

Following are the recommendations aimed at increasing full-time Latino teachers and professional staff at HPS:

|   | Recommendation  | Comments/explanation  |
|---|---|---|
| PROFESSIONAL<br>DEVELOPMENT               | Opening day training with external partners   | Similar to last year, this way ALL staff would get at least an introduction to the concepts.  |
|   | Incorporate topics of racism and equity into induction/mentoring programs* (Intro to the culture of equity and inclusion) | Perhaps have affinity groups for teachers/staff of color for additional support by like groups (some need more support to feel heard and valued for differences)  |
| HIRING AND<br>RECRUITMENT                 | Advertise through diverse channels  | via Handshake, <i>Rumbo</i> , s college recruitment fairs ( <i>e.g.</i> Salem University, Cambridge College)  |
|   | Grow your own teachers  | Create a Pupil to Para Pipeline and Para to<br>Teacher Pipeline   |
| RETENTION                                 | Create Support Networks   | Create learning communities; Pot lucks, celebrations, appreciation; Support structure ability to ask questions; Networking affinity groups; Connections over the summer – new teacher mixer/ coffee off sight; Ongoing community gathering opportunity for newer teachers; Connection to the community, collogues, commute time.        |
|   | Move beyond exit interviews   | Consider surveys or touch -points for new teachers across the first 3 years to create supports needed.  |
| ACCOUNTABILITY,<br>RESOURCES &<br>SUPPORT | Incorporate accountability into the evaluation process  | Consider a system-wide goal that focuses on improving school culture and supporting all staff. Hold staff accountable when not meeting goals. Ensure tools and resources are available to staff who need support/PD/training/mentorship/etc.  http://www.doe.mass.edu/edeval/model/guide-to-rubrics.pdf                                 |
|   | Place intentional focus on<br>cultural responsiveness for<br>STAFF as well as students                                    | Focusing on teacher support will model a commitment to addressing concerns around cultural non-proficiency for students, parents, and community members <a href="http://www.doe.mass.edu/odl/e-learning/culturally-resp-sust/content/index.html#/">http://www.doe.mass.edu/odl/e-learning/culturally-resp-sust/content/index.html#/</a> |