.com                          |
| Date Requested:<br>Recurring Weekly on Sundays <i>12/15</i> | Arrival Time: 9:00 am<br>Start Time of Event: 9:00 am<br>End Time of Event: 11:00 am |

Please check: ( ) Profit Making Group ☒ Non-Profit Group # N/A

Please check off the location requested and attach list of equipment to be brought into the facility.

| Gym                                 | #of Classroom(s) | Cafeteria | Auditorium | Library | Fields | Computer Lab |
|-------------------------------------|------------------|-----------|------------|---------|--------|--------------|
| <input checked="" type="checkbox"/> |                  |           |            |         |        |              |

|                                                |                                          |
|------------------------------------------------|------------------------------------------|
| Expected Number of Participants:# <u>10-15</u> | Type of Event: <u>Pick-Up Basketball</u> |
|------------------------------------------------|------------------------------------------|

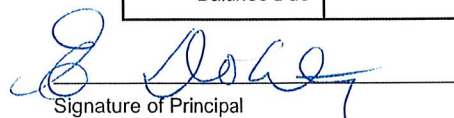
**To be filled out by HPS facilities only**

| Item           | Base Fee | Hours | Sub Total | Total | Additional Info                                                |
|----------------|----------|-------|-----------|-------|----------------------------------------------------------------|
| Rental Fee     | \$       |       | \$        | \$    |                                                                |
| Security       | \$       |       | \$        | \$    |                                                                |
| Custodial      | \$       |       | \$        | \$    | <i>Custodial staff work 30 minutes before and after event.</i> |
| Utilities      | \$       |       | \$        | \$    |                                                                |
| Lighting Panel | \$       |       | \$        | \$    |                                                                |
| Cafeteria      | \$       |       | \$        | \$    |                                                                |

|                                   |                      |
|-----------------------------------|----------------------|
| Signature of Representative _____ | Date Requested _____ |
|-----------------------------------|----------------------|

|                |         |
|----------------|---------|
| Subtotal       |         |
| Processing Fee | \$10.00 |
| Balance Due    |         |

Principal Authorization: Approved ☒ Denied ( )  
School Committee : Approved ( ) Denied ( )

  
Signature of Principal

|                                          |              |                  |
|------------------------------------------|--------------|------------------|
| HPS FACILITIES                           | PHONE        | WEB              |
| 4 Summer Street, Room 104, Haverhill, MA | 978-374-5725 | haverhill-ps.org |

